

ANNUAL REPORT 2025

KEY FIGURES AT GLANCE

Key Figures

in CHF 1,000	1.1.–31.12.2025	1.1.–31.12.2024
Total operating income	15,520	18,228
Income from management services	2,732	3,201
Income from investment property	4,427	3,419
Share of results of associated companies	6,332	11,919
Other income/(expense)	2,029	-311
Administrative expense	-8,308	-8,360
Personnel expense	-4,795	-4,754
General expense	-3,513	-3,606
Earnings before depreciation, valuation adjustments, provisions, interest and taxes	7,212	9,868
Depreciation, valuation adjustments and provisions	-5,650	-416
Earnings before interest and taxes (EBIT)	1,562	9,452
Finance result, net (financial income, financial expense, market value adjustment)	6,924	-2,486
Net result from continued operations before taxes	8,486	6,966
Taxes	-1,058	1,119
Net result from continued operations	7,428	8,085
Net result from discontinued operations	-	-
Net result	7,428	8,085
attributable to shareholders of Valartis Group AG	7,410	7,013
attributable to non-controlling interests	18	1,072
in CHF 1,000	31.12.2025	31.12.2024
Total assets	125,162	139,170
Current assets	36,921	53,478
Non-current assets	88,241	85,692
Total liabilities	24,490	48,185
Current liabilities	21,411	45,290
Non-current liabilities	3,079	2,895
Total shareholders' equity (including non-controlling interests)	100,672	90,985
Equity capital quota, in per cent	80.4	65.4
Staff (full-time equivalents, FTE)	35.5	36.1
Outstanding Shares (Nominal CHF 1.00 per share)	3,023,295	3,023,295
Closing price of VLRT share, in CHF	12.20	12.50
Equity of Shareholders per share, in CHF	34.87	32.30
Dividend per share, in CHF	-	-

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TO OUR SHAREHOLDERS

Dear Shareholders



Gustav Stenbolt,
Chairman and Delegate of the Board of Directors

Valartis Group maintained a solid operational performance throughout 2025. According to International Financial Reporting Standards (“IFRS”), Valartis Group reported a net gain of CHF 7.4 million (previous year: net gain of CHF 8.1 million). Net operating income totalled CHF 15.5 million (previous year: CHF 18.2 million) and was supported by robust growth in the income from investment property, which balanced lower contributions from management services and associated companies compared to the previous year. Administrative expenses remained broadly stable at CHF 8.3 million in line with previous year. Fair value adjustments included a net impairment effect of CHF 5.3 million in relation to the investment portfolio items. As a result, the earnings before interest and taxes (“EBIT”) were a gain of CHF 1.6 million compared to gain of CHF 9.5 million during previous year. EBIT was further supported by a net finance result of CHF 6.9 million, which included a favourable foreign exchange gain, leading to a net profit of CHF 7.4 million compared with CHF 8.1 million in the previous year. External debts were reduced by 53 per cent or CHF 21.4 million by end of 2025 reflecting a strengthened balance sheet position.

ACTIVITIES IN 2025

In the shipping sector, daily charter rates remained steady in the multipurpose segment and continued to trend upward in the container ship segment, resulting in a gradual and positive impact on the profitability of our joint-venture companies. The sustained growth in demand for versatile and efficient ships, capable of handling a wide variety of cargo types, underscores a robust and resilient market environment. During the first half of 2025, the Group acquired a 50 per cent stake in a second-hand heavy-lift multipurpose vessel. Additionally, in October 2025, the container feeder ship joint-venture company capitalised on a favourable market opportunity by disposing of its main asset. Proceeds from the disposal have been subsequently reinvested in another joint-venture company that holds a container feeder

ship, financed on more favourable terms. In parallel, the Group continued to invest in the construction of a new mid-size multipurpose vessel, which has been delivered mid-March 2026. These strategic investments position the Group to capture favourable returns, supported by the ongoing and increasing global need for adaptable and reliable maritime logistics solutions. Together, the profitability of these investments amounted to CHF 6.3 million for the current year.

In 2025, the associated company Norinvest Holding (Banque Cramer & Cie SA) maintained its position in the private banking sector, although profitability was below the strong prior-year level. The result was impacted by a less favourable interest rate environment and higher operating costs, which weighed on the banking activity. Despite this, the company continued its dividend distribution strategy and paid a dividend of CHF 1.0 million to the Group for the year under review. Norinvest remains committed to its dividend policy and confirms its position as an established Swiss private bank with offices in Geneva, Zurich, Lugano and Dubai.

On real estate management side, in 2025, the European real estate market entered a period of stabilisation. After two years of limited activity, more predictable interest rates, better liquidity and improving investor confidence created a healthier environment for new investments. With these improved conditions, EPH European Property Holdings PLC is actively reviewing attractive purchase opportunities across established European markets. Valartis supports this process through focused market screening, the identification of high quality office and hotel assets with long term potential and transaction execution. The redevelopment of the historic Hôtel des Trois Couronnes in Vevey also made progress during the year. The planning phase centres on preparing the submission of the building permit applications. Valartis continues to work closely with architects, planners and specialists to ensure the project meets high standards of quality, sustainability and heritage protection. In the ESG area, sustainability remains an important strategic focus and EPH can concentrate on practical measures that improve energy efficiency, reduce emissions and increase transparency across the portfolio. Valartis Group is providing support for company’s transactions, real estate asset refinancing, development of its capital structures, property administration and investor relations. Valartis Group has been involved in different capacities with EPH since its inception in 2003.

As for ENR, the Petrovsky Fort business centre is performing well and office and retail premise vacancies have been reduced from 4 to 2.4 per cent year-on-year. Office tenants and visitors benefit from convenience grocery shopping at a supermarket in the building, and a range of other serviced focussed tenants, including beauty businesses and coffee shops. Regular ongoing improvements and capex programmes continue.

The Kaluga flower production facility produces high-quality locally grown flowers and supplies a large retail, wholesale and smaller customer base on a regular basis. Changes in the macro environment led to increased operational and funding costs (higher labour and gas costs as well as retraction of government

funding for small and mid-sized agri-businesses). These factors impacted the business negatively and steps have been taken to improve profitability and cash flows, focus on core flower programmes (roses and annual tulip programmes) and implement cost reductions.

In 2025, the Group successfully finalised a buy-out solution for the Petrovsky Fort mortgage of CHF 11.7 million originally drawn to finance the investment property, building on the collaborative efforts with the lending bank. This agreement enabled the full settlement of the loan and the recognition of a gain of CHF 6.3 million. The transaction extinguished the liability from the balance sheet, optimised the debt structure and reinforced prudent financial management.

Finally, the Group acquired the remaining minority shares in ENR through a squeeze-out procedure to conclude the tender offer and the going private of last year.

As initiator, investor as well as investment advisor, Valartis Group advises the Luxembourg based Valartis German Residential Health Care fund. In 2025, the Group provided support to the fund during the disposal of one of its properties.

VALARTIS GROUP TODAY

The business model continues to be based on our core competencies i.e. financial services, real estate management and value-added investments. We continue to look for new or add-on investments, particularly if they will increase our cash flows. Our main focus industries remain financial services and real estate projects, but we will also consider opportunities in other industries. At the end of 2025, Valartis Group employed 40 people (35.5 Full-Time Equivalents ("FTE") across the Group – previous year: 37 employees (36.1 FTE).

FUTURE DEVELOPMENTS

The Valartis Group continues to focus on successfully developing existing and new profitable, cash-producing activities. In 2026, the Group will prioritise investments in the shipping sector, including the acquisition of a cargo feeder ship and the completion of a new multipurpose vessel. The Group will assess further investment opportunities in the same sector or in real estate projects. The business activities of ENR including management of the Group's investment property and flower production facility will remain a challenge in the context of the latest developments in the global economy as well as the sanctions environment with activity restrictions and capital controls. The Group will continue to work closely with EPH European Property Holdings PLC by strengthening its local asset management teams who oversee the operational aspect of EPH's properties in Austria, Germany and Switzerland. On the banking side, we expect Norinvest/Banque Cramer & Cie to sustain its performance in 2026 at more moderate levels than in prior years amid prevailing operating business conditions.

TODAY AND TOMORROW'S PRIORITIES

The 2026 financial year will continue to present us with challenges and opportunities. A key success factor in our businesses continues to be the rapid and successful development of new profitable and cash generative activities, the further development of existing projects as well as the launch of innovative investment products and services.

THANK YOU

We would like to take this opportunity to express our special appreciation and gratitude to our employees and our clients for their continued loyalty. We thank the shareholders of Valartis Group AG for their loyalty and understanding. We are confident that Valartis Group is well prepared for future challenges and sustained corporate success.

Fribourg, Switzerland, 30 March 2026



Gustav Stenbolt,
Chairman and Delegate of
the Board of Directors



MANAGEMENT REPORT

BUSINESS PERFORMANCE

Valartis Group delivered a solid operational performance throughout 2025. Under International Financial Reporting Standards (IFRS), the Group reported a net profit of CHF 7.4 million (2024: CHF 8.1 million). Net operating income totalled CHF 15.5 million (2024: CHF 18.2 million), underpinned by robust growth in investment property income, which offset lower contributions from management services and associated companies relative to the prior year. Administrative expenses remained stable at CHF 8.3 million, in line with 2024 levels. Fair value adjustments reflected a net impairment of CHF 5.3 million on investment portfolio items. As a result, the earnings before interest and taxes ("EBIT") were a gain of CHF 1.6 million compared to gain of CHF 9.5 million during previous year. EBIT was further supported by a net finance result of CHF 6.9 million, which included a favourable foreign exchange gain, leading to a net profit of CHF 7.4 million compared with CHF 8.1 million in the previous year. External debts were reduced by 53 per cent, or CHF 21.4 million, by the end of 2025, reflecting a strengthened balance sheet position.

In the shipping sector, daily charter rates remained stable in the multipurpose segment and continued to rise in the container ship segment, delivering a gradual positive effect on the profitability of our joint-venture companies. Sustained demand for versatile and efficient vessels capable of handling diverse cargo types highlighted a robust and resilient market. During the first half of 2025, the Group acquired a 50 per cent stake in a second-hand heavy-lift multipurpose vessel. In addition, in October 2025, the cargo feeder ship joint-venture company capitalised on a favourable market opportunity by disposing of its principal asset, with proceeds reinvested in another joint-venture company holding a cargo feeder ship financed on improved terms. In parallel, the Group continued to invest in the construction of a new mid-size multipurpose vessel, which has been delivered mid-March 2026. These strategic investments position the Group to capture favourable returns, supported by the ongoing and increasing global need for adaptable and reliable maritime logistics solutions. In aggregate, these investments generated profitability of CHF 6.3 million in 2025.

The associated company Norinvest Holding (Banque Cramer & Cie SA) maintained its position in the private banking sector, although profitability fell short of the prior year's strong performance. This reflected a less favourable interest rate environment and elevated operating costs impacting banking activities. The company paid a dividend of CHF 1.0 million to the Group for the year. Norinvest confirms its standing as an established Swiss private bank with offices in Geneva, Zurich, Lugano and Dubai.

The Petrovsky Fort investment property is performing well and office and retail premise vacancies has been reduced from 4 to 2.4 per cent year-on-year. Office tenants and visitors benefit from convenience grocery shopping at a supermarket in the building, and a range of other serviced focussed tenants, including beauty businesses and coffee shops. Regular ongoing improvements and capex programmes continue.

The flower production facility in Kaluga produces high-quality locally grown flowers and supplies a large retail, wholesale and smaller customer base on a regular basis. Changes in the macro environment led to increased operational and funding costs (higher labour and gas costs as well as retraction of government funding for small and mid-sized agri-businesses). These factors impacted the business negatively and steps have been taken to improve profitability and cash flows, focus on core flower programmes (roses and annual tulip programmes) and implement cost reductions.

Finally, the Group acquired the remaining minority shares in ENR through a squeeze-out procedure to conclude the tender offer and the going private of last year.

Overview of the 2025 financial year

In 2025, the Group successfully finalised a buy-out solution for the Petrovsky Fort mortgage of CHF 11.7 million originally drawn to finance the investment property, building on the collaborative efforts with the lending bank. This agreement enabled the full settlement of the loan and the recognition of a gain of CHF 6.3 million. The transaction extinguished the liability from the balance sheet, optimised the debt structure and reinforced prudent financial management.

The European real estate market showed signs of stabilisation. Following two years of subdued activity, more predictable interest rates, improved liquidity and growing investor confidence fostered a more conducive environment for new investments. EPH is now actively pursuing attractive acquisition opportunities in established European markets. Valartis is supporting this effort through targeted market analysis, identification of high-quality office and hotel assets with long-term potential, and transaction structuring. Progress on the redevelopment of the historic Hôtel des Trois Couronnes in Vevey advance during the year, with intensified planning focused on preparing building permit applications. Valartis continues close collaboration with architects, planners and specialists to deliver a project meeting high standards of quality, sustainability and heritage preservation.

In the ESG domain, sustainability remains a key strategic priority, enabling EPH to prioritise practical initiatives enhancing energy efficiency, reducing emissions and improving portfolio transparency. As external asset manager for EPH European Property Holdings PLC since its inception in 2003, Valartis Group provides comprehensive support encompassing transactions, real estate refinancing, capital structure development, property administration and investor relations.

As initiator, investor and investment adviser, Valartis Group advises the Luxembourg-based Valartis German Residential Health Care fund. In 2025, the Group supported the fund in disposing of one of its properties.

THE FINANCIAL SITUATION OF VALARTIS GROUP

The consolidated equity amounted to 100.7 million at 31 December 2025 (31 December 2024: CHF 91.0 million). This increase was primarily driven by the annual result of CHF 7.4 million, the disposal of treasury shares for the Long Term Incentive Programme worth CHF 0.8 million, and positive foreign exchange translation differences of CHF 1.7 million, besides smaller movements. For an overview, please refer to the consolidated statement of changes in equity on page 42. Overall, this corresponds to an equity ratio (i.e. total equity in per cent of balance sheet total) of 80.4 per cent (previous year: 65.4 per cent).

EMPLOYEES OF VALARTIS GROUP

Over the years, Valartis Group employees have made a decisive contribution to the success of Valartis Group through their loyalty and alignment with the Group's strategies and their commitment to execute these strategies in practice. They are of great importance for the success of Valartis Group and its future competitiveness. See also chapter Corporate Sustainability, page 12. The financial recognition of individual performance through up to date remuneration models is an important factor, and it is a specific focus of the Board of Directors to recognise the performance of the employees accordingly. For further information, see the section entitled Compensation Report, page 26.

The Board of Directors and the Executive Management of Valartis Group would like to take this opportunity to thank the employees for their commitment over the past year and the continued high level of loyalty and trust they have shown to Valartis Group.

As of 31 December 2025, Valartis Group employed a total of 35.5 full-time adjusted employees in its businesses (previous year for the Group: 36.1 full-time adjusted employees).

The organisational structure of Valartis Group, see organisational chart, page 10, consists of a Board of Directors at Group level and a Delegate of the Board of Directors.

CARRYING OUT A RISK ASSESSMENT

The Board of Directors monitors the risk management system and deals with all risks on a quarterly basis with corresponding reports. Current risk topics are discussed and evaluated. See also Risk Management in the separate chapter and in Valartis Group's consolidated financial statements, pages 15 and 59.

Each year, the Board of Directors conducts a structured analysis of the main risks to which the Group is exposed related to its business model. These include credit, market, liquidity, operational, strategic, business and reputational risks. The Board of Directors considers risk-minimising measures, internal controls and changes in political, economic, sociocultural and/or information technological environment. The Board of Directors then sets overall targets and risk limits, compliance with which is continuously monitored.

Strategic and organisational decisions are made on this basis with the aim of optimising Valartis Group's risk positions. A key component of this is the design and further development of the internal control system which is intended to address identified risks through appropriate, stringent control measures and minimise their probability of occurrence. The appropriate establishment of risk management and controlling processes which ensure the identification, assessment, management, monitoring and reporting of material risks and the associated risk concentrations, ensures that all risks are taken into account. A key objective here is to create transparency about risks at an early stage and to limit potential losses. The Board of Directors considers the structures and measures which are in place for controlling and monitoring material risks to be appropriate.

Description of the accounting-related internal control system

Valartis Group's internal control system comprises all principles, procedures and measures designed to ensure the effectiveness, efficiency and regularity of accounting and compliance with the relevant legal provisions. It is based on the international Committee of Sponsoring Organisations of the Treadway Commission ("COSO") model and comprises the components control environment, risk assessment process, accounting-related information systems, control activities and monitoring of the internal control system (ICS). COSO is a voluntary private sector organisation in the United States that aims to help improve the quality of financial reporting through ethical conduct, effective internal controls and good corporate governance. There have been no significant changes since the balance sheet date that would require an adjustment of the internal control system.

BUSINESS DEVELOPMENT

Income statement

Valartis Group reported a net gain of CHF 7.4 million (previous year: net gain of CHF 8.1 million) with operating income amounting to CHF 15.5 million (previous year: CHF 18.2 million) supported by robust growth in the income from investment property, which balanced lower contributions from management services and associated companies compared to the previous year. Administrative expenses remained broadly stable at CHF 8.3 million in line with previous year. Fair value adjustments included a net impairment of CHF 5.3 million in relation to the investment portfolio items. As a result, the earnings before interest and taxes ("EBIT") were a gain of CHF 1.6 million compared to gain of CHF 9.5 million during previous year. EBIT was further supported by a net finance result of CHF 6.9 million, which included a favourable foreign exchange gain of CHF 4.5 million, leading to a net profit of CHF 7.4 million compared with CHF 8.1 million in the previous year.

Management services fees totalled CHF 2.7 million in 2025 (2024: CHF 3.2 million), reflecting lower one-off project-related fees alongside the strengthening of the Swiss franc during the year, while the income from investment property totalled CHF 4.4 million during the same period (previous year: CHF 3.4 million) benefiting from low vacancy rate and recurring rent increases.

The result of associated companies contributed a gain of CHF 6.3 million (previous year: CHF 11.9 million) thanks to the successful operating environment in the shipping sectors and contribution of the banking associated company. The joint venture investments in multi-purpose ships delivered stable daily time charter rates in 2025, driven by the sustained demand for versatile vessels capable of transporting diverse cargoes. Additionally, our investment in a mid-size feeder container benefited improved daily charter rates. In October 2025, the cargo feeder ship joint-venture company capitalised on a favourable market opportunity by disposing of its ship, generating a substantial gain for the Group. Proceeds from the disposal have been reinvested in another joint-venture company that holds a cargo feeder ship, financed on more favourable terms.

Administrative expenses remained broadly stable at CHF 8.3 million in line with previous year.

Valuation adjustments, provisions and losses totalled CHF 5.3 million in 2025 (2024: CHF 0.1 million), primarily reflecting fair value adjustments on loans granted to the flower-producing joint-venture company (CHF 6.9 million) amid a challenging operating environment. This was partly offset by a positive fair value adjustment on the real estate investment properties (CHF 1.6 million).

The net finance result showed a gain of CHF 6.9 million in 2025 (2024: loss of CHF 2.5 million), driven primarily by the successful buy-out of the loan originally drawn to finance the investment property on favourable terms. Other elements included a CHF 5.2 million loss from the termination of a derivative contract, fully offset by an equivalent gain in financial income arising from advantageous debt settlement terms on an external investment facility. Additionally, the result incorporated a foreign exchange gain of CHF 4.5 million, together with an adverse fair value change on the EPH shares held.

In 2025, change in deferred taxes resulted in a tax expense of CHF 1.1 million primarily attributable to the investment property.

BALANCE SHEET

The balance sheet total assets amounted to CHF 125.2 million as of 31 December 2025 compared to CHF 139.2 million at the end of previous year. Total assets decreased by CHF 14 million during the financial year 2025. This change mainly reflects a reduction in cash and cash equivalents of CHF 12.7 million, primarily due to the partial repayment of external loans and investments in shipping joint-venture companies, the termination at CHF 5.5 million of a derivative contract amounting to CHF 11.2 million as of 31 December 2024, as well as a partial impairment of a non-current receivable by CHF 6.9 million. These effects were partly offset by an increase of CHF 9.8 million from receivable sale proceeds related to a shipping company and a CHF 6.2 million positive value adjustment on the investment property. Foreign exchange variations and other minor factors also contributed to the overall decrease in the balance sheet total.

Current financial liabilities decreased by CHF 21.4 million, mainly due to the renegotiation and subsequent settlement of a loan previously used to finance the investment property, the favourable resolution of external financial debt related to investment activities, and the reimbursement at maturity of a Lombard loan. Total other current liabilities decreased by CHF 2.4 million primarily reflecting the reversal of an accrued liability recognised in relation to the liquidation of a Group company.

Shareholder's equity stood at CHF 100.7 million at 31 December 2025 (31 December 2024: CHF 91.0 million). This increase was primarily driven by the annual result of CHF 7.4 million, the disposal of treasury shares for the Long Term Incentive Programme worth CHF 0.8 million, and positive foreign exchange translation differences of CHF 1.7 million, besides smaller movements.

SIGNIFICANT EVENTS

Significant events after the balance sheet date

There were no significant events after the balance sheet date. Events after the balance sheet date are also reported in Valartis Group's consolidated financial statements, Note 42.

Segment reporting

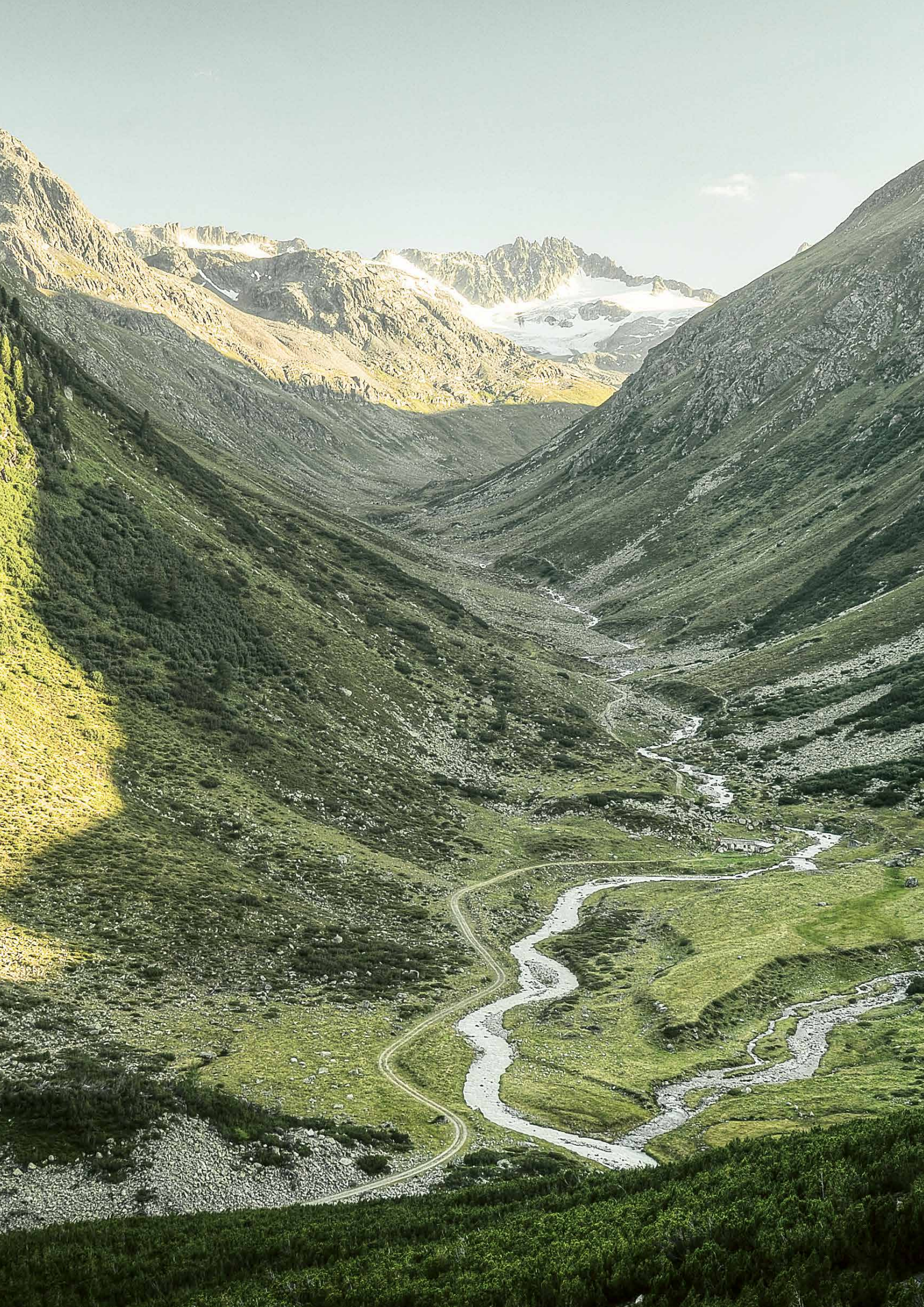
Valartis Group has only one single segment and, in accordance with IFRS 8, reporting is only for one business component of the Group. See also the notes to the consolidated financial statements in Note 34.

OUTLOOK

Expected development of Valartis Group

Valartis Group remains committed to developing its existing portfolio and pursuing new opportunities that generate sustainable profitability and cash flows. In 2026, the Group will prioritise investments in the shipping sector, notably the acquisition of a cargo feeder ship and the completion of a new multipurpose vessel, while evaluating additional prospects in shipping or real estate developments.

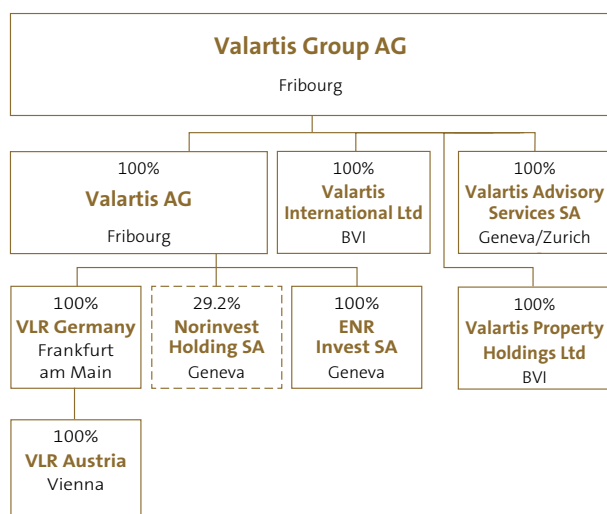
The operations of ENR, alongside the management of the Group's investment property and flower production facility, will continue to face challenges amid evolving global economic conditions, sanctions-related restrictions and capital controls. The Group will maintain close collaboration with EPH European Property Holdings PLC, bolstering local asset management teams responsible for EPH's holdings. On the banking front, Norinvest Holding (Banque Cramer & Cie SA) is expected to sustain its performance in 2026, albeit at more moderate levels following the normalisation of market conditions. For further information see also chapter Strategy and Objectives, page 9.



STRATEGY AND OBJECTIVES

Valartis Group is an internationally active financial group headquartered in Fribourg, canton of Fribourg, Switzerland. The registered shares of Valartis Group AG are listed on the SIX Swiss Exchange (ISIN CH0367427686). Valartis Group AG holds direct or indirect participations in fully consolidated companies and in associated companies (see Note 35 of the Consolidated Financial Statements).

Valartis Group – Operational Structure



THE STRATEGIC DIRECTION

Today, Valartis Group's business activities comprise financial services, real estate projects and participations. Therefore, considering the basic principle of risk-bearing capacity, the return-oriented assumption of risks is the focus of operational management.

Financial services

Valartis Group concentrates on focused management of niche funds (investment satellites). Valartis Group also provides certain advisory services through its corporate finance team (see below). Furthermore, Valartis Group holds a 29.2 per cent stake in Banque Cramer & Cie SA through an investment in Norinvest Holding SA.

Valartis German Residential Health Care Fund

For Valartis German Residential Health Care Fund, the Group acts as investment advisor to the fund which was launched for qualified investors. The fund focuses on investing in nursing homes in Germany. Valartis Group performs various advisory and administrative tasks for the fund. For these services, it is compensated on the basis of usual market fees.

Corporate Finance

Valartis Corporate Finance services focus primarily on advisory activities for listed and non-listed medium-sized companies in Germany, Austria and Switzerland, as well as in Central and Eastern Europe.

Real estate investments

On the real estate side, Valartis Group combines the management of profitable commercial and residential properties with investments in promising development projects. With their know-how and broad network of contacts, the real estate investment specialists of Valartis Group also support the search for specific investment opportunities in the real estate sector.

The Group, through ENR, holds an investment property in St. Petersburg, comprising the Petrovsky Fort business centre. This is a B+ class office and retail complex, completed in 2003, and positioned in a central urban location near the Neva River. The property consists of nine office floors and two retail levels arranged around a central atrium, supported by two technical floors, underground parking facilities, and surface-level parking. Of the total net lettable area, approximately 15,000 square metres are allocated to office use and around 6,000 square metres to retail purposes. In addition, ENR holds a 50 per cent interest in a centrally located underground parking facility situated on Turgenevskaya Square in Moscow, comprising approximately 290 parking spaces across six subterranean levels. Through a wholly owned subsidiary, ENR also owns a 50 per cent participation in a 27.4-hectare greenhouse and engineering complex utilised for floriculture activities in the Kaluga region.

EPH European Property Holdings PLC

EPH European Property Holdings PLC is a stock corporation listed on the SIX Swiss Exchange. As a real estate investment company, EPH concentrates primarily on the European prime commercial and residential property markets. Valartis Group holds a 4.9 per cent stake in EPH. Valartis Group is providing support for EPH transactions, real estate asset refinancing, the development of EPH capital structures, property administration and investor relations. Valartis Group has been involved with EPH since its inception in 2003.

Participations

The focus is on equity participations as an active shareholder. Valartis Group pursues a bottom-up approach and is constantly looking for investments for its own and its clients investment and property portfolios.

Elements of the traditional portfolio management process such as portfolio realisation and portfolio control are used to select investment opportunities. The disciplined implementation of these steps contributes to achieving the objective of a stringent profitability orientation with an appropriate risk/return ratio. One of the central challenges in putting together an investment portfolio is to resolve the conflict between optimising the expected return (value growth including interest and dividends less costs) within a certain period on the one hand and limiting the risk of loss on the other hand. Typically, the structure of an investment portfolio will show a certain consistency over time which implies an anti-cyclical behaviour which involves both opportunities and risks.

Norinvest Holding SA

Norinvest Holding SA, headquartered in Geneva, Switzerland, is a Swiss holding company founded in 1984. It is listed on the OTC platform of the Cantonal Bank of Bern and is the 100 per cent owner of Banque Cramer & Cie SA which specialises in private banking and asset management. Following the completed sale of its two Swiss subsidiaries Valartis Bank AG and Valartis Wealth Management SA to Banque Cramer & Cie SA in 2014, Valartis Group AG acquired a 25 per cent stake in Norinvest Holding SA through the merger of Valartis Bank AG and Banque Cramer & Cie SA. This stake has been raised to 29.2 per cent in 2022 following Norinvest capital reduction.

Whitebox Services AG

Whitebox Services AG, through its wholly owned subsidiary Whitebox GmbH, founded in July 2014, has been one of the first online asset management companies on the German market, as of January 2016. Whitebox aims at a return on investment that is significantly better than that of conventional offers at the same risk level. Whitebox GmbH, Weil am Rhein, is a wholly owned subsidiary of Whitebox Services AG which is based in Switzerland. The owners of Whitebox Services AG are the founders, former management members of leading banks and industry experts. Valartis has acquired a small stake in Whitebox Services AG.

Briese Schiffahrts GmbH & Co. KG MS

Since 2018, Valartis Group has been investing in the shipping sector through limited partnership structures. As at 31 December 2025, the Group held interests in Briese Schiffahrts GmbH & Co. KG MS "Nesseborg" and Briese Schiffahrts GmbH & Co. KG MS "Arle", each owning a mid-size multipurpose ship, as well as in Briese Schiffahrts GmbH & Co. KG MS "Westsee", which is engaged in the construction of a new multipurpose ship scheduled for delivery in the first quarter of 2026.

In 2025, the mid-sized container cargo ship held through the Group's partnership in Briese Schiffahrts GmbH & Co. KG MS Marz was sold. The Group reinvested the proceeds from this divestment in a similar asset during 2026.

The organisational structure

Board of Directors and Executive Management

With confirmation of the Annual General Meeting of 6 May 2025, the Board of Directors of Valartis Group is composed as follows: Gustav Stenbolt, Chairman of the Board of Directors, Philipp LeibundGut, Vice Chairman, Diana Stenbolt and Olivier Brunisholz, Member. See also press release of 6 May 2025: Results of the Annual General Meeting of Valartis Group AG; at <http://www.valartisgroup.ch/en/#medienmitteilungen>.

Valartis Group employs a total of 35.5 people (full-time equivalent).

The employees provide services in the areas of real estate projects, investment projects, corporate finance and, as part of the Group's service organisation, in the areas of Group accounting and controlling, IT & logistics and corporate communications. Other services required by the Group (personnel administration and tax and legal advice) are obtained from external providers.

Organisational chart



Measures to increase earnings and control costs

All business units of the Group have already initiated or newly launched programmes with the aim of increasing earnings or reducing costs in order to achieve the targeted increase in efficiency and profitability in a timely manner. In particular, management is working to increase short-term flexibility despite increasing challenges and complexity in setting up additional investments in order to make the business model more scalable and to keep costs under control. Stringent risk management and compliance with the criteria for risk-bearing capacity remain key principles of the Group. The internal control system of Valartis Group (ICS) is continuously adapted and helps to manage operational risks efficiently. Details can be found in the chapter Risk Management of Valartis Group, page 15, and in the chapter Notes on risk management, pages 59.

Commission income

In addition to building up and managing investments, Valartis Group also aims to increase income from services. The aim is to increase in commission income and generate positive contributions to earnings in the medium term beyond the sustainable coverage of operating costs. Cooperation opens up a way not only to counter rising costs, but also to jointly develop and implement investment projects. Valartis Group is therefore in constant exchange with partners in order to jointly use existing resources and optimise their use.

OUTLOOK

The Valartis Group continues to focus on the successful development of existing and new profitable, cash-generating activities. The focus of activities will be oriented toward further investment into the shipping sector and in real estate projects. ENR's operations and the management of related participations will remain challenging in the context of recent global economic and geopolitical developments, which the Group is closely monitoring to assess how the situation evolves and determine the appropriate course of action.



CORPORATE SUSTAINABILITY

SUSTAINABLE CORPORATE GOVERNANCE

We are an interactive, internationally focused company and are aware of the diversity and the great importance of our international and local stakeholders and dialog groups. In a phase of realignment of the business model, it is essential to know the interests and needs of our stakeholders and to take them into account appropriately for the further development of the Group in order to ensure the sustained success of the Group's development.

We not only integrate economic criteria into our thinking and actions, but also include social and ecological aspects and thus strive for a holistic perception of our corporate responsibility. Our ethical and professional core values such as integrity, respect, trust, customer and dialogue orientation, partnership and transparent communication as well as a sustainable sense of responsibility are laid down in the Code of Conduct. The Code of Conduct is published under Investor Relations at <http://www.valartisgroup.ch/en/#codeofconduct>.

Sustainable business practices and thus sustainable profitability are central to our long-term success. We integrate environmental and social aspects into our business decisions and into the management of our resources and infrastructure. We want to achieve continuous sustainability for our internal and external stakeholders¹⁾.

1) Code of Conduct of Valartis Group, section Sustainability

An essential function of the Code of Conduct is to make all people in the company aware of applicable laws and company guidelines and to make them aware of legal risks in everyday working life. The Code of Conduct summarises laws and other rules that are of relevance to Valartis Group and provides guidance. As a binding guideline for legally compliant and ethically responsible conduct in our company, the Code of Conduct also defines the standards for responsible conduct towards business partners and the public, but also in dealing with one another within the company. All employees and the Board of Directors of Valartis Group are obliged to comply with the principles laid down in the Code of Conduct (see chart in the right column). Valartis Group maintains an open, transparent dialogue and strives for a relationship based on trust and responsibility with clients, partners, investors and employees. Effective Corporate Governance is essential for sustainable business success which is why Valartis Group consistently complies with corporate governance rules and follows the principles and recommendations of economie-suisse's Swiss Code of Best Practice for Corporate Governance.

Corporate responsibility



VALUES AND PARTNERSHIP

We adhere to our traditional core values such as trust, partnership, a sense of risk and responsibility, dialogue orientation and innovative strength, combined with competence, know-how and many years of experience. Our core competencies – Real Estate Project Management, Financial Services and our own participations – form the basis for our current corporate alignment.

Risk Management and Compliance

We attach great importance to both risk management and compliance – in the sense of compliance with rules, i.e. compliance with laws and guidelines, but also with voluntary codes. Compliance governs the exercise of legal responsibility and compliance with all relevant internal and external regulations as well as the timely implementation of new requirements. Our business activities are based on disciplined, prudent risk management. We only take those risks that we can assess and evaluate and want to bear within our risk appetite. In the interest and for the protection of our stakeholders, we as a Group attach great importance to internally independent control procedures and activities, descriptions and information on Risk management (see pages 15 and 59).

For an overview and assessment of the main risks associated with the current business model, please refer to Risk Management on pages 15 and 59.

FOR OUR SHAREHOLDERS – TRANSPARENCY AND SUSTAINABLE CORPORATE DEVELOPMENT

As a listed company, important stakeholder groups of Valartis Group AG are our shareholders with a free float of 19.3 per cent of the shares (excluding the treasury shares) and the majority shareholder are, as of 31 December 2025: 1) MCG Holding SA, Baar ZG, controlled by Gustav Stenbolt (80.3 per cent economic and 85.2 per cent of the votes) and Philipp LeibundGut (19.7 per cent economic and 14.8 per cent of the votes), and which holds 71.1 per cent of the nominal capital and voting rights of the Company. Gustav Stenbolt and Philipp LeibundGut also directly or indirectly control respectively 4.1 and 1.5 per cent of nominal capital and voting rights of the Company, 2) Avalon Park Group Holding AG, Zurich, controlled by Beat Kähli, and which holds 3.0 per cent of the nominal capital and voting rights of the Company (see Note 26 of the Consolidated Financial Statements). The remaining shares are held by the company itself.

We remain committed to generate sustained profits vis-à-vis our majority and minority shareholders. These profits form the basis for a development that not only allows targeted reinvestment in business activities, but also enables the funding of reserves for economically difficult times. The Group also aims to return the capital provided by the owners at an appropriate rate of interest in the form of dividends or share buybacks.

Sustainable corporate development – value-oriented management

The basis of overall corporate management is a systematic, multilevel financial planning and management process based on a dual management concept with a separation between decentralised control of front activities and centralisation of the service organisation, including the Group's own financial assets and investment strategies. The corporate management in place relies on the Board of Directors and the Executive Management.

Board of Directors and Executive Management

The Board of Directors is responsible for determining the medium- and long-term strategic orientation of Valartis Group. Its members have many years of experience and expertise in the areas of finance & banking, international investments and investment projects, international taxation, finance and accounting, risk management and in dealing with internal control systems (see also Corporate Governance, page 16). The strategic guidelines of the Board of Directors are implemented by the Executive Management. It is also responsible for the operational management of Valartis Group, operational liquidity planning and overall results, defines as a decision-making body the operational medium-term planning (roll-over) and the profit targets at gross profit level valid for the next three years, and defines the central tactical measures at Group level.

The people responsible for private equity, real estate project management and funds report to the Executive Management. Based on a detailed annual plan, they determine their income, risk and activity budget for the coming year and, within this framework, decide on the use of necessary funds. Non-operative taxable income and expenses such as trading or valuation gains,

however, do not form part of medium-term planning. Timely monitoring and discussion of the monthly results allows countermeasures to be implemented quickly during ongoing operations, especially in the event of significant budget deviations. At the same time, appropriately designed information and risk management systems always make it possible to keep operational risk under control (see also Risk Management on pages 15 and 59). The three-year capital planning process concludes the financial management process.

SUSTAINABLE EMPLOYEE DEVELOPMENT

We are proud to have employees who take on challenges, overcome obstacles and are committed to the Group, even under difficult conditions.

The challenging conditions in the internationally competitive environment will make prudent, sustainable promotion and constant further training of Valartis Group employees even more important in the future. Our continued international activities demand a high degree of professionalism, expertise, knowledge of people and culture from our employees, as well as the values we desire. Furthermore, Valartis Group can only operate sustainably and master future challenges due to the specific expertise, the highly solution-oriented service approach and the high personal commitment of each individual employee.

Wherever possible, we offer our employees a high degree of flexibility so that they can balance their workload with their private lives. Our value-oriented management approach is characterised by a leadership style based on partnership and a climate of cooperation supported by comradery and provides for attractive salaries in line with the market, a performance-oriented remuneration system and progressive social benefits that create incentives for personal development.

The compatibility of career and family together with work-life balance is an important prerequisite for the long-term performance of employees. Accordingly, within the Group we offer market-conform, regionally adapted holiday and vacation regulations as well as the possibility of flexible working hours and are open to the home office concepts in accordance with operational requirements.

Equal treatment also applies to the individual determination of remuneration. In this way, female specialists at the same location receive the same salaries as their male colleagues with the same qualifications and experience. Dealing with issues of gender equality is regulated by the personnel regulations. At the same time, a culture of freedom of expression encourages a high degree of employee participation and co-determination.

Value-based remuneration system – target orientation and appreciation

We are committed to fair, balanced and performance-oriented remuneration and offer our employees in all Group companies not only attractive salaries in line with market conditions and progressive social benefits, but also a bonus system that appro-

OUR PROMISE TO OUR EMPLOYEES

Accept social responsibility	Sustainable employee development – future-driven	Value-driven compensation system – target-oriented, appreciation	Values – trust, responsibility, cooperation, respect
<p>We wish all employees an adequate work-life balance, i.e. a good work-life balance and an adequate balance between work and appropriate leisure, exercise and nutrition. Accordingly, the Valartis companies offer market-conform, regionally adapted holiday and holiday regulations as well as the possibility of flexible working hours.</p>	<p>We promote and facilitate personal and professional development within the Group.</p> <p>We have institutionalised internal and external training and further education.</p>	<p>We offer market-based remuneration at all locations. The remuneration system provides incentives that promote performance-, team- and risk-conscious culture as well as entrepreneurial thinking and acting and strengthening Valartis Group as a whole.</p>	<p>We follow the principle of equal treatment, especially in determining salaries. Female specialists receive the same salaries within the same location with the same qualifications and experience as their male colleagues.</p> <p>We have institutionalised internal and external training and further education.</p> <p>We offer and expect from our employees a cosmopolitan attitude and respect towards other nations, cultures, mentalities, age groups and needs.</p>

privately rewards above-average performance. Our value-based remuneration system is geared to the medium-term economic success and sustainable competitiveness of the Group (for details see also Compensation Report of Valartis Group, page 26). In 2025, the Group continued its Long Term Incentive Programme (“LTI”) covering members of the Board of Directors, Executive Management and certain employees. As a Group, we motivate employees to live a performance-, team- and risk-conscious culture and promote independent entrepreneurial thinking and acting in the interests of the Group. In addition to targeted employee development and advancement, a salary in line with market conditions and progressive social benefits, Valartis Group offers its employees a range of fringe benefits.

SOCIAL COMMITMENT

As a company aware of its social responsibility, Valartis Group can only modestly support several international charitable organisations due to its small size.

FOR THE ENVIRONMENT – FUTURE-ORIENTED, LONG-TERM BALANCE

In our corporate management, we are guided by the basic principle of an adequate, long-term balance between our economic, social and ecological responsibility as a group.

In matters of sustainability, we will continue to focus on resource efficiency because we are convinced that this is an important factor for the long-term success of the Group and our investment portfolio. In the future, stakeholders will increasingly demand concrete steps from companies with regard to

sustainable use of non-renewable resources, a further increase in resource efficiency and a shift towards renewable energies.

Due to its very limited capacities and infrastructures, Valartis Group refrains from systematically collecting and evaluating ecologically relevant information.

We reduce our ecological footprint by, for example:

- using public transport for business travel;
- critically questioning the necessity of air travel;
- using new technologies for meetings (online or video conferencing);
- striving for efficiency in the consumption of electricity for computer systems and other electrical equipment;
- reducing paper consumption;
- developing and offering user-friendly online communication tools and platforms, such as microsites and apps for annual reports and publications;
- using chilled ceilings in the offices which contribute to a pleasant room climate in summer and winter;
- collecting waste paper and recycle it.

OUR EMPLOYEES IN 2025

	31.12.2025	31.12.2024
Valartis Group (full-time equivalents)	35.5	36.1
Nationalities	9	10
Locations	7	7

RISK MANAGEMENT OF VALARTIS GROUP

RISK SITUATION OF VALARTIS GROUP

Overview

The balance sheet total assets amounted to CHF 125.2 million as of 31 December 2025 compared to CHF 139.2 million at the end of previous year. Total assets decreased by CHF 14 million during the financial year 2025. This change mainly reflects a reduction in cash and cash equivalents of CHF 12.7 million, primarily due to the partial repayment of external loans and investments in shipping joint-venture companies, the termination at CHF 5.5 million of a derivative contract amounting to CHF 11.2 million as of 31 December 2024, as well as a partial impairment of a non-current receivable by CHF 6.9 million. These effects were partly offset by an increase of CHF 9.8 million from receivable sale proceeds related to a shipping company and a CHF 6.2 million positive value adjustment on the investment property. Foreign exchange variations and other minor factors also contributed to the overall decrease in the balance sheet total. Current financial liabilities decreased by CHF 21.4 million, mainly due to the renegotiation and subsequent settlement of a loan previously used to finance the investment property, the favourable resolution of external financial debt related to investment activities, and the reimbursement at maturity of a Lombard loan. Total other current liabilities decreased by CHF 2.4 million primarily reflecting the reversal of an accrued liability recognised in relation to the liquidation of a Group company. Shareholder's equity stood at CHF 100.7 million at 31 December 2025 (31 December 2024: CHF 91.0 million). This increase was primarily driven by the annual result of CHF 7.4 million, the disposal of treasury shares for the Long Term Incentive Programme worth CHF 0.8 million, and positive foreign exchange translation differences of CHF 1.7 million, besides smaller movements. For an overview, please refer to the consolidated statement of changes in equity on page 42.

The assets side of the balance sheet at year-end was as follows:

in CHF million	31.12.2025	31.12.2024
Current assets	36.9	53.5
Non-current assets	88.2	85.7

Risk management for the remaining risks on the asset side is based on the professional principles of value-oriented corporate management which include the targeted assumption of risks and their professional management. Considering the basic principle of risk-bearing capacity, return-oriented risk assumption is the focus of risk management. Valartis Group takes a bottom-up approach to its own investments and is constantly looking for new long-term investments for its participation portfolio. Elements of the traditional portfolio management process such as portfolio realisation (asset allocation, monitoring, review) and portfolio control (performance measurement, attribution) are used to select own investment opportunities. The disciplined implementation of these steps contributes to achieving the objective of a stringent profitability orientation with an appropriate risk/return ratio. One of the central challenges in putting together your own investment portfolio is to resolve the conflict be-

tween optimising the expected return (value growth including interest and dividend less costs) within a certain period of time on the one hand and limiting the risk of loss on the other hand. Typically, the structure of an investment portfolio will have a certain consistency over time which implies an anti-cyclical behaviour and involves both opportunities and risks.

Organisation of risk management

Valartis Group has a central risk management organisation.

In its capacity as the highest operative supervisory body, the Board of Directors bears responsibility for all risks of the Group and defines the corresponding risk policy. It is responsible for determining the annual risk budget, the structure of limits and the maximum risk tolerance (quantitative and qualitative) in relation to the risk-bearing capacity of the Group. Operational management is responsible for the implementation of risk management and control principles and ensures permanent compliance with the specified limits. Risk monitoring and risk assessment see chapter Management Report, page 5.

At present, the business activities of Valartis Group essentially comprise the following risks:

- Market risk (price risk of equity instruments, interest rate risk and foreign currency risk)
- Credit risk (bonds default risk)
- Operational risk (real estate project risk)
- Liquidity risk

The currency risk is currently the main risk to be assessed. See also further explanations in the consolidated financial statements of Valartis Group, page 59.

The currency balance sheet at the end of the year was as follows:

in CHF million	31.12.2025	31.12.2024
Current assets	36.9	53.5
in CHF	5.7	14.3
in EUR	15.2	18.3
in USD	12.8	19.0
in RUB	3.2	1.9
Non-current assets	88.2	85.7
in CHF	35.8	35.4
in EUR	-	-
in USD	11.8	12.4
in RUB	40.6	37.9
Net position per foreign currency (total assets per currency less total liabilities per currency)		
in EUR	-1.2	-6.2
in USD	24.6	20.3
in RUB	40.7	37.4

CORPORATE GOVERNANCE

Valartis Group attaches great importance to a strong Corporate Governance and sees this as a central factor for corporate success. The protection of shareholder interests, a transparent and comprehensive information policy and an appropriate remuneration policy are key elements of Valartis Group's Corporate Governance. Corporate Governance also regulates the relationship between management and control of the Group.

LEGAL GUIDELINES AND PRINCIPLES

Valartis Group follows the principles and recommendations of economiesuisse's Swiss Code of Best Practice for Corporate Governance and its appendix with recommendations on the remuneration of the Board of Directors and the Executive Management (see Compensation Report, page 26). As a company listed on the SIX Swiss Exchange ("SIX"), Valartis Group is also subject to the guidelines of SIX Exchange Regulation. The following information as of 31 December 2025, unless otherwise stated, meets the requirements of the SIX Directive on Information relating to Corporate Governance ("DCG") of 29 June 2022 with entry into force as of 1 January 2023.

CORPORATE GOVERNANCE FRAMEWORK OF VALARTIS GROUP

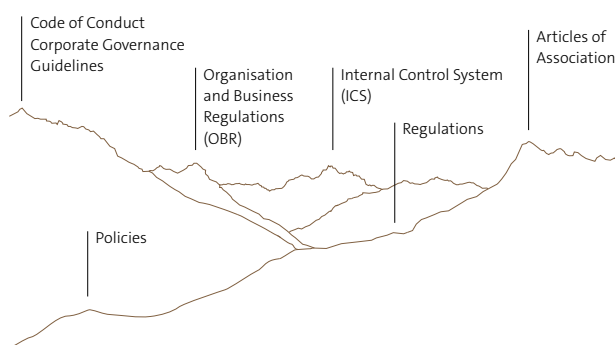
Valartis Group's corporate governance guidelines define and allocate the roles, competencies and areas of responsibility of the management and supervisory bodies in a clear and balanced manner and provide for appropriate controls. All principles and guidelines relating to Corporate Governance are binding for the organisation and management of Valartis Group. These documents form the corporate governance framework of Valartis Group and comprise the following elements:

- The Articles of Association explain the corporate purpose and the comprehensive organisational framework of Valartis Group. The Articles of Association are posted under Investor Relations at <http://www.valartisgroup.ch/en/#statuten>.
- Valartis Group's Code of Conduct defines basic ethical and professional values such as integrity, respect, client and dialogue orientation, fairness, transparent communication and a sustainable sense of responsibility. The Code of Conduct is published under Investor Relations at <http://www.valartisgroup.ch/en/#codeofconduct>.
- The internal Organisation and Business Regulations (OBR) define the responsibilities and competencies within Valartis Group. The essential elements of these regulations are set out in this Corporate Governance Report in the section Board of Directors (see page 19), Compensation Committee (see page 21) and Executive Management (see page 23).
- The rules of the Compensation Committee set out the duties and responsibilities of this body and its members. The essential elements of these regulations are set out in Compensation Report 2025 (see page 26).

- The remuneration policy: The Compensation Report – see also <http://www.valartisgroup.ch/en/#investorrelations> under Annual Report or <http://www.valartisgroup.ch/en/#geschaeftsberichte> – defines the essential elements and principles of an appropriate compensation system for the members of the Board of Directors, the Executive Management and the employees (see Compensation Report 2025, pages 28 and 31).
- The responsibilities and competencies defined in the internal Organisation and Business Regulations ("OBR") are, where appropriate, additionally described and defined in various regulations.

Corporate Governance

Organisation and Business Regulations (OBR)



GROUP STRUCTURE AND SHAREHOLDERS

Group's structure

Valartis Group AG is a stock corporation under Swiss law with its registered office in Fribourg, canton of Fribourg, Switzerland. The registered shares of Valartis Group AG (ISIN CH0367427686) are listed on the SIX Swiss Exchange. As of 31 December 2025, the market capitalisation of Valartis Group AG amounts to CHF 36.9 million for 3,023,295 shares issued. Valartis Group holds 3.86 per cent or 116,578 treasury shares as of 31 December 2025. The organisational chart in the chapter Strategy and Objectives on page 9 illustrates the operational structure and organisation of Valartis Group. Information on segment reporting and further explanations can be found in the Management Report on page 5 ff. and the notes to the consolidated financial statements, Note 34. For an overview of treasury shares, please refer to Note 24 to the Consolidated financial statements.

Consolidation

The Group companies of Valartis Group AG (scope of consolidation) are listed in the notes to the Group financial statements in Note 35, together with information on the company, registered office, purpose, share capital, shareholding and capital and voting rights. The associated companies are also listed and described in Notes 18 and 35 to the consolidated financial statements.

Significant shareholders

MCG Holding SA, Baar ZG, Switzerland, directly holds 71.1 per cent of the nominal capital and voting rights of the Company. The beneficial owners of MCG Holding SA are Gustav Stenbolt (80.3 per cent economic and 85.2 per cent voting) and Philipp LeibundGut (19.7 per cent economic and 14.8 per cent voting) who also directly and indirectly control respectively 4.1 and 1.5 per cent of nominal capital and voting rights of the Company. In addition, Avalon Park Group Holding AG, Zurich, whose beneficial owner is Beat Kähli, Zurich, holds 3.0 per cent of the nominal capital and voting rights of the Company. No other shareholders are known to hold more than 3.0 per cent of the voting registered shares. Detailed information on the shareholder structure can be found in the notes to the consolidated financial statements, Note 26, and in the notes to the financial statements of Valartis Group AG, on page 121. There are no shareholders' agreements.

For an overview of the disclosures made in the year under review, please refer to the website of SIX Exchange Regulation (<https://www.ser-ag.com/en/resources/notifications-market-participants/significant-shareholders.html#/>).

Cross-shareholdings

There are no cross-shareholdings in terms of capital or voting rights between Valartis Group AG and its subsidiaries and other companies.

CAPITAL STRUCTURE

Share capital

The share capital of Valartis Group AG amounts to CHF 3,023,295, divided into 3,023,295 registered shares with a par value of CHF 1.00 each. All registered shares of Valartis Group AG are fully paid up and listed on the SIX Swiss Exchange. With the exception of the registered shares held as treasury shares (an overview of treasury shares can be found in the notes to the consolidated financial statements, Note 24), all registered shares of Valartis Group AG are entitled to dividend and there are no preferential rights. As of the balance sheet date of the financial year 2025, there are no financial instruments outstanding that could lead to a dilution of the Company's equity.

The registered shares of Valartis Group AG are issued as uncertificated securities and carried as intermediated securities. The Company may withdraw shares held as intermediated securities from the custody system. Dispositions of intermediated securities, including the provision of collateral, are subject to the Intermediated Securities Act.

Shareholders may at any time request the Company to issue a certificate for their registered shares. However, shareholders are not entitled to the printing and delivery of certificates or the conversion of registered shares issued in a particular form into another form. In contrast, the Company may issue certificates (individual certificates or share certificates) or convert uncertificated securities and certificates into another form at any time and cancel issued certificates that are delivered to it.

Entry in the share register

Valartis Group AG keeps a share register for the registered shares in which the owners and usufructuaries, insofar as they are entitled to voting rights, are entered with their name, address and nationality (in the case of legal entities the registered office). The entry in the share register requires proof of the formal and statutory acquisition of the shares. In relation to the Company, a shareholder is only deemed to be a shareholder if registered in the share register as a shareholder.

After hearing the person concerned, the Board of Directors of Valartis Group AG may delete entries in the share register with retroactive effect to the date of entry if these were made on the basis of incorrect information provided by the acquirer. The affected shareholder must be informed immediately of the deletion.

The Board of Directors shall make the necessary arrangements for maintaining the share register and may issue corresponding regulations or guidelines. They may delegate their duties. Since 2017, the Board of Directors appointed Computershare Switzerland AG in Olten, Switzerland, to manage the share register.

In the invitation to the General Meeting, the Board of Directors announces the date of entry in the share register which is decisive for participation and voting rights. For the corporate calendar of Valartis Group AG please refer to Agenda 2026, page 25.

Conditional capital

Valartis Group AG has no conditional capital.

Capital band

Since 6 May 2025, Valartis Group AG has introduced a capital band of between CHF 2,000,000 (lower limit) and CHF 4,000,000 (upper limit). Within the scope of the capital band, the Board of Directors is authorised to increase or reduce the share capital once or several times and in any amount until 6 May 2030 or until the capital band expires earlier. The capital increase or reduction can be by issuing fully paid-up registered shares carried out or by increasing or reducing the nominal value of the existing registered shares within the scope of the capital band with a nominal value of CHF 1.00 each or cancelling registered shares with a nominal value of CHF 1.00 each.

If the share capital is increased within the scope of the capital band, the Board of Directors determines the time of issue, the issue amount, the manner in which the new shares are to be paid up, the start of dividend entitlement, the conditions for exercising subscription rights and the allocation of subscription rights that have not been exercised. The Board of Directors may allow subscription rights that have not been exercised to lapse, or it may place them or shares for which subscription rights have been granted but not exercised at market conditions or otherwise utilise them in the interests of the company.

In the event of an issue of shares within the limits of the capital band, the Board of Directors is authorised to withdraw or restrict the subscription rights of shareholders in relation to the shares to be issued and to allocate them to individual shareholders,

third parties, the company or group companies: (a) if the issue price of the new shares is set taking into account the market price; (b) for the acquisition of companies, parts of companies or participations or for the financing or refinancing of such transactions or the financing of new investment projects of the company or its group companies, including the acquisition of products, intellectual property rights or licences; (c) for the purpose of expanding the shareholder base in certain geographic, financial or investor markets, for the participation of strategic partners, or in connection with the listing of new shares on domestic or foreign stock exchanges; (d) for the participation of members of the Board of Directors, members of the Executive Management, employees, agents, consultants or other persons who serve the company or provide services ; or one of its group companies; (e) for a rapid and flexible capital procurement, which would not be possible without the exclusion of the subscription rights of existing shareholders, or only with great difficulty or delay or on significantly less favourable terms.

If the share capital is reduced within the scope of the capital band, the Board of Directors determines the utilisation of the reduction amount.

Authorised capital

Valartis Group AG has no authorised capital.

Changes in capital

During the business year 2023, the share capital was reduced from 4,299,295 to 3,126,295 registered shares after the Ordinary General Meeting 2023. In 2024, after the Ordinary General Meeting, the share capital was reduced from 3,126,295 to 3,023,295 registered shares. The changes in equity are listed in Consolidated statement of changes in equity on page 42 and 43.

Profit participation certificates

Valartis Group AG has no profit participation capital.

Limitations on transferability

The registered shares of Valartis Group AG can be transferred without restriction. The only condition for entry in the share register is a declaration by the purchaser that the shares were acquired in his own name and for his own account. There are no other restrictions on registration (see also Art. 5 of the current Articles of Association at <http://www.valartisgroup.ch/en/#statuten>).

Admissibility of nominee registrations with an indication of percent clauses and registration conditions.

Persons who do not expressly declare in the application for registration that they hold the shares for their own account (nominees) are automatically entered in the share register as shareholders with voting rights up to a maximum of 5 per cent of the share capital entered in the commercial register. Above this registration limit, nominees are entered in the share register as shareholders with voting rights if the nominee concerned discloses the names, addresses, nationalities and shareholdings of the beneficial owners on whose behalf they hold 0.5 per cent or more of the outstanding share capital (see also Art. 5 of the current Articles of Association at <http://www.valartisgroup.ch/en/#statuten>).

Convertible Bonds and Options

Valartis Group AG has not issued any convertible bonds or options.

Annual General Meeting 2025

Board of Directors after the ordinary Annual General Meeting of 6 May 2025

At the Annual General Meeting of 6 May 2025, Gustav Stenbolt was re-elected as Chairman of the Board of Directors, and Philipp LeibundGut as a member of the Board of Directors and its Vice Chairman; Olivier Brunisholz and Diana Stenbolt were re-elected as a member of the Board of Directors. All were elected for a term of office ending at the close of the Annual General Meeting 2026. See also press release, 6 May 2025: Outcome of Valartis Group AG General Meeting 2025; https://valartisgroup.ch/wp-content/uploads/2025/05/MR_AGM-250506_e.pdf.

In accordance with the law and the Articles of Association of Valartis Group AG (available at <http://www.valartisgroup.ch/en/#statuten>), apart from non-transferable and irrevocable responsibilities, some responsibilities of the Board of Directors may be transferred to individual members (delegates), to a group of members (committees) or to third parties. Details on this are laid down in the Organisational Business Regulations (OBR). The Board of Directors as a body does not perform any management tasks within the Group. However, since 1 March 2017, the Chairman of the Board of Directors additionally assumed the function of Delegate of the Board of Directors following the then finalised restructuring and resizing of the Group. In addition, since 1 April 2020, Philipp LeibundGut also holds an executive position within Valartis Group AG.

The Board of Directors is considered adequately independent in accordance with the Corporate Governance Guidelines and the criteria laid down in the OBR and the Committee Regulations, and taking into account applicable law and listing requirements.

When filling an open position on the Board of Directors of Valartis Group as a small company – regardless of gender – the focus is primarily placed on the professional skills and international experience of the persons to be elected.

BOARD OF DIRECTORS

Members of the Board of Directors

Name	Function	Nationality	Elected until	First election
Gustav Stenbolt ¹⁾	Chairman & Delegate of the Board of Directors	Norwegian	2026	2015
Philipp LeibundGut ²⁾	Vice-Chairman/ executive member of the Board of Directors	Swiss	2026	2016
Olivier Brunisholz ³⁾	Member/non-executive member of the Board of Directors	Swiss	2026	2018
Diana Stenbolt ⁴⁾	Member/non-executive member of the Board of Directors	Swiss	2026	2023

1) Gustav Stenbolt had served as Group CEO since 2007 until he was elected Chairman of the Board of Directors by the Annual General Meeting on 2 June 2015. He has been a member of the Compensation Committee since 2016. Since March 2017, he is also the Delegate of the Board of Directors of Valartis Group.

2) In 2016, Philipp LeibundGut became a member of the Board of Directors and the Compensation Committee of Valartis Group. Since 2018, he is the Chairman of the Compensation Committee. Since 1 April 2020, Philipp LeibundGut holds an executive position within Valartis Group.

3) In 2018, Olivier Brunisholz became a member of the Board of Directors and the Compensation Committee of Valartis Group.

4) In 2023, Diana Stenbolt became a member of the Board of Directors and the Compensation Committee of Valartis Group.

Articles of Association

The last amendment to the Articles of Association was approved by the Annual General Meeting on 6 May 2025 (see also press release, 6 May 2025: Outcome of Valartis Group AG General Meeting 2025; https://valartisgroup.ch/wp-content/uploads/2025/05/MR_AGM-250506_e.pdf).



Each member of the Board of Directors is elected individually. Re-election is permissible. If a member resigns before the end of his term of office, the next General Meeting shall elect a substitute. If the number of members of the Board of Directors falls below three, an Extraordinary General Meeting shall be held within a reasonable period for supplementary elections. The substitute elected member enters the term of office of his predecessor. The first election is regulated in the section Members of the Board of Directors of the Articles of Association; see also <http://www.valartisgroup.ch/en/#statuten>. The Board of Directors constitutes itself, appoints from among its members a Vice Chairman and may appoint a Secretary who needs not be a member of the Board of Directors.

Internal Organisation

The Board of Directors is the highest operative oversight body of Valartis Group AG. It is responsible to the shareholders for the ultimate direction of the company and decides on all matters that are not delegated to the General Meeting by law or the Articles of Association (available at <http://www.valartisgroup.ch/en/#statuten>).

Other activities and vested interests

The other activities and interests of the individual members of the Board of Directors are listed in short biographies in pages 19 and 20. Article 23 of the current Articles of Association (available at <http://www.valartisgroup.ch/en/#statuten>) regulates the number of additional mandates that a Board of Directors member may exercise (15 additional mandates, of which no more than 5 in listed companies).

Main tasks of the Board of Directors

The Board of Directors is responsible for controlling and supervising the management of the Group. It performs the tasks assigned to it by law, the Articles of Association or internal regulations, insofar as these are not assigned to other bodies. In addition to the duties listed in the Articles of Association, the Board

Gustav Stenbolt, born 1957

Lic. rer. pol. from the University of Fribourg, Switzerland. Delegate of the Board of Directors as of 1 March 2017 and Chairman of the Board of Directors since 2015. From 2007 to 2015, he was Group CEO of Valartis Group. From 2004 to 2007, he was Chief Executive Officer of Jelmoli Holding AG. Gustav Stenbolt founded the MCT Group in Geneva in 1996 and was its CEO until 2004. In 2005, the MCT Group merged with OZ Holding AG and has been operating under the Valartis Group brand since 2007. From 1983 to 1996, he was Chief Investment Officer of Unifund for Asia, Latin America, Eastern Europe and the CIS. Gustav Stenbolt is a member of the Board of Directors of EPH European Property Holdings Plc, Société de l'Hôtel des Trois Couronnes, à Vevey, SA, Chairman of Norinvest Holding SA and Vice chairman of Banque Cramer & Cie SA in Geneva. In addition, Gustav Stenbolt is member of the Foundation council of the University of Fribourg.



Philipp LeibundGut, born 1973

Graduate of the Basel University of Applied Sciences (FHBB), he is the Chairman of Briese Schifffahrt (Schweiz) AG. Since 2016, Philipp LeibundGut is member of the Board of Directors of Valartis Group AG. From 2011 to 2016, he was responsible for the Institutional Clients segment of Valartis Group and until its sale in 2014, a member of the Executive Committee of Valartis Bank AG, Switzerland, where he was responsible for the Bank's Corporate Finance, Structured Finance and Portfolio and Fund Management activities. From 2002 to 2006, he was a member of the Executive Committee of Valartis Asset Management SA and from 2005 to 2011 a member of the Board of Directors of Valartis Group AG, Valartis Bank (Liechtenstein) AG, Valartis Bonus Card AG and EPH European Property Holdings Ltd as well as a member of the Supervisory Board of Valartis Bank (Austria) AG. Prior to that, Philipp LeibundGut worked from 1998 to 2001 as an investment advisor at Hansa AG.



Olivier Brunisholz, born 1955

Lic. iur. of the University of Fribourg, Switzerland. Since 15 May 2018, member of the Board of Directors. He is a founding partner of the law firm Briner & Brunisholz Lawyers in Geneva, Switzerland. Olivier Brunisholz specialises in Swiss and international taxation. As a board member in many Swiss and foreign companies and foundations, he has an international client basis. Furthermore, he is active in the field of immigration law, advises and assists clients on their establishment in Switzerland, as well as the formation or the transfer of their corporations to Swiss territory. He was admitted to the bar in 1983 in Geneva and in 1991 in Fribourg. Before founding his own law practice in 1991, he was with ABN Trust Company, Geneva (1983–1986) and with KPMG Peat Marwick, Geneva (1986–1991).



Diana Stenbolt, born 1991

MSc in Management from the London School of Economics and a BA (Hons) in Economics from the University of Kent. Diana Stenbolt is the Co-Founder and CEO of Skindays, a longevity platform launched in June 2022. She successfully secured pre-seed funding from angel investors and was selected to join the Techstars 2021 accelerator programme. Diana leverages data and analytics to optimise performance and drive user engagement, increase revenue, and maintain high standards of privacy, security, and transparency. Prior to Skindays, Diana served as a Senior Product Strategy & Investment Manager at Farfetch where she led high-impact strategic initiatives to improve operational efficiency and identify growth opportunities. Diana has also held positions at Amazon, LVMH, and Ernst & Young.

of Directors performs the following irrevocable and non-transferable duties and duties in particular:

- the definition and periodic review of medium- and long-term corporate objectives (strategy) and the determination of the resources required to achieve the corporate objectives (medium-term planning);
- the harmonisation of strategy, risks and finance;
- the definition of the organisation;
- the determination of the compensation principles of personnel and remuneration policy (see also Compensation Report, page 26);
- the design of the accounting system, financial control, financial planning and approval of annual planning;
- the appointment of the members of the committees of the Board of Directors from among its members;
- the appointment and dismissal of the persons entrusted with the management of the company;
- the supervision of the persons entrusted with the management, in particular with regard to compliance with the law, the Articles of Association, regulations and directives;
- the responsibility for the content of the Annual Report, the preparation of the Annual General Meeting and the execution of its resolutions;
- the adoption of resolutions on the proposals to be submitted to the Annual General Meeting regarding the remuneration of the Board of Directors and the Executive Committee and the preparation of the Compensation Report;
- the handling and acceptance of the reports of the external auditors.

Other exclusive duties of the Board of Directors

- the regular exchange of information on the course of business and special events, in particular on the earnings situation, balance sheet development, liquidity, equity and risk situation;
- the definition of risk policy and risk control systems as well as the monitoring of consolidated risk management (see also risk management chapters on pages 15 and 59 and the Management Report on page 5).
- the issuance of guidelines or regulations for risk management as well as the regulation of responsibilities and the procedure for the approval of risk transactions;
- the decision on the acquisition or sale of participations in other companies and on the formation or liquidation of subsidiaries;
- the decision regarding the establishment and liquidation of companies, branches and representative offices;
- setting group and overall position limits;
- the decision on the admissibility of non-Group related part-time activities by employees.

Subject to irrevocable and non-transferable duties, parts of the agendas of the Board of Directors may be transferred to individual members (delegates), to a circle of members (committees) or to third parties. The Compensation Committee was established in 2014 and the Business Development Committee in 2017.

The meeting of the Board of Directors is convened by the Chairman or, in his absence, by the Vice Chairman as often as business requires, at the request of one of its members or the external auditors. The Board of Directors passes its resolutions by an

absolute majority of the votes of the members present. In the event of a tie, the Chairman has the casting vote. Minutes of the meetings of the Board of Directors are kept and signed by the Chairman and the acting Secretary.

Information and control instruments

The Board of Directors and its committees have various information and control instruments at their disposal to exercise their management and supervisory duties vis-à-vis the Executive Committee. These instruments include the strategy process, medium-term planning, the annual planning process and internal and external reporting.

The members of the Board of Directors regularly receive the corresponding reports, in particular the monthly Management Controlling Report (MIS), including a risk overview, the liquidity report as well as the reports on the quarterly, half-yearly and annual financial statements (consolidated financial statements and individual financial statements). These reports include quantitative and qualitative information such as budget deviations, benchmark comparisons, period and multi-year comparisons, key management figures and risk analyses. The reports are prepared both for the operating Group companies and for the entire Group.

These reports allow the Board of Directors to keep abreast of key developments and the risk situation. Those reports that fall within the remit of the committees are discussed in the relevant committee and, if necessary, forwarded to the Board of Directors with appropriate proposals for decision. The current reports are discussed in detail at the meetings of the Board of Directors. The meetings of the Board of Directors are also attended by the CFO/CRO of the Group and, if necessary, other persons. The description of the performance of a risk assessment by the Board of Directors and the description of the Group's accounting-related internal control system can be found in the Management Report of the Executive Management on page 5. For current risks, see also the chapters on risk management on pages 15 and 59.

In 2025, five ordinary and two extraordinary Board of Directors meetings were held. The usual frequency of meetings for the full Board of Directors is generally quarterly, whereby the meetings usually last from 10.00 to 17.00. Committee meetings are held following a Board of Directors meeting, usually three in a financial year, each lasting one hour.

COMPENSATION COMMITTEE

The Compensation Committee was created in 2014 and consists of at least three members of the Board of Directors, each of whom is elected individually by the General Meeting for a term of one year, i.e. up to and including the first Annual General Meeting after their election. Re-election is permissible. If one or more members resign or if the Compensation Committee is not fully composed, the Board of Directors elects the missing members from among its members until the end of the next General Meeting. Philipp LeibundGut, Gustav Stenbolt, Olivier Brunisholz

and Diana Stenbolt were confirmed as members of the Compensation Committee at the Annual General Meeting on 6 May 2025.

The Compensation Committee constitutes itself and appoints one of its members as Chairman. The Compensation Committee meets as often as business requires. In 2025, it met three times.

Duties

The Compensation Committee performs its duties and competencies as an overall and collective body. The members have no personal powers and therefore cannot issue any orders. In all compensation-related matters, the Compensation Committee can in principle only submit proposals to the Board of Directors; due to the current constellation, both bodies – Board of Directors and Compensation Committee – consist of the same members which means that the decisions of the Compensation Committee are binding for Valartis Group.

The Compensation Committee supports the Board of Directors in its tasks and responsibilities in the area of human resources policy. These include, among other things:

- the preparation, development and periodic review of the remuneration policy and performance targets of the Executive Committee;
- the periodic review of the implementation of remuneration policy;
- the annual review of the remuneration of the individual members of the Executive Management;
- the annual assessment of the members of the Executive Management;
- succession planning and nomination for Executive Management positions;
- the selection of candidates for election or re-election to the Board of Directors.

Compensation of the Board of Directors and the Executive Management

The members of the Board of Directors are entitled to (a) a fixed remuneration which (i) is determined in accordance with the

duties and functional responsibilities of the members of the Board of Directors and (ii) is independent of the business result and, for executive members of the Board of Directors, a (b) variable compensation (bonus). See also Article 27 of the Articles of Association at <http://www.valartisgroup.ch/en/#statuten>; for details see Compensation Report, page 28 ff. Furthermore, due to the small size of Valartis, members of the Board of Directors may take on activities and projects with a sustainable benefit to Valartis Group and may thus merit a performance-related compensation.

The members of the Executive Management are entitled to (a) a fixed compensation which is (i) calculated in accordance with the duties and functional responsibilities of the person concerned and (ii) independent of the business performance, and (b) a variable compensation (bonus). The variable remuneration component is determined taking due account of the individual performance of the employee of the business operation concerned and the success of the company. The variable remuneration can be paid in cash or in the form of the company shares. The performance targets and the type of compensation (i.e. cash and/or company shares) are determined by the Board of Directors at the request of the Compensation Committee. Regarding the remuneration in the form of company shares, the Board of Directors determines the conditions for allocation, which are to take place at market price and in particular provide for holding or vesting periods (see also Article 28 of the Articles of Association; for details, see Compensation Report, page 31).

The Compensation Committee decides on the total remuneration of the Board of Directors and the Executive Management which the Board of Directors is required to submit annually to the Annual General Meeting for approval.

Compensation Report

The Compensation Committee prepares the Compensation Report and submits it to the Board of Directors for approval; see Compensation Report, page 26.



Gustav Stenbolt, born 1957

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Insurance and employee benefits

The Compensation Committee periodically evaluates appropriate insurance policies for the members of the Board of Directors and the Executive Management with the involvement of experts and, if necessary, proposes adjustments to the Board of Directors. The Compensation Committee is informed by the Executive Management at least every three years about the pension plans of all employees.

The tasks of the Compensation Committee are explained in detail in a separate set of regulations.

EXECUTIVE MANAGEMENT

Executive Management 2025

Besides being Chairman of the Board of Directors, Gustav Stenbolt assumes the additional function as Delegate of the Board of Directors since 1 March 2017 and is the sole member of the Executive committee since the 1 April 2020.

Organisation of operational management

The Executive Management conducts the business of the Company to the extent that the law, the Articles of Association (available at <http://www.valartisgroup.ch/en/#statuten>) or the Organisational Regulations do not reserve such business for the Board of Directors. The Delegate of the Board of Directors heads the Group and the Executive Management which decides on business development. The Executive Management is responsible in particular for the implementation of the Group strategy defined by the Board of Directors and for its results. The Delegate of the Board of Directors is thus responsible for overall management and overall group coordination as well as for corporate development.

Other activities and vested interests

The other activities and interests of the individual members of the Executive Management are listed in the above short biographies. According to the current Articles of Association, Article 25, no member of the Executive Management may hold more than 5 additional offices, of which no more than 1 is held in listed companies; see also the Articles of Association at <http://www.valartisgroup.ch/en/#statuten>.

Management contracts

Valartis Group AG has not delegated any management tasks to third parties. A consulting agreement was concluded in 2017 between a Group company of Valartis Group and a Swiss stock corporation privately held by the Board of Directors' Chairman at arm's length terms. This agreement provides for the provision of advisory and consulting services in the areas of the Group's short-term investment policy and strategy, in particular in the areas of short-term cash management, business development and project development. The remuneration for this agreement is disclosed in the Compensation Report on page 30 and under Note 32 Related parties and companies, page 94.

REMUNERATION, SHAREHOLDINGS AND LOANS

Information on the remuneration system of Valartis Group and on the remuneration of the members of the Board of Directors, including the Delegate of the Board of Directors, and the Executive Management in the 2025 business year can be found in the separate Compensation Report (see page 26). Loans to members of the Board of Directors and the Executive Management may only be granted if their amount corresponds to market practice and the applicable internal guidelines of the company. The total amount of outstanding loans per member of the Board of Directors or Executive Management may not exceed CHF 5 million (according to the current Articles of Association, Article 31; see Articles of Association at <http://www.valartisgroup.ch/en/#statuten>). Details of the shareholdings and loans of the members of the Board of Directors and the Executive Management are disclosed in the Compensation Report on page 32 ff. and in the notes to the consolidated financial statements, Note 33.

SHAREHOLDERS PARTICIPATION RIGHTS

Restriction and representation of voting rights

Shareholders participation rights comply with the legal provisions of the Swiss Code of Obligations. There are no voting restrictions. Each share entitles the holder to one vote at the Annual General Meeting of Valartis Group. A shareholder may only be represented at the Annual General Meeting by the independent proxy, his or her legal representative or by written authorisation to a third party who need not be a shareholder. Powers of attorney are only valid for one General Meeting at a time.

Information on any rules in the Articles of Association on the electronic participation in the General Meeting of shareholders

The Annual General Meeting may be held by electronic means without a meeting venue (virtual Annual General Meeting) or with a meeting venue (hybrid Annual General Meeting) in compliance with the legal requirements. The Board of Directors regulates the details of the use of electronic means. See also the article 11 of the Articles of Association at <http://www.valartisgroup.ch/en/#statuten>.

Statutory quorums

There are no regulations deviating from Article 704 of the Swiss Code of Obligations. Accordingly, no special statutory quorums were determined.

Convocation of the General Meeting of Shareholders

There are no provisions in the Articles of Association that deviate from the law regarding the convening of the Annual General Meeting. The General Meeting is convened by the Board of Directors at least 20 days before the date of the meeting, stating the agenda and proposals. In the invitation to the Annual General Meeting, the Board of Directors announces the date of entry in the share register which is decisive for participation and voting rights. The invitation is issued by means of a single announcement in the Company's official publication channel. This is currently the Swiss Official Gazette of Commerce (SOGC). An Extraordinary

General Meeting may also be convened in writing by one or more shareholders who together represent at least 5 per cent of the share capital, stating the agenda items and proposals.

Addition to the agenda

A shareholder or a group of shareholders who together represent at least 0.5 per cent of the share capital may request in writing that an item be included on the agenda for the General Meeting, stating the item and the proposal to be included on the agenda, whereby this proposal must be received by the Company at least 45 days before the General Meeting.

CHANGE OF CONTROL AND DEFENSIVE MEASURES

Duty to make an offer (opting-out)

An acquirer of shares in the Company is not obliged to make a public purchase offer pursuant to Articles 135 and 163 of the Swiss Federal Act on Financial Market Infrastructures and Market Behaviour in Securities and Derivatives Trading.

Clauses on changes of control

The rules explicitly exclude severance payments for members of the Board of Directors and employees. There are also no other clauses on changes of control.

AUDITORS

Duration of the mandate and term of office of the lead auditor

Deloitte Ltd was first elected in 2025, with Vida Gratteau as auditor in charge, who has held this function since the election in 2025. The rotation frequency for this office is seven years (maximum duration) in accordance with the applicable legal requirements.

Audit fee

Deloitte Ltd charged Valartis Group CHF 0.13 million in the business year 2025 for services in connection with the audit of the annual financial statements and the audit of the consolidated financial statements of Valartis Group and its Group companies.

Additional fees

Furthermore, Valartis Group did not use any other services from Deloitte Ltd such as services in the areas of legal advice, taxes, projects and IT. New audit items and any special audits must be approved by the Board of Directors. There is no set catalogue of criteria to be used in the approval of such additional mandates. The Board of Directors decides in each individual case whether the granting of the additional mandate calls the independence of the audit firm into question.

Supervisory and control instruments vis-à-vis the auditors

The external auditors and the group auditor are supervised by the Board of Directors. It is responsible for dealing with the reports of the external auditors.

As a rule, the external auditors report in person and in writing at the December meeting of the Board of Directors on the planning, dates and budget of the audit activities of the following year and present the head of the mandate and his deputy with brief biographies. At the following March meeting of the Board of Directors, at which the Board of Directors approves the Annual Report for the past business year, the external auditors present the comprehensive report of the statutory auditors to the Board of Directors, both in person and in writing, for the respective annual financial statements as of 31 December, of the previous year for Valartis Group (the Group) and for the individual company Valartis Group AG and report on the audit activities performed. Further meetings of the external auditors at board of directors' meetings are instructed by the Chairman of the Board.

When selecting the audit firm and assessing the performance of the audit firm, the legal requirements must be met. Further decisive selection and assessment criteria for the Board of Directors are the proven expertise in complex financial and valuation issues in accordance with IFRS accounting standards as well as in Valartis-specific special topics. Great attention is also paid to continuity. At medium-term intervals – usually every three to five years – an in-depth assessment takes place. The results are discussed with the auditing company in each case.

INFORMATION POLICY

The legally prescribed announcements of Valartis Group are legally effective in the official publication channel (Swiss Official Gazette of Commerce, SOGC). Valartis Group AG informs shareholders and capital market participants in a timely, open and comprehensive manner. Its information policy is based on the principle of equal treatment. As a company listed on the SIX Swiss Exchange, Valartis Group AG is subject to the obligation to disclose price-sensitive events without delay (Directive Ad hoc Publicity, DAH). In 2025, the company published 4 adhoc announcements (see also <https://valartisgroup.ch/en/#adhoc>).

Market participants who wish to be directly informed about Valartis Group regarding potentially price-sensitive facts can register with the pertinent e-mail service: <http://www.valartisgroup.ch/en/#kontakt>.

In addition to adhoc announcements and the publication of annual and half-yearly reports prepared in accordance with International Financial Reporting Standards (IFRS), reporting also includes media information on current developments, and the Annual General Meeting in May. In addition to the electronic distribution of media information, the Annual Reports are available online to all interested parties. The Annual Report is available online as a document in pdf format, see Investor Relations at <https://valartisgroup.ch/en/#geschaeftsberichte>.

The corporate governance rules (see page 16) are briefly described and the Articles of Association and Code of Conduct are published on the Valartis website under the title Investor Relations: <http://www.valartisgroup.ch/en/#investorrelations>.

Agenda 2026

Annual Report 2025	31 March 2026
Closing date for the share register	16 April 2026
Annual General Meeting 2026	5 May 2026
Half-year results 2026	25 August 2026

Investor Relations

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Valartis Market Information

Listing:	SIX Swiss Exchange
Security symbol:	VLRT
Reuters:	VLRT.S
Bloomberg:	VLRT SW
ISIN:	CH0367427686

www.valartisgroup.ch

QUIET PERIODS

There are no defined blackout periods. The Board of Directors and Executive Management members are responsible to abstain from using price sensitive information in case they trade any share of the Group.

COMPENSATION REPORT

DEAR SHAREHOLDERS



Philipp LeibundGut,
Chairman of the Compensation Committee

Placing the long-term interest of Valartis Group and its stakeholders at the centre of all our actions is the key factor of our compensation system. We believe that a consistent and predictable compensation system over time supports employees who take responsibility and demonstrate entrepreneurship. Thus, it is very valuable and in the interest of all. This report informs you on the one hand about Valartis Group's compensation policy and compensation system and on the other hand, it shows how performance components are linked to overall compensation. The report comprises the following chapters:

- Compensation Committee: organisation, tasks and responsibilities
- Compensation principles for the Board of Directors, the Executive Management and employees
- Determination of compensation
- Compensation of the Board of Directors
- Compensation of the Executive Management
- Compensation of Employees
- Long Term Incentive Programme description
- Overview of the loans and shareholdings of the members of the Board of Directors and the Executive Management as of year-end 2025

The Compensation Report 2025 complies with current corporate governance requirements and is based on the requirements of economiesuisse's Swiss Code of Best Practice for Corporate Governance and the SIX Directive on Information relating to Corporate Governance ("DCG").

In accordance with the provisions of the Swiss Code of Best Practice for Corporate Governance and the Swiss law, the Board of Directors proposed to the 2025 Annual General Meeting of 6 May 2025 the overall framework for the compensation of the Board of Directors and the Executive Management. The shareholders approved the proposed total amounts with a large majority.

Value-based compensation system

Valartis Group's remuneration system serves as an instrument for harmonising the interests of shareholders and employees. As a Group, we thus create incentives for our employees to achieve our corporate objectives and offer competitive remuneration in line with the market while safeguarding the interests of our shareholders. We are committed to a fair, balanced and performance-oriented remuneration. In addition to progressive social benefits, the employees of the Group companies also receive attractive base salaries in line with market conditions and have the opportunity to participate in a bonus system of Valartis Group that is dependent on individual performance and the success of the Group.

Valartis Group's performance-related remuneration system is geared to the Group's medium-term economic success and sustainable competitiveness. It coordinates the interests of shareholders and employees in a way that promotes a performance-, team- and risk-conscious culture as well as entrepreneurial thinking and acting and thus strengthens the Group as a whole.

On behalf of the Board of Directors

A handwritten signature in black ink, appearing to read 'P. LeibundGut', written in a cursive style.

Philipp LeibundGut

COMPENSATION COMMITTEE: ORGANISATION, TASKS AND RESPONSIBILITIES

The organisation, tasks and responsibilities of the Compensation Committee are defined as follows for the Board of Directors of Valartis Group AG in accordance with Art. 24 of the Articles of Association of 6 May 2025 (see Articles of Association at <http://www.valartisgroup.ch/en/#statuten>) and Art. 3.10 (a) of the Organisational Regulations of 3 April 2017:

Organisation

The Compensation Committee consists of at least three members of the Board of Directors who are elected individually by the General Meeting for a term of one year, i.e. up to and including the first Annual General Meeting after their election. Re-election is permissible. If one or more members resign or if the Compensation Committee is not fully composed, the Board of Directors shall appoint the missing members from among its members by the end of the next General Meeting.

On 6 May 2025 the General Meeting elected Philipp LeibundGut, Gustav Stenbolt, Olivier Brunisholz and Diana Stenbolt as members of the Compensation Committee for a term of office until the conclusion of the next Annual General Meeting (2026) on 5 May 2026. Therefore, the Compensation Committee is currently made up of the same four members as the Board of Directors of Valartis Group currently consists of.

The Compensation Committee is self-constituting and appoints one of its members as Chairman, whereby the Chairman of the Board of Directors may not chair the Compensation Committee. Philipp LeibundGut is the Chairman of the Compensation Committee. The Compensation Committee meets as often as business requires, generally three times a year. The Compensation Committee performs its duties and competencies as a collective body. The Compensation Committee is generally quorate if a majority of its members are present. Resolutions are passed by a majority of the votes cast. In the event of a tie, the Chairman has the casting vote. Minutes of the meetings are made available to the Board of Directors.

Tasks and responsibilities

In all compensation-related matters, the Compensation Committee can in principle only submit proposals to the Board of Directors; due to the current constellation, both bodies – Board of Directors and Compensation Committee – consist of the same members which means that the decisions of the Compensation Committee are binding for Valartis Group. The associated tasks with the Compensation Committee include, among others:

- the establishment of principles for the compensation of the Board of Directors, the Executive Management and employees;
- the preparation, development and periodic review of the remuneration policy and performance targets of the Executive Management;
- the periodic review of the implementation of remuneration policy;

- the annual performance assessment of the members of the Executive Management;
- succession planning and nomination for executive management positions;
- the annual review of the remuneration of each member of the Executive Management;
- the selection of candidates for election or re-election to the Board of Directors and the preparation of corresponding proposals for the attention of the Board of Directors;
- the preparation and presentation of the Compensation Report for approval by the Board of Directors;
- the periodic evaluation of appropriate insurance policies for the members of the Board of Directors and the Executive Management with the involvement of external experts and the preparation of appropriate recommendations for the Board of Directors.

COMPENSATION PRINCIPLES FOR THE BOARD OF DIRECTORS, THE EXECUTIVE MANAGEMENT AND EMPLOYEES

Valartis Group's performance-related remuneration system aims to attract, promote and retain suitable employees in order to ensure the Group's long-term economic success and sustainable competitiveness. It is based on the following principles:

- The remuneration system provides incentives that promote a performance-, team- and risk-conscious culture as well as entrepreneurial thinking and acting and thus strengthens Valartis Group as a whole.
- The total compensation generally includes a fixed and a variable component.
- The variable remuneration component depends to an appropriate extent on individual performance, the result of the business unit and the success of the Group as a whole.
- Both directly measurable and non-measurable criteria serve as the basis of assessment for the variable remuneration component.
- The variable component may to a large extent be remunerated in Valartis Group AG shares.
- The payment of a significant portion of the variable remuneration is dependent on the future success of Valartis Group. In doing so, the risks entered into must be adequately taken into account.
- Severance payments for members of the Board of Directors and the Executive Management are excluded.

Valartis Group employs a total of 35.5 people full-time equivalent at various locations in the areas of financial services, real estate projects and participations. Due to the small size of the individual business activities, the Board of Directors and the Executive Management consider it unproductive and disproportionate to make benchmark comparisons when determining the remuneration of both the Executive Management and employees. Rather, the relevant bodies base their decisions on their own experience and discretion.

Compensation of the Board of Directors

The compensation of the members of the Board of Directors consists of a fixed compensation and, if applicable, a performance-related compensation (for details see here below). Due to the small size of Valartis, members of the Board of Directors may take on activities and projects with a sustainable benefit to Valartis Group and may thus merit a performance-related compensation.

Compensation of the Executive Management

The compensation of the members of the Executive Management consists of a fixed compensation and, if applicable, a performance-related compensation (for details see page 31):

- The fixed compensation is determined by the task and functional responsibility of the member of the Executive Management.
- The performance-related compensation is determined, if the Board of Directors decides to grant it, by the Group's operating profit, the operating profit of the business unit and the individual contribution.
- The agreement of performance-related remuneration components forms an element of the annual target agreement process, within the framework of which both individual and financial performance targets are defined. At the end of the period, the degree of target achievement is measured.
- The interests of shareholders (return on equity, contribution to earnings from market movements, etc.) must be adequately considered when determining the quantitative objectives of the members of the Executive Management.
- In addition to measurable parameters such as earnings improvement, project completion, etc., individual contributions also include non-financial target parameters (compliance, compliance with risk policy requirements, employee management, and commitment to the Group as a whole).

Long Term Incentive Programme

Valartis Group's Long Term Incentive Programme ("LTI") is an integral component of the remuneration system which considers the Group's success and individual performance as well as the objective of long-term employee loyalty and safeguarding shareholder interests (see details on page 31 ff.).

DETERMINATION OF COMPENSATION

The Compensation Committee decides on the total remuneration of the Board of Directors and the Executive Management which the Board of Directors must submit annually to the Annual General Meeting for approval. This task comprises the following two steps:

- The Compensation Committee decides on the compensation of the members of the Board of Directors within the maximum total amount approved or to be approved by the General Meeting and submits corresponding proposals to the Board of Directors (see also table Competences and responsibilities, see page 29).

- The Compensation Committee decides on the compensation of the Delegate of the Board of Directors and, after consulting the Delegate of the Board of Directors, the other members of the Executive Management within the maximum overall amount approved or to be approved by the General Meeting and submits corresponding proposals to the Board of Directors.
- Since the Board of Directors has four members and the Chairman simultaneously performs the duties of the Delegate of the Board of Directors, he is also a member of the Compensation Committee. Decisions on the proposals and recommendations of the Compensation Committee are taken jointly by the Board of Directors. The members of the Board of Directors or the Delegate of the Board of Directors concerned in each individual case shall abstain from voting on their case.

Board of Directors and Executive Management

Subject to approval by the General Meeting and in accordance with the company's organisational regulations, the Board of Directors of Valartis Group determines the remuneration of the members of the Board of Directors and, after consultation with the Delegate of the Board of Directors, of the members of the Executive Management on the proposal of the Compensation Committee.

Employees

The Delegate of the Board of Directors proposes the amount of bonus per operating business unit, based on the total bonus amount decided by the Board of Directors, to the Compensation Committee which reviews the corresponding proposal. In consultation with the Delegate of the Board of Directors, the manager responsible for the business unit determines the bonus payments to the employees of such a unit.

Approval of the remuneration of the members of the Board of Directors and the Executive Management

In accordance with the provisions of the Swiss Code of Best Practice for Corporate Governance and the Swiss law, the Board of Directors proposed to the 2025 Annual General Meeting of 6 May 2025 the overall framework for the compensation of the Board of Directors and the Executive Management. The shareholders approved the proposed total amounts with a large majority. Valartis Group seeks dialogue with shareholders and shareholder representatives in order to receive valuable feedback on its remuneration policy. This is regularly evaluated and appropriately taken into account.

COMPENSATION OF THE BOARD OF DIRECTORS

The members of the Board of Directors receive a fixed remuneration for their work, the amount of which depends on their function within the Group. In 2025, a variable remuneration component for members of the Board of Directors took place through the LTI Programme. The Compensation Committee decides on the remuneration of the members and the Chairman of the Board of Directors within the maximum total amount approved or to be

approved by the General Meeting and submits the corresponding proposals to the Board of Directors (see also table Competencies and responsibilities hereafter). The fees of the members of the Board of Directors are fixed for the period between two Annual General Meetings.

The fixed remuneration is to be paid out in cash whereas the variable remuneration is paid either in cash or in Group shares (LTI Programme). Information on loans, shares and options held is disclosed on pages 32-33 of this Compensation Report.

The Chairman of the Board of Directors receives a board of directors' fee plus, in his function as Delegate of the Board of Directors, an additional fee in the form of a salary. This salary is based on the performance of the operational management of the Group. The total remuneration corresponds to the status of the Chairman of the Board of Directors and his active role as a delegate in implementing the strategy, managing and monitoring Group activities and exchanging information with shareholders. As Chairman of the Board of Directors, he coordinates the activities of the Board of Directors, works with the committees to coordinate the tasks of the committees and ensures a sufficient flow of information between the individual members of the Board of Directors so that they can properly discharge their responsibilities. As Delegate, he is in charge of the implementation of the strategy, the implementation of the structural and organisational guidelines set by the Board of Directors and bears a significant responsibility for the fulfilment of the Group's objectives. In addition, the Chairman of the Board of Directors exerts influence on compensation issues, including performance evaluation. He chairs the Board of Directors, the General Meetings and plays an active role in representing the Group to key shareholders, investors, regulators, industry associations and other stakeholders.

Competencies and responsibilities

Decision	Delegate of the BoD ¹⁾	Compensation Committee	Board of Directors	AGM
Compensation of the members of the BoD ¹⁾ , the Chairman and the Delegate of the BoD ¹⁾		proposal	approval	
Fixed compensation of members of the Executive Committee	proposal	review proposal	approval	
Long Term Incentive Programme for the Delegate of the Board of Directors		proposal	approval	
Long Term Incentive Programme for Executive Committee members (excluding Delegate of the BoD ¹⁾)	proposal	review proposal	approval	
Long Term Incentive Programme for the employees	proposal	review proposal	approval	
Total remuneration of the Board of Directors and the Executive Committee			proposal	approval

1) Board of Directors

The other members of the Board of Directors assume the areas of responsibility assigned to them in accordance with the organisational responsibility of the Board of Directors and serve on the committees of the Board of Directors in accordance with the organisational regulations.

Remuneration of the Chairman of the Board of Directors and Delegate of the Board of Directors

The Executive Management which had consisted of two members since 2017 after the successful reorganisation of the previous years was further reduced as of the 1 April 2020. Besides being Chairman of the Board of Directors, Gustav Stenbolt assumes the additional function as Delegate of the Board of Directors since 1 March 2017 and is the sole member of the Executive Management since the 1 April 2020.

After the additional time burden for a Board of Directors Chairman and Delegate of the Board of Directors increased significantly due to the very large reduction in the number of employees in the group service organisation and included tasks which traditionally are not performed directly by these two functions, a consulting agreement was concluded between a Group company of Valartis Group and a Swiss stock corporation privately held by the Board of Directors' Chairman at arm's length terms. This agreement provides for the provision of national and international advisory and consulting services in the areas of the Group's investment policy and strategy and asset management, in particular in the areas of short-term cash management, business development and project development. This agreement is also disclosed under Note 32 of the consolidated financial statements "Related parties and companies". The contract was concluded with Valartis International Ltd. because this company uses most of these advisory and consulting services.

Compensation of the Board of Directors 2025 and 2024 (audited)

2025 in CHF	Gustav Stenbolt, Chairman & Delegate of the BoD ²⁾	Philipp LeibundGut, Vice Chairman	Olivier Brun- isholz, Member	Diana Stenbolt, Member	Total
Compensation of the Board of Directors					
Fees from Group companies (fixed)	130,000	80,000	60,000	60,000	330,000
Long Term Incentive Programme	144,834	70,003	-	-	214,837
Compensation of the Delegate of the Board of Directors	240,016	-	-	-	240,016
Compensation of executive Board member	-	100,000	-	-	100,000
Pension contributions ¹⁾	69,617	40,771	4,847	6,811	122,046
Other employer's social security contributions ¹⁾	21,424	8,463	1,469	2,892	34,248
Fees for additional services (to related parties) ²⁾	364,838	-	-	-	364,838
Other benefits	42,983	-	-	-	42,983
Total	1,013,712	299,237	66,316	69,703	1,448,968

1) In addition to employer contributions, Valartis Group also pays the employee contributions on the fees of the Board of Directors. For the remuneration of the Delegate of the Board of Directors, only the employer's contributions are included (the employee's contributions are deducted from the employee's gross salary); the pension contributions include not only the AHV contributions but also the BVG contributions.

2) The remuneration of the Chairman and Delegate of the Board of Directors for the financial year 2025 is composed as follows: CHF 130,000 as fee as Chairman of the Board of Directors (net) + CHF 240,016 as salary as Delegate of the Board of Directors (gross)+ lump-sum expenses CHF 42,983 + CHF 144,834 as variable remuneration (LTI) + CHF 337,500 as compensation for a consulting agreement (net) with a Swiss public limited company privately held by the Chairman of the Board of Directors = Total CHF 895,333 as total remuneration, plus social security contributions and VAT.

2024 in CHF	Gustav Stenbolt, Chairman & Delegate of the BoD ²⁾	Philipp LeibundGut, Vice Chairman	Olivier Brun- isholz, Member	Diana Stenbolt, Member	Total
Compensation of the Board of Directors					
Fees from Group companies (fixed)	130,000	80,000	60,000	60,000	330,000
Long Term Incentive Programme	149,872	74,936	-	-	224,808
Compensation of the Delegate of the Board of Directors	239,512	-	-	-	239,512
Compensation of executive Board member	-	100,000	-	-	100,000
Pension contributions ¹⁾	69,941	40,848	4,847	6,812	122,448
Other employer's social security contributions ¹⁾	17,893	8,798	1,497	2,922	31,110
Fees for additional services (to related parties) ²⁾	364,838	-	-	-	364,838
Other benefits	43,487	-	-	-	43,487
Total	1,015,543	304,582	66,344	69,734	1,456,203

1) In addition to employer contributions, Valartis Group also pays the employee contributions on the fees of the Board of Directors. For the remuneration of the Delegate of the Board of Directors, only the employer's contributions are included (the employee's contributions are deducted from the employee's gross salary); the pension contributions include not only the AHV contributions but also the BVG contributions.

2) The remuneration of the Chairman and Delegate of the Board of Directors for the financial year 2024 is composed as follows: CHF 130,000 as fee as Chairman of the Board of Directors (net) + CHF 239,512 as salary as Delegate of the Board of Directors (gross)+ lump-sum expenses CHF 43,487 + CHF 149,872 as variable remuneration (LTI) + CHF 337,500 as compensation for a consulting agreement (net) with a Swiss public limited company privately held by the Chairman of the Board of Directors = Total CHF 900,371 as total remuneration, plus social security contributions and VAT.

COMPENSATION OF THE EXECUTIVE MANAGEMENT

The remuneration policy for the Executive Management is issued by the Board of Directors based on Art. 3.9 (b) of the Organisational Regulations of Valartis Group AG dated 3 April 2017. The requirements contained therein follow the guidelines of the SIX Swiss Exchange regarding information on Corporate Governance (DCG). The Board of Directors of Valartis Group AG approves the remuneration of the Delegate of the Board of Directors and, after consulting the Delegate of the Board of Directors, the remuneration of the other members of the Executive Management within the framework of the maximum total amount approved or to be approved by the General Meeting.

Structure of the remuneration system for the Executive Management

The structure of the remuneration system for the Executive Management is based on the combining business success with individual performance components which are also listed in the chapter Determination of compensation on page 28.

The remuneration is determined according to the following criteria:

- The compensation of the members of the Executive Management consists of a fixed compensation and, if applicable, a performance-related compensation.
- The fixed compensation is determined by the task and functional responsibility of the individual member.
- The performance-related compensation is determined on the basis of the following quantitative and qualitative components:
 - operating net income;
 - operating profit of the business unit;
 - individual contribution.

Weighting

When determining the individual components, the interests of the shareholders (return on equity, contribution to earnings from market movements, etc.) are taken into account in an appropriate manner. In addition to measurable parameters such as changes in earnings or the degree to which project objectives are achieved, individual contributions also include qualitative factors such as compliance, compliance with risk policy requirements, employee management and commitment to the Group as a whole (non-exhaustive list).

Due to the dependency on the course of business and the individual performance contributions, the total remuneration of a member of the Executive Management may vary from year to year. The ratio between the fixed and variable compensation components changes accordingly.

Information on loans, shares and option holdings can be found in the Note 33 of the Consolidated financial statements and on page 32–33 of this Compensation Report.

COMPENSATION OF EMPLOYEES

The remuneration model described for the Executive Management also applies to all employees in Switzerland. Based on the total bonus amount decided by the Board of Directors, the Delegate of the Board of Directors determines the total bonus payment for each operating business unit and submits a corresponding proposal to the Compensation Committee (see also page 28). In consultation with the Delegate of the Board of Directors, the manager responsible for the respective unit determines the bonus payments to the employees working in such a unit.

Further information on salaries, bonuses, social benefits, employee benefits and equity compensation can be found in the Notes 5, 23 and 31 to the Consolidated financial statements.

LONG TERM INCENTIVE PROGRAMME DESCRIPTION

In 2025, the Group continued to deploy its Long Term Incentive Programme (“LTI”) that initially started in 2010 and covers members of the Board of Directors, Executive Management and certain employees based on criteria presented on page 28 ff.

For each participant, the LTI package consists of grant shares (“Award Shares”) in combination with a sale of shares at preferential conditions (“Purchase Shares”) financed by way of a loan granted by the Valartis Group. In some instances, participants have the possibility to only acquire shares at preferential conditions. In that case, Valartis Group financing is provided only for half of the Purchase Shares. Preferential conditions mean a discount of 16 per cent compared to the relevant market closing price on the previous day of shares allocation. The shares are restricted for a period of 3 years.

In addition, LTI participants are remitted with put options in order to cover the loan value in case they would need to sell their shares to reimburse the financing provided by the Group. The strike price has been set at 42 per cent of the relevant market closing price on the previous day of shares allocation.

Ownership of shares will only vest to the eligible participant if their employment or mandate contract with Valartis Group, or a subsidiary controlled by Valartis Group has not been terminated. In case they have left the Group:

- as a good leaver, both Award and Purchase Shares remain vested to the eligible participant
- as a medium leaver, Award Shares remain vested to the eligible participant. The Group has the right, but not the obligation to acquire any Purchase Shares at the lower of original purchase price and the fair market value.
- as a bad leaver, the Group has the right, but not the obligation to acquire any Award and Purchase Shares at the lower of original purchase price and the fair market value.

The Long Term Incentive Agreement governs conditions and the definition of good, medium and bad leaver.

In case, the Group would repurchase any restricted shares, it will reallocate them as well as the loan portion to one or more partic-

ipants or buy them for its account to be reissued in a future programme.

OVERVIEW: LOANS, SHARES AND OPTIONS HELD BY MEMBERS OF THE BOARD OF DIRECTORS AND EXECUTIVE MANAGEMENT (AUDITED)

The table below shows the total loans held by the Board of Directors and the Executive Management, as well as all shares and op-

tions listed as of 31 December 2025 with comparative figures for the previous year:

Loans, shares and options held by the members of the Board of Directors 2025 and 2024

2025 in CHF	Gustav Stenbolt, Chairman & Delegate of the BoD	Philipp LeibundGut, Vice Chairman	Olivier Brunisholz, Member	Diana Stenbolt, Member	Total
Shareholdings held by and Loans / Credits to Directors					
Number of shares held ¹⁾	1,956,395	365,624	17,915	5,550	2,345,484
Number of shares (entitlements) ²⁾	30,000	14,500	1,400	1,400	47,300
Value of shares (entitlements) in CHF ²⁾	289,669	140,007	13,518	13,518	456,712
Loans and credits in CHF ³⁾	603,972	262,807	46,751	42,379	955,909
Loans and credits to related parties in CHF ⁴⁾	2,676,259	-	-	-	2,676,259
Number of put options (entitlements) ^{5) 6)}	30,000	14,500	1,400	1,400	47,300
Value of put options (entitlements) in CHF	21,000	10,150	980	980	33,110
Number of put options (balance)	98,175	46,500	9,100	5,550	159,325

1) Includes entitled Valartis Group shares during 2025

2) Entitled shares refer to all shares of Valartis Group granted to participants of the Long Term Incentive Programme in 2025.

3) Refer to outstanding loans granted to finance ("Purchase Shares") within the Long Term Incentive Programme from 2020 to 2025.

4) Tidesea Ltd, a Swiss stock corporation privately held by the Chairman of the Board of Directors, owns shares in MCG Holding AG (majority shareholder of Valartis Group AG) partially financed by a loan from Valartis Group. This loan was granted in line with market conditions.

5) Put options have been granted to each LTI participant for all Award and Purchase Shares in order to cover the loan value at maturity in case the market value of the shares would not be sufficient to reimburse the financing loan.

6) 1:1 ratio with Group's shares

2024 in CHF	Gustav Stenbolt, Chairman & Delegate of the BoD	Philipp Leibundgut, Vice Chairman	Olivier Brunisholz, Member	Diana Stenbolt, Member	Total
Shareholdings held by and Loans / Credits to Directors					
Number of shares held ¹⁾	1,932,743	351,124	16,515	4,150	2,304,532
Number of shares (entitlements) ²⁾	30,000	15,000	1,400	1,400	47,800
Value of shares (entitlements) in CHF ²⁾	299,744	149,872	13,988	13,988	477,592
Loans and credits in CHF ³⁾	539,746	190,884	46,596	35,568	812,794
Loans and credits to related parties in CHF ⁴⁾	2,633,423	-	-	-	2,633,423
Number of put options (entitlements) ^{5) 6)}	30,000	15,000	1,400	1,400	47,800
Value of put options (entitlements) in CHF	6,900	3,450	322	322	10,994
Number of put options (balance)	101,000	32,000	7,700	4,150	144,850

1) Includes entitled Valartis Group shares during 2024

2) Entitled shares refer to all shares of Valartis Group granted to participants of the Long Term Incentive Programme in 2024.

3) Refer to outstanding loans granted to finance ("Purchase Shares") within the Long Term Incentive Programme from 2020 to 2024.

4) Tidesea Ltd, a Swiss stock corporation privately held by the Chairman of the Board of Directors, owns shares in MCG Holding AG (majority shareholder of Valartis Group AG) partially financed by a loan from Valartis Group. This loan was granted in line with market conditions.

5) Put options have been granted to each LTI participant for all Award and Purchase Shares in order to cover the loan value at maturity in case the market value of the shares would not be sufficient to reimburse the financing loan.

6) 1:1 ratio with Group's shares

Loans, shares and options held by the members of the Executive Management 2025 and 2024

Loans, shares and options held by Gustav Stenbolt as Delegate of the Board of Directors are shown above under Loans, shares and options held by the members of the Board of Directors 2025 and 2024.

Activities and functions of Board of Directors and Executive Management members with other companies

Gustav Stenbolt: Chairman of Norinvest Holding SA, MCG Holding SA, Tidesea AG, Vice-Chairman of Banque Cramer & Cie SA, Board member of EPH European Property Holdings PIC (listed), Société de l'Hôtel des Trois Couronnes, à Vevey, SA, Valartis Immobilier AG, Valartis German Residential Health Care SICAV-FIS and member of the Foundation council of the University of Fribourg. Philipp Leibundgut: Chairman of Briese Schifffahrt (Schweiz) AG and Vice Chairman of MCG Holding SA. Olivier Brunisholz: Chairman of Fons Family office Network Service SA, Board member of Coruno AG, Formasol SA, Holsiholding SA, JCR International SA, Paris Miki International SA, Pontos Consulting SA, Unframed SA, Vallion Holding SA, Wise knight SA, Manager of T.O. Holding Sàrl, Partner of the law firm Briner & Brunisholz Lawyers. Diana Stenbolt: Director of The skindays Ltd.

AUDITOR'S REPORT ON THE COMPENSATION REPORT



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Report of the statutory auditor

To the General Meeting of Valartis Group AG, Fribourg

Report on the Audit of the Compensation Report according to Art. 734a-734f CO

Opinion

We have audited the compensation report of Valartis Group AG (the Company) for the year ended 31 December 2025. The audit was limited to the information pursuant to Art. 734a-734f of the Swiss Code of Obligations (CO) in the tables marked "audited" on page 30 and pages 32 to 33 of the compensation report.

In our opinion, the information pursuant to Art. 734a-734f CO in the accompanying compensation report complies with Swiss law and the Company's articles of incorporation.

Basis for opinion

We conducted our audit in accordance with Swiss law and Swiss Standards on Auditing (SA-CH). Our responsibilities under those provisions and standards are further described in the "Auditor's Responsibility for the Audit of the Compensation Report" section of our report. We are independent of the Company in accordance with the provisions of Swiss law and the requirements of the Swiss audit profession. We have also fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

The Compensation Report of Valartis Group AG for the year ended 31 December 2024, were audited by another auditor whose report, dated 31 March 2025, expressed an unqualified opinion on this Compensation Report.

Other information

The Board of Directors is responsible for the other information. The other information comprises the information included in the annual report, but does not include the tables marked "audited" in the compensation report, the consolidated financial statements, the stand-alone financial statements and our auditor's reports thereon.

Our opinion on the compensation report does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the compensation report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the audited financial information in the compensation report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Board of Directors' Responsibilities for the Compensation Report

The Board of Directors is responsible for the preparation of a compensation report in accordance with the provisions of Swiss law and the Company's articles of incorporation, and for such internal control as the Board of Directors determines is necessary to enable the preparation of a compensation report that is free from material misstatement, whether due to fraud or error. It is also responsible for designing the compensation system and defining individual compensation packages.

Auditor's Responsibilities for the Audit of the compensation Report

Our objectives are to obtain reasonable assurance about whether the information pursuant to Art. 734a-734f CO is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Swiss law and SA-CH will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this compensation report.

As part of an audit in accordance with Swiss law and SA-CH, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement in the compensation report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made.

We communicate with the Board of Directors and/or its relevant committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Board of Directors and/or its relevant committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

Deloitte SA

Vida Gratteau
Licensed audit expert
Lead auditor

Jean Compingt
Licensed audit expert



VALARTIS GROUP CONSOLIDATED FINANCIAL STATEMENTS

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CONSOLIDATED INCOME STATEMENT

in CHF 1,000	Note	1.1.–31.12.2025	1.1.–31.12.2024
Income from management services	1	2,732	3,201
Income from investment property	2	4,427	3,419
Share of results of associated companies	3	6,332	11,919
Other income/(expense)	4	2,029	-311
Total operating income		15,520	18,228
Personnel expenses	5	-4,795	-4,754
General expenses	6	-3,513	-3,606
Administrative expenses		-8,308	-8,360
Earnings before depreciation, valuation adjustments, provisions, interest and taxes		7,212	9,868
Depreciation/amortisation of property, plant and equipment and intangible assets	7	-331	-315
Valuation adjustments, provisions and losses	8	-5,319	-101
Earnings before interest and taxes (EBIT)		1,562	9,452
Financial income	9	17,791	2,161
Financial expenses	9	-10,867	-4,647
Net result from continued operations before taxes		8,486	6,966
Taxes	10	-1,058	1,119
Net result from continued operations		7,428	8,085
Net result from discontinued operations, after taxes	40	-	-
Net result		7,428	8,085
Net (loss)/gain attributable to shareholders of Valartis Group AG		7,410	7,013
Net (loss)/gain attributable to non-controlling interests		18	1,072
in CHF			
Earnings per share			
Basic earnings per share		2.61	2.53
Diluted earnings per share		2.61	2.53
Earnings per share – continued operations			
Basic earnings per share		2.61	2.53
Diluted earnings per share		2.61	2.53
Earnings per share – discontinued operations			
Basic earnings per share		0.00	0.00
Diluted earnings per share		0.00	0.00

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

in CHF 1,000	1.1.–31.12.2025	1.1.–31.12.2024
Net result in the income statement	7,428	8,085
Other comprehensive income which will be reclassified to the income statement		
Foreign exchange translation differences	1,698	-1,066
Cost of hedging ¹⁾	-256	-332
Other comprehensive income which will be reclassified to the income statement	1,442	-1,398
Other comprehensive income which will not be reclassified to the income statement		
Change in fair value of financial assets at fair value through OCI ²⁾	-	-1,765
Remeasurement of defined benefit pension plans ³⁾	43	-392
Associated companies – attributable comprehensive income	-	-
Other comprehensive income which will not be reclassified to the income statement	43	-2,157
Total other comprehensive income, after tax	1,485	-3,555
Total comprehensive income	8,913	4,530
Allocation of total comprehensive income		
attributable to shareholders of Valartis Group AG	8,861	-1,293
attributable to non-controlling interests	52	5,823

1) The tax effect on the cost of hedging is CHF 0 (previous year: tax effect CHF 0).

2) The tax effect on change in fair value of financial assets at fair value through OCI is CHF 0 (previous year: tax effect CHF 0).

3) The tax effect on the remeasurement for defined benefit pension plans is CHF 0 (previous year: tax effect CHF 0).

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

Assets

in CHF 1,000	Note	31.12.2025	31.12.2024
Cash and cash equivalents		2,392	15,059
Trading portfolio assets	11	9,958	11,499
Derivative financial instruments	12	-	11,179
Other financial assets at fair value	13	13,304	14,178
Due from third parties and associated companies	14	10,678	858
Accrued and deferred assets		589	705
Total current assets		36,921	53,478
Property, plant, equipment and leases	15	777	1,105
Investment property	16	31,138	24,914
Goodwill	17	1,338	1,128
Associated companies	18	41,623	41,993
Non-current receivables	19	13,365	16,152
Deferred tax assets	10	-	400
Total non-current assets		88,241	85,692
Total current and non-current assets		125,162	139,170
Non-current assets classified as held for sale	38	-	-
Total assets		125,162	139,170

Liabilities and Shareholders' equity

in CHF 1,000	Note	31.12.2025	31.12.2024
Liabilities			
Accounts payable		468	655
Current financial liabilities	20	19,061	40,459
Derivative financial instruments	12	88	34
Current tax liabilities		158	144
Other current liabilities	21	1,636	3,998
Total current liabilities		21,411	45,290
Non-current financial liabilities	22	1,853	2,060
Liabilities from defined benefit pension plans	23	709	835
Deferred tax liabilities	10	517	-
Total non-current liabilities		3,079	2,895
Total liabilities		24,490	48,185
Shareholders' equity			
Share capital	24	3,023	3,023
Treasury shares	24	-1,839	-2,949
Reserves		112,293	105,362
Cumulated income from financial assets at fair value through OCI		-	0
Foreign exchange translation differences		-13,280	-14,944
Remeasurement of defined benefit pension plans	23	1,158	1,115
Shareholders' equity of the shareholders of Valartis Group AG		101,355	91,607
Non-controlling interests		-683	-622
Total shareholders' equity (including non-controlling interests)		100,672	90,985
Total liabilities and shareholders' equity		125,162	139,170

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

2024	Share capital	Treasury shares	Capital reserves	Retained earnings
in CHF 1,000				
Opening balance at 1 January 2024	3,126	-5,455	-5,597	95,022
Gains/(losses) from financial assets at fair value through OCI	-	-	-	507
Foreign exchange translation differences	-	-	-	-
Remeasurement of defined benefit pension plans	-	-	-	-
Cost of hedging	-	-	-	-332
Other comprehensive income	-	-	-	175
Net result	-	-	-	7,013
Comprehensive income	-	-	-	7,188
Dividend payments	-	-	-	-1,384
Disposal of treasury shares ¹⁾	-	1,090	-	-268
Acquisitions ²⁾	-	-	-	11,824
Disposals	-	-	-	-110
Share capital reduction	-103	1,416	-	-1,313
Ownership-related changes	-103	2,506	-	8,749
Total shareholders' equity at 31 December 2024	3,023	-2,949	-5,597	110,959
2025				
in CHF 1,000				
Opening balance at 1 January 2025	3,023	-2,949	-5,597	110,959
Gains/(losses) from financial assets at fair value through OCI	-	-	-	-
Foreign exchange translation differences	-	-	-	-
Remeasurement of defined benefit pension plans	-	-	-	-
Cost of hedging	-	-	-	-256
Other comprehensive income	-	-	-	-256
Net result	-	-	-	7,410
Comprehensive income	-	-	-	7,154
Dividend payments	-	-	-	-
Disposal of treasury shares ¹⁾	-	1,110	-	-301
Acquisitions ²⁾	-	-	-	78
Disposals ³⁾	-	-	5,597	-5,597
Share capital reduction	-	-	-	-
Ownership-related changes	-	1,110	5,597	-5,820
Total shareholders' equity at 31 December 2025	3,023	-1,839	-	112,293

1) Relates to the Long Term Incentive Programme, see details in Note 31.

2) Relates to the acquisition of non-controlling interests in ENR, see details in Note 36.

3) Relates to the liquidation of Valartis Group Foundation

Net unrealised gains/losses on financial assets at fair value through OCI	Foreign exchange translation difference	Remeasurement defined benefit pension plans	Total equity shareholders of Valartis Group AG	Non-controlling interests	Foreign exchange effect on non-controlling interests	Total non-controlling interests	Total shareholders' equity
2,272	-9,127	1,397	81,638	15,420	-4,785	10,635	92,273
-2,272	-	-	-1,765	-	-	-	-1,765
-	-5,817	-	-5,817	-	4,751	4,751	-1,066
-	-	-392	-392	-	-	-	-392
-	-	-	-332	-	-	-	-332
-2,272	-5,817	-392	-8,306	-	4,751	4,751	-3,555
-	-	-	7,013	1,072	-	1,072	8,085
-2,272	-5,817	-392	-1,293	1,072	4,751	5,823	4,530
-	-	-	-1,384	-	-	-	-1,384
-	-	-	822	-	-	-	822
-	-	-	11,824	-17,080	-	-17,080	-5,256
-	-	110	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	110	11,262	-17,080	-	-17,080	-5,818
-	-14,944	1,115	91,607	-588	-34	-622	90,985
-	-14,944	1,115	91,607	-588	-34	-622	90,985
-	-	-	-	-	-	-	-
-	1,664	-	1,664	-	34	34	1,698
-	-	43	43	-	-	-	43
-	-	-	-256	-	-	-	-256
-	1,664	43	1,451	-	34	34	1,485
-	-	-	7,410	18	-	18	7,428
-	1,664	43	8,861	18	34	52	8,913
-	-	-	-	-	-	-	-
-	-	-	809	-	-	-	809
-	-	-	78	-113	-	-113	-35
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	887	-113	-	-113	774
-	-13,280	1,158	101,355	-683	-	-683	100,672

CONSOLIDATED CASH FLOW STATEMENT

in CHF 1,000	31.12.2025	31.12.2024
Net result after taxes from continued operations	7,428	8,085
Net result after taxes from discontinued operations	-	-
Net result	7,428	8,085
Depreciation of property, plant and equipment	331	315
Value adjustment on investment property	-1,066	840
Share of results of associated companies	-6,332	-11,919
Change in valuation adjustments and provisions	6,385	-739
Finance result, net	-6,924	2,486
Change in taxes	1,058	-697
Other non-cash income and expenses	-1,602	-348
Operating cash flow before changes in the working capital and taxes	-722	-1,977
Due from third parties	-9,992	704
Accrued and deferred assets	110	-78
Accounts payables	-182	-257
Other current liabilities	-624	1,004
Taxes paid	-23	-12
Cash flow from/(used in) operating activities from continued operations	-11,433	-616
Cash flow from/(used in) operating activities from discontinued operations	-	-
Cash flow from/(used in) operating activities	-11,433	-616
Change in trading portfolio assets	1,207	1,378
(Increase)/decrease other financial assets at fair value	-587	-
Other financial assets at fair value through OCI	-	336
Non-current receivables	-43	3,760
Dividend received	267	120
Interest received	384	534
Purchase of property, plant and equipment, investment property and intangible assets	-545	-1,664
Acquisition of associated companies	-4,666	-2,600
Sale of associated companies	-	261
Dividend income from associated companies	10,771	12,265
Acquisition of subsidiaries less acquired cash	-40	-267
Cash flow from/(used in) investment activities	6,748	14,123

in CHF 1,000	31.12.2025	31.12.2024
(Repayments of)/Proceeds from current financial liabilities	-7,286	70
(Repayments of)/Proceeds non-current financial liabilities	-449	959
Interest paid	-344	-618
Dividends paid to shareholders of the Company	-	-1,384
Cash flow used in financing activities	-8,079	-973
Effect of foreign exchange translation differences on cash and cash equivalents (including non-controlling interests)	97	-75
Increase/(decrease) in cash and cash equivalents	-12,667	12,459
Position at 1 January	15,059	2,600
Position at 31 December	2,392	15,059
Cash	-	-
Due from banks on demand	2,392	15,059
Total cash and cash equivalents	2,392	15,059



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DESCRIPTION OF BUSINESS

Valartis Group's activities include financial services, real estate project management and equity investments. In financial services, Valartis Group concentrates on the comprehensive management of niche funds (investment satellites). In addition, Valartis Group provides corporate finance advisory services for listed and unlisted medium-sized companies. On the real estate side, Valartis Group combines the management of profitable commercial and residential properties with investments in promising development projects. Valartis Group has currently 35.5 employees (full-time equivalents as of 31 December 2025). Valartis Group AG, headquartered in Fribourg, Canton of Fribourg, Switzerland, is the parent company of the Group and its registered shares are listed on the SIX Swiss Exchange.

ACCOUNTING PRINCIPLES

The consolidated financial statements of Valartis Group have been prepared in accordance with International Financial Reporting Standards (IFRS) and comply with the provisions of the listing regulations of the Swiss Stock Exchange SIX Swiss Exchange.

Consolidation is based on the individual financial statements of the Group companies prepared in accordance with uniform accounting principles. The consolidated financial statements are presented in Swiss francs (CHF).

CHANGES TO ACCOUNTING POLICIES

Implemented International Financial Reporting Standards and interpretations

The following new and revised standard and interpretations had no material impact on the financial statements of Valartis Group at the time of their first application or were of no significance to it: IAS 21 – Lack of Exchangeability

Standards and interpretations not yet implemented

Various new and revised IFRS and interpretations should be applied for financial years beginning after 1 January 2026. Valartis Group has not availed itself of the possibility of early application of these revised standards and interpretations and based on analyses to date, it does not expect any material overall effects of these provisions.

IFRS 18 – Presentation and Disclosure in Financial Statements

IFRS 18 introduces a revised structure for the income statement by classifying income and expenses into three categories: operating, investing, and financing activities. The new standard also requires the disclosure of additional subtotals, including operating profit, to improve the clarity and comparability of financial performance.

In addition, IFRS 18 provides enhanced guidance on how financial information should be organised and whether it should appear in the primary financial statements or in the accompanying notes. It sets out requirements for the aggregation and disaggregation of assets, liabilities, equity, income, expenses and cash flows based on shared characteristics, ensuring a more consistent and informative presentation.

Companies must aggregate or disaggregate line items as appropriate to present structured summaries that enable greater transparency and understanding. The standard further requires explanatory disclosures for certain company-specific measures that are related to subtotals within the income statement.

The implementation of IFRS 18 will result in some reclassifications and additional line items across the income statement, balance sheet and cash flow statement. However, as these amendments affect presentation only, the Group's net profit, comprehensive income and shareholders' equity will remain unchanged.

Valartis Group will apply IFRS 18 retrospectively from January 1, 2027.

APPROVAL OF THE CONSOLIDATED FINANCIAL STATEMENTS

The 2025 consolidated financial statements were approved by the Board of Directors on 30 March 2026. The consolidated financial statements are subject to the approval of the Shareholders Meeting on 5 May 2026.

MAJOR ACCOUNTING PRINCIPLES

Consolidation principles

Subsidiaries

The consolidated financial statements comprise the accounts of Valartis Group AG, Fribourg, canton of Fribourg, Switzerland, and its subsidiaries as of 31 December 2025. A controlling relationship is deemed to exist if the following conditions are met cumulatively: Valartis Group has power over the other company; it is exposed to variable returns from its involvement with the other company; and it has the ability to affect the amount of those returns through its control over the other company.

If the Group does not hold a majority of the voting rights of an investee, it takes into account all the relevant facts and circumstances in determining whether control exists. These include, among others, contractual arrangements with other parties holding voting rights or rights arising from other contractual arrangements. If the facts and circumstances indicate a change in one or more of the three control elements, the Group will reassess whether it has control over an investee.

Consolidation of a subsidiary begins at the date the Group obtains control over that subsidiary and ceases when the Group loses control over a subsidiary. Assets, liabilities, income, and expenses of a subsidiary acquired or disposed of during the reporting period are included on the balance sheet and in the statement of comprehensive income from the date the Group obtains control of the subsidiary until the date the Group ceases to control the subsidiary. If Valartis Group loses control over a company, any retained interest is recognised as an investment in an associate or as a financial instrument under IFRS 9.

Investments in associates and joint ventures

Group companies over which Valartis Group can exercise a significant influence are accounted for using the equity method and are recorded under Associated companies. As a rule, influence is considered significant if the Group holds between 20 per cent and 50 per cent of the voting rights.

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control. The Group's investments in joint ventures are accounted for under Associated companies in accordance with the equity method.

The considerations made in determining significant influence or joint control are comparable with those necessary to determine control over subsidiaries.

The acquisition of an investment in an associated company or a joint venture must be recognised and measured analogously to majority ownership in accordance with IFRS 3. Accordingly, the purchase price must be compared with the value of the investor's share (after revaluation) of the associated company or joint venture in order to identify any necessary adjustments and any positive or negative goodwill (bargain purchase). In contrast to IFRS 3, however, under the equity method all adjustments and goodwill positions are reported as a separate balance sheet item under Associated companies or under Joint ventures. Any negative goodwill positions are recognised as income under Income from business combinations (negative goodwill). Subsequently, the carrying amount of the associated company is increased or decreased depending on the Group's share in the profit or loss for the period of the associated company or joint venture, minus dividends received and foreign exchange translation differences.

Structured entities

The collective investment instruments of Valartis Group are structured entities as defined under IFRS 12. If Valartis Group operates such an investment instrument acting as an agent primarily in the interests of investors, this structured entity is not consolidated. Investments in such investment instruments held by Valartis Group are recognised as financial instruments. If Valartis Group acts as a principal primarily in its own interests,

the investment instrument is consolidated.

Method of consolidation

All intercompany receivables and liabilities, earnings and expenses, as well as off balance sheet transactions, are completely eliminated in the Group financial statements. The equity of consolidated companies is recorded at the carrying amount of the participations at the parent company at the time of purchase or the time of establishment.

After the initial consolidation, changes resulting from business operations that are included in the result for the reporting period are allocated to retained earnings. Non-controlling interests in equity and net profit are stated separately in the consolidated statement of financial position and income statement.

Changes in the ownership of a subsidiary that do not result in a loss of control are accounted for as an equity transaction. When the Group acquires or disposes of a non-controlling interest in a subsidiary without losing control, any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised in the retained earnings.

Changes in the scope of consolidation

On the 11 March 2025, Valartis Group Foundation was liquidated and the entity has been removed from scope of Group consolidation.

On the 24 November 2025, the Group acquired 100 per cent stake in Alp Ticari Danismanlik Limited Sirketi, an investment advisor company domiciled in Istanbul, Turkey. The company is a fully consolidated subsidiary since then.

Changes in the scope of consolidation in the previous year:

On the 23 December 2024, Valartis Finance Holding AG was liquidated and the entity has been removed from scope of Group consolidation.

Consolidation period

The consolidation period for all Group companies is the calendar year. The closing date for the consolidated financial statements is 31 December 2025.

General principles

Revenue recognition

The Group applies IFRS 15. Revenue is measured based on the consideration specified in a contract with a customer and excludes amounts collected on behalf of third parties. The Group recognises revenue for each contract with a client if the following criteria are met:

- the parties to the contract have approved the contract and are committed to perform their respective obligations;
- the Group can identify each party's rights regarding the goods or services to be transferred;
- the Group can identify the payment terms for the goods or services to be transferred;

- the contract has commercial substance (i.e. the risk, timing or amount of the Group's future cash flows is expected to change as a result of the contract); and
- it is probable that the Group will collect the consideration to which it will be entitled in exchange for the goods or services that will be transferred to the customer.

In evaluating whether collectability of an amount of consideration is probable, the Group considers only the customer's ability and intention to pay that amount of consideration when it is due. In the eventuality of a price concession, the amount of consideration to which the Group will be entitled is considered to be less than the price stated in the contract.

Currency translation

The Group's parent company, i.e. Valartis Group AG's functional currency is the Swiss franc (CHF), the currency of the country in which Valartis Group AG is domiciled. The assets and liabilities denominated in foreign currencies of foreign Group companies are translated into Swiss francs at the respective exchange rates on the balance sheet date. For the income statement and the cash flow statement, annual average exchange rates are used. Any exchange rate differences resulting from consolidation are reported as translation differences in equity. In the individual financial statements of the Group companies, transactions in foreign currencies are recognised at the corresponding daily exchange rates. Monetary assets are translated and booked at the exchange rates valid on the balance sheet date with the exception of exchange differences arising on monetary items that form part of the reporting entity's net investment in a foreign operation; these are recognised, in the consolidated financial statements that include the foreign operation in other comprehensive income; they will be recognised in profit or loss on disposal of the net investment.

Valartis Group assesses regularly its internal group loans and identifies any loans to be qualified as net investment in a foreign operation. The following tables provide an overview of the effects on the balance sheet and income statement for the reporting and comparative period:

Balance sheet:

in CHF 1,000	Reporting period	31.12 before re-assessment according to IAS 21	Impact of reassessment according to IAS 21	31.12 after reassessment according to IAS 21
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Currency translation adjustments in equity

	2025	-5,360	7,058	1,698
Currency translation adjustments in equity	2024	3,870	-4,936	-1,066

Income statement:

in CHF 1,000	Reporting period	31.12 before re-assessment according to IAS 21	Impact of reassessment according to IAS 21	31.12 after reassessment according to IAS 21
Financial result, net	2025	13,982	-7,058	6,924
Result for the year	2025	14,486	-7,058	7,428
Financial result, net	2024	-7,422	4,936	-2,486
Result for the year	2024	3,149	4,936	8,085

Non-monetary items recorded at historical cost in a foreign currency are translated at the historical exchange rate.

The date of the transaction for the purpose of determining the exchange rate to use on initial recognition of the related asset, expense or income (or part of it) is the date on which an entity initially recognises the non-monetary asset or non-monetary liability arising from the payment or receipt of advance consideration.

Unrealised foreign exchange differences of an equity investment at fair value through other comprehensive income are part of the change of its entire fair value and are recognised in other comprehensive income.

The following exchange rates are used for the major currencies:

	2025 Balance sheet date rate	2025 Annual average rate	2024 Balance sheet date rate	2024 Annual average rate
EUR/CHF	0.9311	0.9365	0.9419	0.9530
USD/CHF	0.7933	0.8293	0.9038	0.8824
CHF/RUB	102.25	99.72	121.36	105.95

Segments

Determination of the operating segments is based on the management approach. The management approach reflects the way in which management organises the entity for making operating decisions and for assessing performance, based on specific financial information. Therefore, the adoption of the management approach results in the disclosure of information for segments in substantially the same manner as they are reported internally and used by the entity's chief operating decision maker for purposes of evaluating performance and making resource allocation decisions.

Cash and cash equivalents

Cash and cash equivalents in the cash flow statement consist of liquid assets (petty cash, postal cheque balances) and at sight/ immediately callable amounts due from banks.

Domestic and non-domestic positions

Domestic includes positions in Liechtenstein.

Determination of fair value

Valartis Group measures some of its financial instruments and financial liabilities as well as individual non-financial assets at fair value on each balance sheet date. Fair value is defined as the value that would be generated in an orderly transaction between market participants at the time of valuation upon sale of an asset or upon transfer of an obligation. Fair values are determined either to determine the balance sheet value or for disclosure purposes in the notes.

All assets and liabilities carried at fair value or for which disclosure of fair value is made in the notes are classified in the following fair value hierarchy:

Level 1 instruments

Level 1 instruments are those financial instruments whose fair value is based on quoted prices in active markets. This category comprises almost all equity and debt instruments held by the Group. Investment funds for which a binding net asset value is published at least daily, exchange-traded derivatives and precious metals are also categorised as level 1 instruments. Closing prices are used for the valuation of debt instruments in the trading book. In the case of equity instruments, listed investment funds and exchange-traded derivatives, the closing or settlement prices of the relevant exchanges are used. In the case of unlisted investment funds, the published net asset values are used. In the case of currencies and precious metals, generally accepted prices are applied. No valuation adjustments were made in the case of level 1 instruments.

Level 2 instruments

Level 2 instruments are financial instruments whose fair value is based on quoted prices in markets that are not active. The same categorisation is used where the fair value is determined using a valuation method where significant inputs are observable, either directly or indirectly. This category essentially comprises forex and

interest-rate derivatives, illiquid equity and debt instruments as well as investment funds for which a binding net asset value is not published on a daily basis. If OTC transactions can be observed, the inputs derived from the latest transactions are used as a basis for the value assessment. In case, no active market exists, the fair value is determined based on generally accepted valuation methods. If all the significant inputs are directly observable in the market, the instrument is deemed to be a level 2 instrument.

The valuation models consider the relevant input such as the contract specifications, market price of the underlying asset, the foreign exchange rate, the corresponding yield curve, default risks, and volatility. The valuation of interest rate instruments for which no quoted prices exist is carried out using generally recognised methods. For the valuation of OTC derivatives, generally recognised option pricing models and quoted prices in markets that are not active are used. In the case of investment funds, the published net asset values are used. The credit risk is only considered when market participants would take it into account when determining prices.

Level 3 instruments

If at least one significant input cannot be observed directly or indirectly in the market, the instrument is classified as a level 3 instrument. These essentially comprise equity instruments and/or investment funds for which a binding net asset value is not published at least quarterly. The fair value of these positions is based on the estimates of external experts or on audited financial statements. Where possible, the underlying assumptions are supported by observed market quotes.

The Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation at the end of each reporting period.

The categorisation of the financial instruments and financial liabilities in the described fair value hierarchy is shown in Note 31. In the case of non-financial assets that are recorded at fair value or for which a fair value must be disclosed, the information on the determination of the fair value and the categorisation level can be found in the corresponding notes.

Financial instruments

Basic principle

The Group recognises a financial asset or a financial liability in its statement of financial position according to IFRS 9 when, and only when, the entity becomes party to the contractual provisions of the instrument. A regular way purchase or sale of financial assets is recognised using the settlement date that is the date that an asset is delivered to or by the Group.

Classification of financial assets

Under IFRS 9, on initial recognition, a financial asset is classified as measured at: amortised cost, FVOCI-debt investment, FVOCI-equity investment (FVOCI – fair value through other com-

prehensive income) or FVTPL (fair value through profit & loss). The classification of financial assets under IFRS 9 is generally based on the business model in which a financial asset is managed and its contractual cash flow characteristics. Derivatives embedded in contracts where the host is a financial asset in the scope of the standard are never separated. Instead, the hybrid financial instrument is assessed for classification.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as of FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

A debt investment is measured at FVOCI if it meets both of the following conditions and is not designated as of FVTPL:

- it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Initial measurement

On initial recognition of an equity investment that is not held for trading, the Group may irrevocably elect to present subsequent changes in the investment's fair value in OCI. This election is made on an investment-by-investment basis.

All financial assets not classified as measured at amortised cost or FVOCI as described above are measured at FVTPL. This includes all derivative financial assets. On initial recognition, the Group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as of FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise. A financial asset (unless it is a trade receivable without a significant financing component that is initially measured at the transaction price) is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition.

Subsequent measurement of financial assets

The following accounting policies apply to the subsequent measurement of financial assets:

Financial assets at FVTPL

These assets are subsequently measured at fair value. Net gains and losses, including any interest or dividend income, are recognised in the consolidated income statement.

Financial assets at amortised cost

These assets are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by

impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in the consolidated income statement.

Debt investments at FVOCI

These assets are subsequently measured at fair value. Interest income calculated using the effective interest method, foreign exchange gains and losses and impairment are recognised in profit or loss. Other net gains and losses are recognised in OCI. On derecognition, gains and losses accumulated in OCI are reclassified into the consolidated income statement.

Equity investments at FVOCI

These assets are subsequently measured at fair value. Dividends are recognised as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in OCI and are never reclassified into the consolidated income statement.

Derivative financial instruments

The Group's derivatives are subsequently remeasured at fair value with all their gains and losses, realised and unrealised, recognised in the consolidated income statement unless they qualify as a hedging relationship.

Subsequent measurement of financial liabilities

After initial recognition, the Group measures a financial liability at amortised cost except for financial liabilities at fair value through profit or loss including derivatives that are liabilities and are measured at fair value.

Impairment of financial assets (impairment model)

IFRS 9 uses an expected credit loss (ECL) model. The impairment model applies to financial assets measured at amortised cost, contract assets and debt investments at FVOCI, but not to investments in equity instruments.

Under IFRS 9, loss allowances are measured on either of the following bases:

- 12-month ECLs: these are ECLs that result from possible default events within the 12 months after the reporting date; and
- lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument.

The Group measures loss allowances at an amount equal to lifetime ECLs for all categories. When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment and including forward-looking information.

The Group assumes that the credit risk on a financial asset has increased significantly if it is more than 30 days past due. The Group considers a financial asset to be in default when:

- the borrower is unlikely to pay its credit obligation to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or
- the financial asset is more than 90 days past due.

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Group expects to receive). ECLs are discounted at the effective interest rate of the financial asset.

At each reporting date, the Group assesses whether financial assets carried at amortised cost and debt securities at FVOCI are credit-impaired. A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Presentation of impairment

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets. For debt securities at FVOCI, the loss allowance is recognised in OCI, instead of reducing the carrying amount of the asset. Impairment losses related to due from third parties and other receivables and on other financial assets are presented under finance costs and not presented separately in the statement of profit or loss and OCI due to materiality considerations.

Derecognition of financial assets

The Group derecognises a financial asset when, and only when the contractual rights to the cash flows from the financial asset expire or it transfers the financial asset.

Derecognition of financial liabilities

The Group removes a financial liability (or a part of a financial liability) from its statement of financial position when, and only when, it is extinguished, i.e. when the obligation specified in the contract is discharged or cancelled or expires.

Hedge accounting

The Group designates and documents the use of some derivative financial instruments (forwards) as hedging instruments against changes in fair values of some financial assets (fair value hedges). The effectiveness of such hedges is assessed at inception and verified on a regular basis to ensure that an economic relationship exists between the hedged item and hedging instrument.

The Group excludes from the designation of the hedging relationship the hedging cost element. Subsequently, this cost ele-

ment impacts the income statement at the same time as the underlying hedged item.

Fair value hedges

The Group uses fair value hedges to mitigate the market risk of its some of its financial assets at fair value. Changes in fair values of hedging instruments designated as fair value hedges and the adjustments for the risks being hedged in the carrying amounts of the underlying financial assets are recognised in the income statement. When using forwards, only the spot element of the forward qualifies as a hedge and is accounted accordingly. The forward element do not qualify as hedging instrument and related changes in fair value are recognised in other comprehensive income. They will be subsequently reclassified to the income statement when the hedge relation expires.

Property, plant and equipment

Property, plant and equipment include properties, undeveloped land and fixtures in third-party properties, IT and telecommunications equipment, software (including software in development), and other fixed assets. Acquisition and production costs are carried as an asset if future economic income is likely to flow from them to the Group and the costs can be identified and reliably determined. Property, plant and equipment is depreciated on a straight-line basis over the estimated useful life as follows:

Property	max. 100 years
Fixtures in third-party properties	max. 10 years
IT and telecommunication equipment	max. 5 years
Software	max. 5 years
Other fixed assets	max. 5 years

Impairment tests are performed on property, plant, and equipment if events or circumstances suggest that the carrying amount may have been impaired. If the carrying amount exceeds the achievable income, the carrying amount is written down.

Leases

As a lessee, the Group recognises a right-of-use asset representing its right to use the underlying leased asset and a lease liability representing its obligation to make lease payments for all leases with a term of more than 12 months, unless the underlying asset is of low value. As a lessor, the Group classifies its leases as operating leases or finance leases and accounts for those two types of leases in different ways.

Definition of a lease

The Group assesses whether a contract is or contains a lease based on the definition of a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group assesses whether:

- the contract involves the use of an identified asset, which may be specified explicitly or implicitly, and should be physically distinct or represent substantially all of the capacity of a physically distinct asset;

- the Group has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use;
- and the Group has the right to direct the use of the asset. The Group has this right when it has the decision-making rights that are most relevant to changing how and for what purpose the asset is used. In rare cases where the decision about how and for what purpose the asset is used is predetermined, the Group has the right to direct the use of the asset if either:
 - the Group has the right to operate the asset; or
 - the Group designed the asset in a way that predetermines how and for what purpose it will be used.

As a lessee

The Group recognises right-of-use assets and lease liabilities for most leases, i.e. these leases are on the consolidated statement of financial position.

When measuring lease liabilities, the Group discounts lease payments using the lease incremental borrowing rate or if this rate could not be readily determined, its incremental borrowing rate at the time of the new lease agreement is concluded.

As a lessor

The Group accounts for its leases from the date of entering into a new agreement. The corresponding income is recognised in the income statement position “Income from investment property”. The Group applies IFRS 15 Revenue from Contracts with Customers to allocate consideration in the contract to each lease and non-lease component.

Investment properties

Investment properties are real estate (land, premises or both) which is held by the Group in order to generate rental income, and/or income from added value. For initial reporting, investment properties are recorded at purchase or building cost. For later evaluation, investment properties are recorded at fair value and changes to fair value affect net income. Fair value is evaluated based on an annual independent assessment which is based on the highest level and best possible usage of the property. This takes into consideration the use of the asset which is physically possible, legally permissible, and financially meaningful. In case of investment properties being constructed, the investment properties also include part of the direct attributable costs necessary to obtain the authorisation of construction.

Goodwill

Goodwill is measured as the difference between the sum of the fair value of consideration transferred plus the recognised amount of any non-controlling interests in the acquiree and the recognised amount of the identifiable assets acquired and liabilities assumed.

In accordance with IFRS 3, goodwill is carried as an asset and allocated to the corresponding cash-generating unit (CGU). It is

subject to an impairment test at least annually or more often if there are indications of a potential decrease in value.

For this purpose, the carrying amount of the CGU to which goodwill was allocated is compared with its recoverable amount. The recoverable amount is the higher of the fair value of the CGU less costs to sell and its value in use.

Fair value less costs to sell is the amount that could be realised by the sale of a CGU in a transaction at market conditions between knowledgeable, willing parties after deduction of the sales costs.

The value in use is the present value of future cash flows a CGU is expected to generate. Should the carrying amount of the CGU exceed the recoverable amount, a goodwill adjustment charge is recognised in the income statement.

Provisions

A provision is recognised if as a result of past events the Group has a current liability on the balance sheet date that is likely to result in the outflow of resources, and the amount of which can be reliably estimated. If the liability cannot be sufficiently reliably estimated, it is shown as a contingent liability.

Taxes and deferred taxes

Income taxes are based on the tax laws of each tax authority where a Group company has its domicile and are expensed in the period in which the related profits are made. Capital taxes are included in office and business expense. The effective tax rate is applied to net profit.

Deferred income/expense taxes arising from temporary differences between the stated values of assets and liabilities in the consolidated balance sheet and their corresponding tax values are recognised as deferred tax assets or deferred tax liabilities. Deferred tax assets are capitalised if there is likely to be enough taxable profit to offset these differences. In order to calculate deferred income taxes, the Group applies the tax rates expected to be applicable in the period in which the assets will be realised or the liabilities settled. Deferred taxes are recognised only to the extent it is likely they will arise in the future. Tax claims and tax liabilities are offset against each other if they apply to the same tax subject and the same tax authority, and if there is an enforceable right to their offsetting. Changes in deferred taxes are reported in the income statement under taxes. Deferred taxes related to changes that are recognised directly in shareholders' equity are directly charged or credited to shareholders' equity.

Treasury shares

Shares in Valartis Group AG held by the Group (treasury shares) are deducted from equity at weighted average acquisition cost. Changes in fair value are not recorded. The difference between the sales proceeds from treasury shares and the corresponding acquisition cost is recognised under Reserves.

Employee benefits

Short-term employee benefits

Short-term employee benefit obligations are measured and recorded on an undiscounted basis as soon as the employees render the related service and the obligation can be reliably estimated.

Pension plans

Valartis Group makes contributions for its employees to a pension plan that provides benefits in the event of death, disability, retirement, or termination of employment. There is only one plan for Swiss employees. In the case of defined benefit plans, the period costs are determined by an independent recognised actuary. The benefits provided by these plans are generally based on the years of insurance, age, and pensionable salary. The net liability or net asset for each defined benefit plan is measured on the basis of the present value of the pension obligations determined using the projected unit credit method and the present value of the plan asset and reported in the balance sheet. These calculations are carried out annually by the actuary based on the estimated future benefits based on the years of service. If the calculation shows an over-funding, the net asset to be recorded is limited to the present value of the economic benefit.

Remeasurement resulting from actuarial gains and losses, the effect of the asset ceiling, or the return on plan assets (excluding net interest), are recorded in other comprehensive income with a corresponding debit or credit to retained earnings. All expenses related to defined benefit plans are recorded through the consolidated income statement as employee benefits.

Valartis Group does not exercise the option to recognise contributions from employees or third parties as a reduction in the service cost in the period in which the related service is rendered.

Long Term Incentive Programme (LTI)

The LTI package consists of grant shares ("Award Shares") in combination of a sale of shares at preferential conditions ("Purchase Shares") financed by way of a loan granted by the Valartis Group. In addition, put options are granted to each LTI participant in order to cover the loan value.

On the balance sheet date, the fair value of LTI shares for Award Shares estimated for the entire vesting period, the difference between the fair value and the preferential price for Purchase Shares as well as the fair value of the put options are charged to personnel expenses on a pro rata temporis basis. The loan granted to LTI participants is recognised under Non-current receivables and the put option under Derivative Financial Instruments (liabilities).

The Group measures the service rendered by the LTI participants at the fair value of the shares granted i.e. relevant market price on the day of share allocation.

ESTIMATES, ASSUMPTIONS AND JUDGEMENT

Basic principle

In applying the accounting principles, management is required to make numerous estimates and assumptions which can influence the disclosures made in the consolidated income statement, consolidated balance sheet and notes to the consolidated financial statements. The actual results can deviate from these estimates.

Valartis Group is confident that the consolidated financial statements present a true and fair view of the assets, financial position, and income situation. Management reviews the estimates and assumptions on a continuous basis and adapts them to new knowledge and circumstances. This can influence aspects of the consolidated financial statements as described in the following paragraphs.

In addition to estimates and assumptions, management is also required to make critical judgements in applying the Group's accounting policies. These judgements relate primarily to areas where IFRS requires or allows alternative treatments or where the assessment of complex facts and circumstances can significantly affect the recognition, measurement or presentation of assets, liabilities, income and expenses.

Fair value of financial instruments

If the determination of the fair value of financial assets and liabilities is not based on quoted market prices or price quotes by brokers, the fair value is calculated by means of valuation methods, e.g. discounted cash flow models. As far as possible, input parameters for modelling are based on observable market data. If there are no observable market data available, discretionary decisions and estimates are used considering parameters such as liquidity risk, default risk, and volatility risk. Changes in these estimates may influence the fair value of such financial instruments.

In case of combination of a purchased and a written American type options, similar to a synthetic forward, a discretionary assumption is made regarding the timing of expected exercise date.

Fair value of options

The Group determines the fair value of options, using the Black-Sholes model with the assumption of past underlying's volatility for the time to maturity.

Measurement of ECL (Expected Credit Losses) impairment allowance

Allowance for financial assets measured at amortised costs are based on key assumptions in determining the weighted-average loss rate.

Value adjustments on credit positions

Various factors can influence the value adjustment estimates for credit positions. These factors include changes in borrowers' credit ratings, loan collateral valuations and the expected scale of loss.

Management determines how high the value adjustment needs to be based on the present value of the expected future cash flows. In order to estimate the expected cash flows, management must make assumptions regarding the financial situation of the counterparty and the estimated recoverable amount of collateral.

Investment properties

The fair value of investment properties was calculated by an independent, accredited surveyor. Evaluation was carried out in accordance with the standards of the Royal Institution of Chartered Surveyors (RICS). The discounted cash flow model used in the evaluation takes into consideration the present value of net cash flows from a property, i.e. anticipated trends in rental income, vacancy rate, rent-free periods, other costs not borne by tenants, maintenance costs and investment plans. The anticipated net cash flows are discounted using risk-adjusted discount rates. Location and property-specific criteria are factored into the discount rate.

Evaluation of the investment property held in St. Petersburg is influenced by the economic and political risks inherent in the local domestic economy. For Valartis Group management, investments in property presuppose a long investment horizon. By means of this approach, risks from short-term value fluctuations can be minimised.

For the purpose of obtaining all necessary authorisations to construct a new asset, some related service costs have been capitalised. In doing so, Management assesses the feasibility of the project and is of the opinion that it will be realised.

Goodwill

Among other factors, the value of goodwill is largely determined by the cash flow forecasts and the discount factor (weighted average cost of capital, WACC). All material assumptions are disclosed in the notes to the financial statements. The principal assumptions are listed in the notes to the consolidated financial statements. A change in assumptions can lead to disclosure of impairment in the subsequent year.

Provisions

Valartis Group recognises provisions for imminent threats if in the opinion of the responsible experts the probability that losses will occur is greater than the probability that they will not occur and if their amount can be reliably estimated. In judging whether the creation of a provision and its amount are reasonable, the best possible estimates and assumptions as of the balance sheet date are applied. If necessary, these will be adjusted to reflect new knowledge and circumstances later. New knowledge may have a significant effect on the income statement.

Actuarial assumptions

For the defined benefit plans, statistical assumptions have been made to estimate future trends. These include assumptions and estimates regarding discount rates and expected rates of salary

increases. The actuaries also use statistical information such as mortality tables and turnover probabilities in their actuarial calculations to determine the pension liabilities.

If these parameters change due to demographic developments, changes in the economic situation, or new market conditions, future results may deviate significantly from the actuarial reports and calculations. In the medium term, such deviations can have an influence on the expenses and gain arising from the employee pension plans.

Associated companies

Associated companies are accounted for using the equity method. Norinvest Holding SA publishes its financial figures after Valartis Group. Valartis Group estimates the share in the result of Norinvest Holding SA for the accounting of the associated participation considering publicly available information. Differences between the actual results and these estimates are corrected if necessary in the Valartis Group's consolidated financial statements for the following year. For the valuation of the associated companies in the 2025 financial year, see the additional explanations in Note 18 Associated companies.

Joint-ventures

Briese Schifffahrts GmbH & Co. KG MS "Folmhusen", "Nesseborg", "Marz", "Westsee", "Arle", Florentika Management Company LLC and Kaluga Flower Holding LLC are joint ventures and accounted for using the equity method based on the financial reporting provided by those companies as of 31 December 2025.

Briese Schifffahrts GmbH & Co. KG MS "Nesseborg", "Westsee" and "Arle" each hold a ship carried according the cost model, i.e. after recognition as an asset, the ship is carried at its cost less any accumulated depreciation and any accumulated impairment losses based on a Management value assumption on expected ship's future income.

Vestive Ltd

The Group owns 50 per cent stake in Vestive Limited, which in turn owns and operates a parking through a subsidiary. 50 per cent of Vestive is held by two other investors. According to the provision of the shareholder's agreement, at least one of the two shareholders must vote together with the Group for decision to be endorsed. Due to this setting, Valartis Group does not have control over Vestive (Critical Judgement), which is therefore classified as associated company, whose liabilities consist almost exclusively of loans from shareholders and clearly exceed Vestive's assets, resulting in negative equity. As there is no obligation for shareholders to make additional contributions, the negative equity and its change are not included in the consolidated financial statements. The impairment test is therefore based on the development in value of the parking garage building, which materialise in adjustment of the receivable toward Vestive carried on the consolidated statement of financial position.

Income taxes

The current tax obligations reported as of the balance sheet date and the current tax expenses resulting for the reporting period are based in part on estimates and assumptions and can therefore deviate from the amounts determined in the future by the tax authorities. Deferred taxes are calculated at the tax rates, which are expected to be applicable in the accounting period in which the assets will be realised or the liabilities settled. Changes in the expected tax rates and any unexpected reductions in the value of goodwill can have a significant effect on the income statement.

Uncertainty over income tax treatment

When there is uncertainty over income tax treatment, the Group considers whether it is probable that the relevant tax authority will accept each tax treatment. If the entity concludes that it is not probable that a particular tax treatment will be accepted, the entity has to use the most likely amount or the expected value of the tax treatment when determining taxable profit (or tax losses), tax bases, unused loss carry forwards and tax rates.

NOTES ON RISK MANAGEMENT

STRUCTURE OF RISK MANAGEMENT

Overview

Risk management for the risks on assets is based on the principles of value-oriented corporate management which includes the targeted assumption of risks and their professional management. Taking into account the basic principle of risk-bearing capacity, return-oriented risk assumption is thus the focus of risk management.

Organisation of risk management

The Board of Directors is responsible for the overall risk management of Valartis Group and determines the risk policy. It is responsible for setting the annual risk budget, setting limits and the maximum risk tolerance (quantitative and qualitative) in relation to the Group's overall risk capacity. Operational management is responsible for implementing risk management and control principles and assures that set limits are always adhered to.

Valartis Group's activities currently comprise the following types of risks:

- Market risks (changes in market prices and exchange rates on investment assets, interest rate changes and foreign currency risks);
- Liquidity risks;
- Credit risks (risk of default on bonds); and
- Operational risk (e.g. real estate project risk)

The foreign currency risk is currently assessed as the main risk.

MARKET RISK

Market risk refers to the risk of a loss of value due to detrimental changes in the market prices of interest rate products, equities, currencies, and other equity instruments, as well as derivative positions. The tables on this page, assess the potential impact of market risk on shareholders' equity.

Market price fluctuations on equity holdings

The method for measuring market price fluctuations is based on a sensitivity analysis using historical volatility. Equity investments are usually characterised by a high level of liquidity. That means that the market risks can be managed in a timely manner and, when necessary, quickly and efficiently reduced. The risk calculation method which is applied takes this factor into consideration and the choice of parameters are regularly reviewed based on market conditions and adjusted as required. Less liquid products may have longer term holding periods, amongst other things, because market liquidity does not permit rapid expansion or reduction of positions. For this reason, risk assessments are made based on a sensitivity analysis which takes into consideration significant markdowns, with simultaneous changes in other

market parameters such as volatility or a sudden drop in product trading volumes. Valartis Group is subjected to these types of risk via its investments. In 2025, these risks mainly arose in connection with the trading portfolio and the other financial assets at fair value.

Table 1: Sensitivity analysis for market price fluctuations on equity holdings

in CHF 1,000	2025	2024
Volume of other financial assets at fair value	13,304	14,178
Sensitivity 30% based on RTX volatility p.a.	+/-3,991	+/-4,253
Volume trading position equities	2,957	2,161
Sensitivity 30% based on RTX volatility p.a.	+/-887	+/-648

Interest rate risks

Valartis Group is subject to a limited level of interest rate risks. There is a certain interest rate risk by building up a bond portfolio in order to generate additional financial income from interest income.

Table 2: Sensitivity analysis of interest rate risks

in CHF 1,000	2025	2024
Volume trading positions debt instruments	5,386	7,500
Sensitivity 1%	+/-54	+/-75

Currency risks

Currency risks relating to trading book positions and financial investments are pooled for control and management purposes. Valartis Group tries to maintain low currency risks. The Group's business activities expose it to the Euro (EUR), US dollar (USD) and Ruble (RUB) which are restricted by means of defined limits. The sensitivity to movements in exchange rates is shown for all currency risks in table 3. Sensitivities are based on current year monthly volatility against the Swiss franc (CHF).

Table 3: Sensitivity analysis of currency risks

in CHF 1,000	2025	2024
Net currency position in EUR	-1,198	-6,180
Sensitivity 3% EUR (2024: 5%)	+/-36	+/-309
Net currency position in USD	24,554	20,255
Sensitivity 8% USD (2024: 8%)	+/-1964	+/-1,620
Net currency position in RUB	40,677	37,423
Sensitivity 19% RUB (2024: 15%)	+/-7,729	+/-5,613

Net currency positions are disclosed in Note 27, Consolidated Statement of Financial Positions by Currency.

LIQUIDITY RISK

Liquidity risk is the risk of the Group not having sufficient liquid funds available to meet its short-term payment obligations.

The table Maturity structure of assets and liabilities (Note 30) shows future cash flows based on the earliest contractual maturity, disregarding assumptions about the probability of individual cash flows.

Changes in liquidity are shown in the cash flow statement on pages 44 and 45.

CREDIT RISK

Credit risk reflects the risk of loss arising from the failure of a counterparty to fulfil its contractual obligations. It includes default risks from any direct lending business, the invested bond portfolio, concluded transactions (such as money market transactions, derivative transactions, etc.), and settlement risks.

Management of credit risk

Credit exposure comprises receivables from banks, receivables from services provided, loans to minority holdings, financial instruments, and other assets.

Table 4: Credit risk – total credit risk/geographical credit risk

in CHF 1,000	Switzerland	Europe	Other	Total
Geographical credit risk 2025				
Cash and cash equivalents	1,439	74	879	2,392
Trading portfolio assets	4,603	4,453	902	9,958
Derivative financial instruments	-	-	-	-
Other financial assets at fair value	736	12,568	-	13,304
Due from third parties and associated companies	197	9,283	1,198	10,678
Accrued and deferred assets	283	31	275	589
Non-current receivables	4,289	-	9,076	13,365
Deferred tax assets	-	-	-	-
Total at 31 December 2025	11,547	26,409	12,330	50,286
Geographical credit risk 2024				
Cash and cash equivalents	12,716	1,779	564	15,059
Trading portfolio assets	4,182	6,316	1,001	11,499
Derivative financial instruments	-	11,179	-	11,179
Other financial assets at fair value	1,473	12,705	-	14,178
Due from third parties and associated companies	271	384	203	858
Accrued and deferred assets	403	18	284	705
Non-current receivables	3,986	-	12,166	16,152
Deferred tax assets	-	-	400	400
Total at 31 December 2024	23,031	32,381	14,618	70,030

The classification of due from third parties is based on the underlying country risk and, therefore, may differ compared with an allocation based purely on the domicile of the borrower.

Table 5: Credit risk – total credit risk/breakdown by counterparty

in CHF 1,000	Banks	Public sector entities	Other	Total
Breakdown by counterparty 2025				
Cash and cash equivalents	2,296	-	96	2,392
Trading portfolio assets	1,896	-	8,062	9,958
Derivative financial instruments	-	-	-	-
Other financial assets at fair value	-	-	13,304	13,304
Due from third parties and associated companies	-	146	10,532	10,678
Accrued and deferred assets	40	85	464	589
Non-current receivables	-	-	13,365	13,365
Deferred tax assets	-	-	-	-
Total at 31 December 2025	4,232	231	45,823	50,286
Breakdown by counterparty 2024				
Cash and cash equivalents	14,822	-	237	15,059
Trading portfolio assets	2,107	-	9,392	11,499
Derivative financial instruments	-	-	11,179	11,179
Other financial assets at fair value	-	-	14,178	14,178
Due from third parties and associated companies	-	266	592	858
Accrued and deferred assets	70	111	524	705
Non-current receivables	-	-	16,152	16,152
Deferred tax assets	-	-	400	400
Total at 31 December 2024	16,999	377	52,654	70,030

Table 6: Credit risk – quality of assets

in CHF 1,000	AAA to AA-	A+ to BBB-	BB+ or lower	No external rating	Total
Quality of assets 2025					
Cash and cash equivalents	-	338	5	2,049	2,392
Trading portfolio assets	1,026	3,432	1,756	3,744	9,958
Derivative financial instruments	-	-	-	-	-
Other financial assets at fair value	-	-	-	13,304	13,304
Due from third parties and associated companies	55	-	-	10,623	10,678
Accrued and deferred assets	27	15	25	522	589
Non-current receivables	-	-	-	13,365	13,365
Deferred tax assets	-	-	-	-	-
Total at 31 December 2025	1,108	3,785	1,786	43,607	50,286
Quality of assets 2024					
Cash and cash equivalents	-	12,513	-	2,546	15,059
Trading portfolio assets	1,928	3,469	2,960	3,142	11,499
Derivative financial instruments	-	-	-	11,179	11,179
Other financial assets at fair value	-	-	-	14,178	14,178
Due from third parties and associated companies	150	-	-	708	858
Accrued and deferred assets	53	30	19	603	705
Non-current receivables	-	-	-	16,152	16,152
Deferred tax assets	-	-	-	400	400
Total at 31 December 2024	2,131	16,012	2,979	48,908	70,030

As in the previous year, there are no overdue receivables without value adjustments for the 2025 financial year.

OPERATIONAL RISK

Operational risk is the risk of losses due to faulty internal processes, procedures and systems, inappropriate behaviour by employees or by external influences. The definition includes all legal risks as well as reputational risks. However, it excludes strategic risks.

Management of operational risk

Identification of operational risks is one of the permanent responsibilities of management and is carried out when introducing new operational activities, processes and products and periodically for those which have already been established. In the case of critical operational processes, key risk monitoring processes and indicators are used.

Treatment of risks which have been identified is always processed by the operational unit within the framework conditions which have been stipulated. A decision as to whether risk avoidance, risk reduction or risk transfer is most appropriate, or whether the risk should be accepted, is based mainly on a cost-benefit analysis.

Regular monitoring of operational risks is embedded in operational processes, as far as possible. Separation of functions and a four-eye principle are central elements of monitoring. The Board of Directors has the overall control of management of operational risks based on standardised reporting and regular ad hoc information.

NOTES TO THE CONSOLIDATED INCOME STATEMENT

1. INCOME FROM MANAGEMENT SERVICES

in CHF 1,000	1.1.-31.12.2025	1.1.-31.12.2024
Revenue from management services	2,732	3,201
Revenue from management services	2,732	3,201

Income from management services comprises fees for the development and management of real estate projects, management

fees for administration and accounting services as well as investment fees for investment funds.

2. INCOME FROM INVESTMENT PROPERTY

in CHF 1,000	1.1.-31.12.2025	1.1.-31.12.2024
Rental income	4,427	3,419
Total income from investment property	4,427	3,419

Income from investment property consists in its gross rental income. Expenses in relation to the Investment Property are disclosed under General Expenses (see Note 6). Fair value

adjustments on the Investment Property are presented under Value Adjustments, provisions and losses (see Note 8).

3. SHARE OF RESULTS OF ASSOCIATED COMPANIES

in CHF 1,000	1.1.-31.12.2025	1.1.-31.12.2024
Share in net profit	6,332	11,978
Impairments	-	-59
Total	6,332	11,919

As of 31 December 2025, the share in net profit relates to Norinvest Holding SA in the amount of CHF 1.4 million, Briese Schiffahrts GmbH & Co. KG MS "Marz" in the amount of CHF 3.9 million, Briese Schiffahrts GmbH & Co. KG MS "Nesseborg" in the amount of CHF 0.8 million and Briese Schiffahrts GmbH & Co. KG MS "Arle" in the amount of CHF 0.3 million.

In respect to Norinvest Holding SA, the latter publishes its financial figures after Valartis Group. Valartis Group estimates the share in the result of Norinvest Holding SA for the accounting of

the associated participation considering publicly available information. Differences between the actual results and these estimate are corrected in the Valartis Group's consolidated financial statements of the following period.

As of 31 December 2024, the share in net profit related to Norinvest Holding SA in the amount of CHF 4.9 million, Briese Schiffahrts GmbH & Co. KG MS "Folmhusen" in the amount of CHF 6.1 million, Briese Schiffahrts GmbH & Co. KG MS "Nesseborg" in the amount of CHF 0.8 million.

4. OTHER (EXPENSE)/INCOME

in CHF 1,000	1.1.–31.12.2025	1.1.–31.12.2024
Other income	2,068	76
Other expenses	-39	-387
Total other income	2,029	-311

The other income relates mainly to the liquidation of a Group company. Other income and expenses also include various consulting fees as well as trade payables adjustments after final payable amount has been agreed.

5. PERSONNEL EXPENSES

in CHF 1,000	1.1.–31.12.2025	1.1.–31.12.2024
Salaries and bonuses	-2,923	-3,155
Social security benefits	-501	-481
Contributions to occupational pension plans	-131	-126
Long Term Incentive Programme (LTI) ¹⁾	-504	-477
Other personnel expenses	-736	-515
Total	-4,795	-4,754

1) Details in Note 31.

6. GENERAL EXPENSES

in CHF 1,000	1.1.–31.12.2025	1.1.–31.12.2024
Occupancy expense ¹⁾	-160	-180
IT and information expense	-243	-199
Consultancy, audit, corporate communication and representation expense	-1,238	-1,620
Operating expenses of investment property	-1,122	-867
Investment property tax and non-recoverable VAT	-395	-371
Other general expenses	-355	-369
Total	-3,513	-3,606

1) Lease contracts with a term of less than 12 months or with low value underlying asset.

7. DEPRECIATION

in CHF 1,000	1.1.–31.12.2025	1.1.–31.12.2024
Depreciation office leases ¹⁾	-273	-273
Depreciation of property, plant and equipment	-58	-42
Total	-331	-315

1) Related to right-of-use of office leases.

8. VALUE ADJUSTMENTS, PROVISIONS AND LOSSES

in CHF 1,000	1.1.–31.12.2025	1.1.–31.12.2024
Impairments	-6,915	-
Impairment reversals	530	739
Value adjustment on investment property	1,066	-840
Total	-5,319	-101

In 2025, an impairment of CHF 6.9 million has been recognised on the loans granted to Kaluga Flower Holding (2024: nil) including accrued interests. In 2025, impairment reversal included an amount of CHF 0.5 million in regard to loans provided to Vestive Ltd., an

associated company (2024: impairment of CHF 0.1 million). Details on Value adjustment on investment property are provided under Note 16.

9. FINANCIAL RESULT

in CHF 1,000	1.1.–31.12.2025	1.1.–31.12.2024
Interest and dividend income from trading portfolios	590	530
Other interest income	1,191	1,133
Total interest and dividend income	1,781	1,663
Net gain on trading portfolio assets	-	259
Net income from financial instruments measured at fair value through profit or loss	-	239
Net foreign exchange gain	4,472	-
Gain on extinguishment and remeasurement of financial liabilities	11,538	-
Total financial income	17,791	2,161
Interest expenses for loans	-260	-294
Interest expenses on leasing liabilities	-199	-186
Interest expenses for financial liabilities due to banks	-515	-878
Total interest expenses	-974	-1,358
Net loss on trading portfolio assets	-5,230	-
Net loss from financial instruments measured at fair value through profit or loss	-4,663	-
Net foreign exchange loss	-	-3,289
Total financial expenses	-10,867	-4,647
Total financial result, net	6,924	-2,486

In 2025, the Group recognised a gain of CHF 6.3 million arising from the renegotiation of a loan previously used to finance the investment property. Following the renegotiation, the loan was fully settled.

In addition, financial expenses included a loss of CHF 5.2 million related to the termination of a derivative contract. This loss was

fully offset by an equivalent gain, recognised under financial income, stemming from the favourable debt settlement terms of an external investment facility.

The Net foreign exchange gain related mainly to translation into Swiss francs of loans, investments (including investment property) and trading assets held in foreign currencies into CHF.

10. TAXES

Taxes expense

in CHF 1,000	1.1.–31.12.2025	1.1.–31.12.2024
Current income taxes	-40	2
Change in deferred taxes	-1,018	1,117
Total income taxes	-1,058	1,119
Analysis of income tax charges		
Net profit /(loss) from continued operations before tax	8,486	6,966
Net profit /(loss) from discontinued operations before tax	-	-
Net profit/(loss) before tax	8,486	6,966
Expected income tax rate ¹⁾	13.9%	13.9%
Expected income taxes	-1,177	-966
Reconciliation from expected to effective income taxes		
Difference between expected and actual tax rate	597	1,146
Prior-year adjustments	-560	-
Tax-exempted income (including income from investments)	934	1,157
Not recognised tax loss carry-forwards	-972	-58
Use of not recognised tax loss carry-forwards	177	1,935
Non-tax-deductible expenses	-125	-2,062
Other effects	68	-33
Effective income taxes	-1,058	1,119
Income tax as disclosed in the consolidated income statement	-1,058	1,119
Income tax attributable to discontinued operations	-	-
Effective income taxes	-1,058	1,119

1) The expected income tax rate is based on the ordinary income tax rate at the domicile of the parent company – Valartis Group AG – in Fribourg, Switzerland.

Deferred taxes

in CHF 1,000	2025	2024
Development of deferred tax (assets)/liabilities, net		
Position at 1 January	-400	235
Changes affecting the income statement	1,017	-1,117
Changes not affecting the income statement	-	422
Foreign exchange translation differences	-100	60
Position at 31 December tax liabilities/(assets), net	517	-400
Expiry of non-capitalised tax allowances for losses		
Within 1 year	862	316
From 1 to 5 years	8,336	10,052
After 5 years	2,747	976
Total	11,945	11,344
Expiry of non-capitalised tax allowances for losses from continued operations	-83	-930
Disposal of non-capitalised tax allowances for losses from discontinued operations	-	-
Reconciliation deferred taxes		
Deferred tax assets		
Property, plant and equipment and investment properties	-	400
Total deferred tax assets	-	400
Deferred tax liabilities		
Property, plant and equipment and investment properties	517	-
Total deferred tax liabilities	517	-

NOTES TO THE CONSOLIDATED BALANCE SHEET

11. TRADING PORTFOLIO ASSETS

in CHF 1,000	31.12.2025	31.12.2024
Debt instruments	5,386	7,500
Equity instruments	2,957	2,161
Investment fund units	1,615	1,838
Total trading portfolio assets	9,958	11,499

12. DERIVATIVE FINANCIAL INSTRUMENTS

in CHF 1,000	Positive replacement values	Negative replacement values
Currencies		
Forward contracts	-	-
Total at 31 December 2025	-	-
Forward contracts	-	-
Total at 31 December 2024	-	-
On equity instruments/indices		
Forward contracts	-	-
Options (OTC)	-	88
Total at 31 December 2025	-	88
Forward contracts	11,179	-
Options (OTC)	-	34
Total at 31 December 2024	11,179	34
Total open derivative financial instruments at 31 December 2025	-	88
Total open derivative financial instruments at 31 December 2024	11,179	34

13. OTHER FINANCIAL ASSETS AT FAIR VALUE

in CHF 1,000	31.12.2025	31.12.2024
Debt instruments	-	-
Listed equity instruments	11,899	12,705
Non listed Equity instruments	1,405	1,473
Total other financial assets at fair value	13,304	14,178

Listed equity instruments relate to an investment amounting to 4.93 per cent of the share capital of EPH European Property Holdings

PLC (EPH). EPH is listed on the SIX Swiss Exchange.

14. DUE FROM THIRD PARTIES AND ASSOCIATED COMPANIES

in CHF 1,000	31.12.2025	31.12.2024
Due from third parties and associated companies	15,172	5,352
Total due from third parties and associated companies gross	15,172	5,352
Loss Allowance	-4,494	-4,494
Total due from third parties and associated companies net	10,678	858

15. PROPERTY, PLANT, EQUIPMENT AND LEASES

in CHF 1,000	Fixtures in third-party properties	IT and telecom- munications	Leases	Other property, plant and equipment	Software	Total
<i>Acquisition costs</i>						
Carrying amount at 31 December 2023	361	89	3,958	358	14	4,780
Investments	-	-	-	146	-	146
Foreign exchange translation differences	-18	-	-	-19	-	-37
Carrying amount at 31 December 2024	343	89	3,958	485	14	4,889
Investments	-	-	-	3	-	3
Foreign exchange translation differences	25	-	-	26	-	51
Carrying amount at 31 December 2025	368	89	3,958	514	14	4,943
<i>Cumulative depreciation</i>						
Carrying amount at 31 December 2023	-262	-77	-2,820	-333	-14	-3,506
Depreciation	-20	-5	-273	-17	-	-315
Foreign exchange translation differences	18	-	-	19	-	37
Carrying amount at 31 December 2024	-264	-82	-3,093	-331	-14	-3,784
Depreciation	-19	-5	-273	-34	-	-331
Foreign exchange translation differences	-25	-	-	-26	-	-51
Carrying amount at 31 December 2025	-308	-87	-3,366	-391	-14	-4,166
Net carrying amount at 31 December 2025	60	2	592	123	-	777
Net carrying amount at 31 December 2024	79	7	865	154	-	1,105

16. INVESTMENT PROPERTY

in CHF 1,000	Investment property building	Investment property financial leasing	Total
Carrying amount at 31 December 2023	26,557	1,072	27,629
Investments	1,518	-	1,518
Transfer from property, plant and equipment	-	-	-
Disposals	-	-	-
Fair value adjustments	-867	27	-840
Foreign exchange translation differences	-3,261	-132	-3,393
Carrying amount at 31 December 2024	23,947	967	24,914
Carrying amount at 31 December 2024	23,947	967	24,914
Investments	542	-	542
Transfer from property, plant and equipment	-	-	-
Disposals	-	-	-
Fair value adjustments	1,037	29	1,066
Foreign exchange translation differences	4,436	180	4,616
Carrying amount at 31 December 2025	29,962	1,176	31,138

Valuation

The fair value of real estate investment property is determined by independent real estate valuation experts using recognised valuation techniques on an annual basis. Based on the input parameters of the valuation method used, the measurement of fair value is categorised under level 3 instruments (see Note 29).

As of 31 December 2025, the fair value based on the external valuation report has increased by CHF 1.0 million on a base currency basis (31 December 2024: decreased by CHF 0.9 million). This effect has been amplified in 2025 due to the favourable development of the base currency rate against the Swiss franc with an effect of CHF 4.4 million.

Future receivables from operating leases

The table below presents the future rent receivable in relation to the investment property.

in CHF 1,000	31.12.2025	31.12.2024
Future receivables from operating leases		
Remaining term up to 1 year	1,931	1,574
Remaining term from 1 to 5 years	954	929
Remaining term over 5 years	110	272
Total	2,995	2,775

17. GOODWILL

in CHF 1,000	Goodwill	Total
Acquisition costs		
Carrying amount at 31 December 2023	1,281	1,281
Investments	-	-
Foreign exchange translation differences	-153	-153
Carrying amount at 31 December 2024	1,128	1,128
Investments	-	-
Foreign exchange translation differences	210	210
Carrying amount at 31 December 2025	1,338	1,338
Cumulative amortisation/impairment		
Carrying amount at 31 December 2023	-	-
Carrying amount at 31 December 2024	-	-
Carrying amount at 31 December 2025	-	-
Net carrying amount at 31 December 2025	1,338	1,338
Net carrying amount at 31 December 2024	1,128	1,128

Allocation and carrying amounts of goodwill

As of 31 December 2025, the carrying amounts of goodwill for continued operations are allocated to the corresponding cash-generating units (CGU) as follows:

2025 in CHF 1,000	Goodwill	Total	Approach for determining the recoverable amount
CGU Petrovsky Fort (Investment property)	1,338	1,338	Fair Value less cost of disposal
Total	1,338	1,338	

2024 in CHF 1,000	Goodwill	Total	Approach for determining the recoverable amount
CGU Petrovsky Fort (Investment property)	1,128	1,128	Fair Value less cost of disposal
Total	1,128	1,128	

Goodwill impairment testing

The cash-generating units are measured at least twice a year (i.e. as of 30 June and as of 31 December) and are subjected to an impairment test. The carrying amount of the cash-generating unit to which the goodwill were allocated is compared with the recoverable amount. If the carrying amount of the cash-generating unit exceeds the recoverable amount, an impairment loss is recognised.

Measurement at fair value was determined as fair value based on the input factors of the valuation technique used for level 3 instruments.

The goodwill was tested for impairment as of 31 December 2025 and is explained as per following:

CGU Petrovsky Fort

Recognised goodwill is based on the structure of the three entities acquired which hold the investment property Petrovsky Fort. Goodwill can primarily be attributed to recognised deferred taxes which are linked with the investment property and its company holding structure. Impairment testing of goodwill is based on a comparison between the market value of deferred taxes and their book value. In 2025 as well as for prior years, there was no need for impairment.

18. ASSOCIATED COMPANIES AND JOINT ARRANGEMENTS

in CHF 1,000	2025	2024
Position at 1 January	41,993	39,785
Additions	4,666	2,600
Dividends	-10,772	-12,558
Share in result	6,332	11,919
Currency translation effects	-596	247
Position at 31 December	41,623	41,993

Norinvest Group

Following the completed sale of the two Swiss subsidiaries Valartis Bank AG and Valartis Wealth Management SA to Banque Cramer & Cie SA in August 2014, Valartis Group AG acquired a 25 per cent stake in Norinvest Holding SA, the parent company of Banque Cramer & Cie SA, in September 2014. This stake increased to 29.2 per cent following a share capital reduction of Norinvest Holding SA in 2022 and fluctuates further upon variation of treasury shares held by Norinvest Group.

Briese Schiffahrts GmbH & Co. KG MS "Nesseborg"

In 2019, Valartis Group invested in Briese Schiffahrts GmbH & Co. KG MS "Nesseborg", a limited partnership, by way of a contribution for 50.0 per cent of the capital contributions of the partnership. The entity operates a mid-size multipurpose ship.

Briese Schiffahrts GmbH & Co. KG MS "Marz"

Between November 2021 and September 2023, Valartis Group invested in Briese Schiffahrts GmbH & Co. KG MS "Marz", a limited partnership, by way of a contribution for 50.0 per cent of the capital contributions of the partnership. The entity operated a mid-size container ship. The latter has been disposed during the second semester 2025.

Briese Schiffahrts GmbH & Co. KG MS "Westsee"

In 2024 and 2025, Valartis Group invested in Briese Schiffahrts GmbH & Co. KG MS "Westsee", a limited partnership, by way of a

contribution for 48.4 per cent of the capital contributions of the partnership. The entity is in the process of building a mid-size multipurpose ship. See also Note 37.

Briese Schiffahrts GmbH & Co. KG MS "Arle"

In 2025, Valartis Group invested in Briese Schiffahrts GmbH & Co. KG MS "Arle", a limited partnership, by way of a contribution for 50.0 per cent of the capital contributions of the partnership. The entity operates a mid-size heavylift multipurpose ship.

Vestive Ltd

In 2017, Valartis Group, through ENR Group, acquired 50 per cent stake in Vestive Ltd (Vestive) which owns and operates a parking garage via Inkonika LLC (Inkonika). Since then, Vestive and Inkonika have been accounted for as associated companies.

Kaluga Flower Holding LLC

In 2019, the Group acquired a 50 per cent interest in a 27.4 hectare greenhouse and engineering facility for flower growing.

Florentika Management Company LLC

In October 2021, the Group acquired a 50 per cent interest in Florentika Management Company LLC which acts as the corporate general manager of Kaluga Flower Holding LLC.

Details on associated companies and joint arrangements

in CHF 1,000	Norinvest Group ¹⁾		Vestive Ltd		Kaluga Flower Holding LLC	
	31.12.2025	31.12.2024	31.12.2025	31.12.2024	31.12.2025	31.12.2024
Revenue	22,373	24,462	542	431	20,191	21,385
Result from operations	1,394	4,281	-1,302	-1,027	-4,405	-2,877
Other comprehensive income	-	-	1,518	-427	-	-
Total comprehensive income	1,394	4,281	216	-1,454	-4,405	-2,877
Current assets	486,708	433,556	77	362	5,046	4,772
Non-current assets	196,942	177,305	7,890	5,197	14,816	13,827
Current liabilities	582,517	512,729	43,339	28,249	5,377	5,280
Non-current liabilities	7,221	7,823	-	-	34,643	26,683
Shareholder's equity as of 31 December	93,912	90,309	-35,372	-22,690	-20,158	-13,364
Non-controlling interests	-	-	-	-	-	-
Total shareholders' equity (excluding non-controlling interests)	93,912	90,309	-35,372	-22,690	-20,158	-13,364
Share of the Group	32.0%	32.8%	50.0%	50.0%	50.0%	50.0%
Total carrying amount of associated companies	30,082	29,625	-	-	-	-
Goodwill	750	750	-	-	-	-
Impairment	-	-	-	-	-	-
Net carrying amount	30,832	30,375	-	-	-	-

1) Norinvest Holding SA is reporting its financial results after Valartis Group. Therefore, Valartis Group estimates its share on the result of Norinvest Group for the equity accounting of this associated company, based on publicly

available information. Any differences between these estimates and actual results when available will be adjusted in the Group's consolidated financial statements of the following period.

As of 31 December 2025, the principal asset of Vestive Ltd. consists of a parking garage property with a carrying amount of CHF 7.9 million (31 December 2024: CHF 5.2 million). The company's liabilities comprise almost exclusively of loans provided by its shareholders and exceed its total assets, resulting in negative equity. As the shareholders have no legal or constructive obliga-

tion to provide additional funding, the Group's share of Vestive Ltd.'s negative equity and its changes are not recognised in the consolidated financial statements. Accordingly, the carrying amount of the Group's investment in Vestive Ltd. is zero as of 31 December 2025 (31 December 2024: nil).

in CHF 1,000	Briese Schifffahrts GmbH & Co. KG MS "Arle" ¹⁾		Briese Schifffahrts GmbH & Co. KG MS "Folmhusen" ¹⁾		Briese Schifffahrts GmbH & Co. KG MS "Nesseborg" ¹⁾	
	31.12.2025 ²⁾	31.12.2024	31.12.2025	31.12.2024	31.12.2025	31.12.2024
	Revenue	2,167	-	-	2,712	3,995
Result from operations	575	-	-	12,465	1,603	1,504
Other comprehensive income	-	-	-	-	-	-
Total comprehensive income	575	-	-	12,465	1,603	1,504
Current assets	1,238	-	-	395	1,921	1,126
Non-current assets	8,836	-	-	-	5,815	6,384
Current liabilities	-	-	-	3	97	-
Non-current liabilities	5,174	-	-	8	77	62
Shareholder's equity as of 31 December ¹⁾	4,900	-	-	384	7,562	7,448
Non-controlling interests	-	-	-	-	-	-
Total shareholders' equity (excluding non-controlling interests)	4,900	-	-	384	7,562	7,448
Share of the Group	50.0%	0.0%	50.0%	50.0%	50.0%	50.0%
Total carrying amount of associated companies	2,450	-	-	192	3,781	3,724
Goodwill	-	-	-	-	-	-
Impairment	-	-	-	-	-	-
Net carrying amount	2,450	-	-	192	3,781	3,724

1) The shareholder's equity in Briese Schifffahrts GmbH & Co. KG MS corresponds to the total value of capital contributions done by all partners.

2) Briese Schifffahrts GmbH & Co. KG MS "Arle" has been acquired on the 7 April 2025.

In 2025, the following dividend payments and capital reimbursement were received: CHF 9.0 million from Briese Schifffahrts GmbH & Co. KG MS "Marz" (2024: nil), CHF 0.7 million from Briese Schifffahrts GmbH & Co. KG MS "Nesseborg" (2024: CHF 0.8 million), CHF 0.1 million from Briese Schifffahrts GmbH & Co. KG MS

"Folmhusen" (2024: CHF 9.8 million), and CHF 1.0 million from Norinvest Holding SA (2024: CHF 1.3).

For details on the purchase of the associated interest in Briese Schifffahrts GmbH & Co. KG MS "Arle", please refer to Note 37.

in CHF 1,000	Briese Schifffahrts GmbH & Co. KG MS "Marz" ^{1) 2)}		Briese Schifffahrts GmbH & Co. KG MS "Westsee" ^{1) 3)}	
	31.12.2025	31.12.2024	31.12.2025	31.12.2024
	Revenue	3,888	4,124	-
Result from operations	8,340	-18	-321	-19
Other comprehensive income	-	-	-	-
Total comprehensive income	8,340	-18	-321	-19
	-	-	-	-
Current assets	461	1,047	961	18
Non-current assets	-	22,791	9,955	5,263
Current liabilities	395	30	-	-
Non-current liabilities	66	13,574	1,487	4
	-	-	-	-
Shareholder's equity as of 31 December ¹⁾	-	10,234	9,429	5,277
Non-controlling interests	-	-	-	-
Total shareholders' equity (excluding non-controlling interests)	-	10,234	9,429	5,277
	-	-	-	-
Share of the Group	50.0%	50.0%	48.4%	49.0%
Total carrying amount of associated companies	-	5,117	4,560	2,585
Goodwill	-	-	-	-
Impairment	-	-	-	-
Net carrying amount	-	5,117	4,560	2,585

1) The shareholder's equity in Briese Schifffahrts GmbH & Co. KG MS corresponds to the total value of capital contributions done by all partners.

2) Between 2021 and 2023, contributions as a limited partner amounting to CHF 6.2 million were done in Briese Schifffahrts GmbH & Co. KG MS "Marz" which is a limited partnership.

3) In 2025, a contribution as a limited partner amounting to CHF 2.5 million (2024: CHF 2.6 million) has been done in Briese Schifffahrts GmbH & Co. KG MS "Westsee" which is a limited partnership.

For details on the purchase of the associated interest in Briese Schifffahrts GmbH & Co. KG MS "Westsee", please refer to Note 37.

19. NON-CURRENT RECEIVABLES

in CHF 1,000	31.12.2025	31.12.2024
Total non-current receivables gross	22,307	17,823
Valuation adjustments for default risk	-8,942	-1,671
Total non-current receivables net	13,365	16,152

As of 31 December 2025, Non-current receivables include CHF 5.5 million promissory notes including accrued interests to Kaluga Flower Holding LLC (31 December 2024: CHF 9.5 million), receivables mainly due from the associated company Inkonika LLC as well as a loan to Tidesea Ltd.

The non-current receivable due from Kaluga Flower holding LLC was partially impaired in 2025 following an updated assessment of the company's underlying market environment and business performance.

20. CURRENT FINANCIAL LIABILITIES

in CHF 1,000	31.12.2025	31.12.2024
Due to banks	2,776	16,380
Other current liabilities	16,285	24,079
Current financial liabilities	19,061	40,459

Due to banks include short term liquidity facilities amounting to CHF 2.7 million (31 December 2024: CHF 5.0 million). In 2025, the amount due to banks has further decreased by CHF 11.4 million following the repayment of a loan previously used to finance the investment property.

In addition, Other current financial liabilities include investment facilities of CHF 15.9 million (31 December 2024: CHF 23.6 million). The decrease primarily reflects a CHF 5.2 million reduction from favourable debt settlement terms and positive foreign exchange movements, along with other minor effects.

21. OTHER CURRENT LIABILITIES

in CHF 1,000	31.12.2025	31.12.2024
Value added tax and other indirect tax liabilities	80	164
Accrued and deferred liabilities	1,556	3,834
Total other current liabilities	1,636	3,998

22. NON-CURRENT FINANCIAL LIABILITIES

in CHF 1,000	31.12.2025	31.12.2024
Leasing liabilities	1,782	1,846
Non-current financial liabilities	71	214
Total non-current financial liabilities	1,853	2,060

Details on leasing liabilities

The movement on leasing liabilities are shown in the following table:

in CHF 1,000	2025	2024
Position at 1 January	1,846	2,218
Investments	36	-
Disposals	-	-
Interest expense	199	186
Lease payments	-442	-393
Translation differences	143	-165
Position at 31 December	1,782	1,846

Lease liabilities are repaid over the term of the contract and are due as follows as of balance sheet date:

in CHF 1,000	31.12.2025	31.12.2024
Sum of future leasing payments (nominal value)		
Up to 1 year	440	409
More than 1 and up to 5 years	926	1,095
More than 5 years	3,070	2,585
Total	4,436	4,089
Sum of future leasing payments (present value)		
Up to 1 year	285	274
More than 1 and up to 5 years	362	615
More than 5 years	1,135	957
Total	1,782	1,846

As Valartis Group applies the recognition exemption for short-term leases and leases of low-value assets, neither a lease liability nor a right-of-use asset is recognised for these kinds of leases. In

the year under review, operating expense included a charge of CHF 0.2 million for short-term leases (2024: CHF 0.1 million).

23. DEFINED BENEFIT OBLIGATIONS

Although contributions are paid by the employer and employees in the case of Swiss pension plans, they are defined benefit plans owing to the guaranteed interest rate and the prescribed conversion rate. The employee pension plan in Switzerland is covered by an

insurance contract with Swiss Life. The last actuarial calculation for performance-related plans took place on 31 December 2025, with the following results:

in CHF 1,000	31.12.2025	31.12.2024
Other provision, including provision for pension funds	709	835
Total defined benefit obligation	709	835

Statement of balance sheet item

in CHF 1,000	31.12.2025	31.12.2024
Present value of pension liabilities	7,946	7,689
Market value of plan assets	7,237	6,854
Total pension liabilities/(pension assets)	709	835

Change in net liabilities/(assets) on the balance sheet

in CHF 1,000	2025	2024
Net liabilities/(assets) at 1 January	835	530
Defined benefit cost recognised in personnel expenses	131	126
Defined benefit cost recognised in other comprehensive income	-43	392
Employer contributions	-214	-213
Paid out benefits	-	-
Net liabilities/(assets) at 31 December	709	835

Costs and remeasurement for employee pension plan in income statement and comprehensive income

in CHF 1,000	2025	2024
Components of pension costs in personnel expenses		
Service costs	124	119
Past service costs	-	-
Net interest expense/(income)	7	7
Pension costs for defined benefit plans	131	126
Employer's pension expense for defined contribution plans	-	-
Total pension costs	131	126
whereof discontinued operations	-	-
Total pension costs recognised in personnel expenses	131	126
Defined benefit cost recognised in other comprehensive income		
Actuarial (gain)/loss on liabilities	44	424
Actuarial (gain)/loss on assets	-87	-32
Total remeasurement recognised in other comprehensive income	-43	392

Change in pension liabilities

in CHF 1,000	2025	2024
Present value of pension liabilities at 1 January	7,689	6,955
Service costs	124	119
Employee contributions	142	142
Interest on pension liabilities	77	105
Paid (out)/in benefits and vested benefits	-130	-56
Actuarial (gains)/losses	44	424
of which from adjustment to financial assumptions	-184	299
of which from adjustment to demographic assumptions	-	-
of which from adjustment to experience-based assumptions	228	125
Past service costs	-	-
Present value of pension liabilities at 31 December	7,946	7,689

Change in pension assets

in CHF 1,000	2025	2024
Market value of available pension assets at 1 January	6,854	6,425
Employee contributions	142	142
Employer contributions	214	213
Paid (out)/in benefits and vested benefits	-130	-56
Expected return on plan assets	70	98
Actuarial loss/(gain)	87	32
Market value of available pension assets at 31 December	7,237	6,854

Main groups of the pension fund assets

in per cent	31.12.2025	31.12.2024
Liquidity	1.8	0.4
Bonds	43.6	46.7
Real estate	20.2	20.6
Shares and convertibles ¹⁾	23.2	17.3
Others ²⁾	11.2	15.0

1) There are no treasury shares of Valartis Group AG in the pension fund assets.

2) Assets named Others are consisting of assets invested by group insurance foundation Swisslife at Swiss Life Ltd. based on limitation of BVG/LLP regulations.

Actuarial assumptions

in per cent	31.12.2025	31.12.2024
Discount rate (Switzerland)	1.25	1.00
Expected rate of salary increases (Switzerland)	2.00	2.00
Return on retirement assets (Switzerland)	1.25	1.25

Demographic assumptions (e.g. probabilities of death, disability and turnover) are based on the BVG/LLP 2020 actuarial tables (prior year on BVG/LLP 2020 actuarial tables). These generational

tables are based on observations of large pools of insured persons in Switzerland over several years.

Estimate of contributions for the following year

in CHF 1,000	2025	2024
Employee contributions	142	142
Employer contributions	214	213

Sensitivity

The table below shows the change in the present value of the defined benefit obligation if one of the key assumptions for the

actuarial calculation is reduced or increased ceteris paribus by 50 basis points.

in CHF 1,000	31.12.2025	Proportion in per cent
Current actuarial calculation of the defined benefit obligation	7,946	100
Discount rate		
Increase of 50 basis points	-339	-4.3
Reduction of 50 basis points	379	4.8
Salary trend		
Increase of 50 basis points	45	0.6
Reduction of 50 basis points	-43	-0.5

There were no pension obligations following the change in Group insurance for employee benefits as of 1 January 2019 to Swiss Life. If Valartis Group would terminate the contract with the Group insurance for employee benefits and sign a new contract

with another provider, these current pension obligations would stay with Swiss Life. Therefore, no sensitivity analysis for changes in longevity is disclosed.

24. SHARE CAPITAL AND TREASURY SHARES

Share capital

in CHF	31.12.2025	31.12.2024
Share capital, fully paid-in	3,023,295	3,023,295
Number of registered shares	3,023,295	3,023,295
Nominal value per share	1	1
Equity per share (attributable to shareholders of Valartis Group AG, before appropriation of profit)	34.9	32.3

Capital Band

Since 6 May 2025, Valartis Group AG has introduced a capital band of between CHF 2,000,000 (lower limit) and CHF 4,000,000 (upper limit). Within the scope of the capital band, the Board of Directors is authorised to increase or reduce the share capital once or several times and in any amount until 6 May 2030 or until the capital band expires earlier. The capital increase or reduction can be by issuing fully paid-up registered shares carried out or by increasing or reducing the nominal value of the existing registered shares within the scope of the capital band with a nominal value of CHF 1.00 each or cancelling registered shares with a nominal value of CHF 1.00 each.

Dividend

For the financial year 2025, the Board of Directors proposes to the Shareholders' Meeting 2026 to pay no dividend (previous year: nil).

Share buyback and capital reduction

In June 2024, Valartis Group AG reduced its share capital by CHF 103,000 corresponding to the nominal value of shares acquired during the share buyback programme approved by the Annual General Meeting on 16 May 2023 and realised during the same year.

Treasury shares

	Number of shares
Position at 1 January 2024	359,078
Purchases	-
of which for the purpose of cancellation	-
of which for other purposes	-
Sales	-
Long Term Incentive Programme (LTI) (at an average price of CHF 11.90 each) ¹⁾	-69,100
Cancellation	-103,000
Position at 31 December 2024	186,978
Purchases	-
of which for the purpose of cancellation	-
of which for other purposes	-
Sales	-
Long Term Incentive Programme (LTI) (at an average price of CHF 11.50 each) ¹⁾	-70,400
Cancellation	-
Position at 31 December 2025	116,578
of which for the purpose of cancellation	-
of which for other purposes	116,578
Historical cost value at 31 December 2024 in CHF	2,948,917
of which held for the purpose of cancellation	-
of which held for other purposes	2,948,917
Historical average rate at 31 December 2024 in CHF	
of which held for the purpose of cancellation	-
of which held for other purposes	15.77
Historical cost value at 31 December 2025 in CHF	1,838,603
of which held for the purpose of cancellation	-
of which held for other purposes	1,838,603
Historical average rate at 31 December 2025 in CHF	
of which held for the purpose of cancellation	-
of which held for other purposes	15.77

1) Details in the Compensation Report pages 31-32

Share buyback programme (2023)

At its meeting on 16 May 2023, the Annual General Meeting approved the repurchase of treasury shares up to a maximum of 120,000 shares prior to the 2026 Annual General Meeting. Based on this authorisation, a share buyback offer has been submitted by the Board of Directors of Valartis Group AG on 27 November 2023 for a maximum of 103,000 registered shares at a fixed price of CHF 13.75 per registered share for the purpose of capital

reduction. Valartis was tendered a total of 134,576 registered shares during the offer period from 4 to 15 December 2023. After the number of registered shares tendered exceeded the volume of the buyback offer, the registered shares were repurchased from the tendering shareholders on a pro rata basis, i.e. the tender was reduced on a pro rata basis to a maximum of 103,000 registered shares, which were cancelled following Annual General Meeting of 14 May 2024.

ADDITIONAL INFORMATION

25. EARNINGS PER SHARE

	2025	2024
Net result attributable to the shareholders of Valartis Group AG in CHF 1,000	7,410	7,013
Net result from continued operations attributable to the shareholders of Valartis Group AG, in CHF 1,000	7,410	7,013
Net result from discontinued operations attributable to the shareholders of Valartis Group AG, in CHF 1,000	-	-
Weighted average number of shares	3,023,295	3,071,137
less weighted average number of treasury shares	-182,735	-298,822
Undiluted weighted average number of shares	2,840,560	2,772,315
Diluted weighted average number of shares	2,840,560	2,772,315
Earnings per share	in CHF	in CHF
Basic earnings per share	2.61	2.53
Diluted earnings per share	2.61	2.53
Earnings per share from continued operations		
Basic earnings per share	2.61	2.53
Diluted earnings per share	2.61	2.53
Earnings per share from discontinued operations		
Basic earnings per share	0.00	0.00
Diluted earnings per share	0.00	0.00

26. SHAREHOLDER STRUCTURE

The share capital has been divided into registered shares (previously bearer shares) since 18 May 2017. According to the Swiss Financial Market Infrastructure Act (FinMIA), anyone holding shares in a company listed on the SIX is obliged to notify the company concerned and SIX as soon as their voting rights exceed or fall below certain thresholds.

The following is a summary of the holders of 3 or more per cent in Valartis Group AG, based on the published reports:

in per cent	31.12.2025	31.12.2024
MCG Holding SA, Baar ZG	71.1	71.1
Avalon Park Group Holding AG ¹⁾	3.0	3.0
Gustav Stenbolt	4.1	3.3
Philipp LeibundGut	1.5	1.1

1) According to their reporting of 10 December 2024

As per 31 December 2025, the beneficial owners of MCG Holding SA are Gustav Stenbolt, Geneva, Tidesea Ltd., Fribourg (100 per cent controlled by Gustav Stenbolt, Geneva) and Philipp LeibundGut, Zurich. The following are deemed to be holders of qualified participations: a) Gustav Stenbolt, who holds 85.2 per cent of the voting rights (80.3 per cent of the share capital) of MCG Holding SA (partly held through Tidesea Ltd.) and b) Philipp LeibundGut, who holds 14.8 per cent of the voting rights (19.7 per cent of the share capital) of MCG Holding SA.

According to its latest reporting dated 10 December 2024, the beneficial owner of Avalon Park Group Holding AG was Beat Kähli, Zurich.

27. CONSOLIDATED STATEMENT OF FINANCIAL POSITIONS BY CURRENCY

2025 in CHF 1,000	CHF	EUR	USD	RUB	Total currencies
Assets					
Cash and cash equivalents	1,181	191	3	1,017	2,392
Trading portfolio assets	3,316	2,639	3,060	943	9,958
Derivative financial instruments	-	-	-	-	-
Other financial assets at fair value	736	11,899	669	-	13,304
Due from third parties and associated companies	206	460	8,836	1,176	10,678
Accrued and deferred assets	239	70	211	69	589
Total current assets	5,678	15,259	12,779	3,205	36,921
Property, plant and equipment	757	20	-	-	777
Investment property	-	-	-	31,138	31,138
Goodwill and other intangible assets	-	-	-	1,338	1,338
Associated companies	30,832	-	10,791	-	41,623
Non-current receivables	4,240	-	994	8,131	13,365
Deferred tax claims	-	-	-	-	-
Total non-current assets	35,829	20	11,785	40,607	88,241
Total current and non-current assets	41,507	15,279	24,564	43,812	125,162
Non-current assets classified as held for sale	-	-	-	-	-
Total assets					125,162
Claims arising from forex spot and forward transactions	-	-	-	-	-
Total at 31 December 2025	41,507	15,279	24,564	43,812	125,162
Liabilities and shareholders' equity					
Accounts payables	103	299	-	66	468
Current financial liabilities	2,816	15,866	-	379	19,061
Derivative financial instruments	88	-	-	-	88
Current tax liabilities	115	25	-	18	158
Other current liabilities	361	287	10	978	1,636
Current provisions	-	-	-	-	-
Total current liabilities	3,483	16,477	10	1,441	21,411
Non-current financial liabilities	676	-	-	1,177	1,853
Defined benefit obligation	709	-	-	-	709
Deferred tax liabilities	-	-	-	517	517
Provisions	-	-	-	-	-
Total non-current liabilities	1,385	-	-	1,694	3,079
Shareholders' equity	100,672	-	-	-	100,672
On-balance-sheet liabilities	105,540	16,477	10	3,135	125,162
Total liabilities					125,162
Obligations arising from spot and forward transactions	-	-	-	-	-
Total at 31 December 2025	105,540	16,477	10	3,135	125,162
Net position per currency 31 December 2025	-64,033	-1,198	24,554	40,677	

2024	CHF	EUR	USD	RUB	Total currencies
in CHF 1,000					
Assets					
Cash and cash equivalents	9,384	2,320	2,732	623	15,059
Trading portfolio assets	2,775	2,884	4,833	1,007	11,499
Derivative financial instruments	-	-	11,179	-	11,179
Other financial assets at fair value	1,473	12,705	-	-	14,178
Due from third parties and associated companies	281	365	31	181	858
Accrued and deferred assets	358	49	250	48	705
Total current assets	14,271	18,323	19,025	1,859	53,478
Property, plant and equipment	1,083	22	-	-	1,105
Investment property	-	-	-	24,914	24,914
Goodwill and other intangible assets	-	-	-	1,128	1,128
Associated companies	30,375	-	11,618	-	41,993
Non-current receivables	3,937	-	782	11,433	16,152
Deferred tax claims	-	-	-	400	400
Total non-current assets	35,395	22	12,400	37,875	85,692
Total current and non-current assets	49,666	18,345	31,425	39,734	139,170
Non-current assets classified as held for sale	-	-	-	-	-
Total assets					139,170
Claims arising from forex spot and forward transactions	-	-12,706	12,706	-	-
Total at 31 December 2024	49,666	5,639	44,131	39,734	139,170
Liabilities and shareholders' equity					
Accounts payables	320	287	-	48	655
Current financial liabilities	5,013	11,367	23,628	451	40,459
Derivative financial instruments	34	-	-	-	34
Current tax liabilities	123	21	-	-	144
Other current liabilities	2,805	144	248	801	3,998
Current provisions	-	-	-	-	-
Total current liabilities	8,295	11,819	23,876	1,300	45,290
Non-current financial liabilities	1,049	-	-	1,011	2,060
Defined benefit obligation	835	-	-	-	835
Deferred tax liabilities	-	-	-	-	-
Provisions	-	-	-	-	-
Total non-current liabilities	1,884	-	-	1,011	2,895
Shareholders' equity	90,985	-	-	-	90,985
On-balance-sheet liabilities	101,164	11,819	23,876	2,311	139,170
Total liabilities					139,170
Obligations arising from spot and forward transactions	-	-	-	-	-
Total at 31 December 2024	101,164	11,819	23,876	2,311	139,170
Net position per currency 31 December 2024	-51,498	-6,180	20,255	37,423	

28. MATURITY STRUCTURE OF ASSETS, LIABILITIES AND OFF-BALANCE-SHEET ITEMS

2025 in CHF 1,000	Demand	Due within 3 months	Due within 3 to 12 months	Due within 1 to 5 years	Due after 5 years	Total
Assets						
Cash and cash equivalents	1,712	680	-	-	-	2,392
Trading portfolio assets	9,958	-	-	-	-	9,958
Derivative financial instruments	-	-	-	-	-	-
Other financial assets at fair value	-	12,568	736	-	-	13,304
Due from third parties and associated companies	71	10,039	568	-	-	10,678
Accrued and deferred assets	31	338	220	-	-	589
Total current assets	11,772	23,625	1,524	-	-	36,921
Property, plant and equipment	-	68	205	319	185	777
Investment property	-	-	-	-	31,138	31,138
Goodwill and other intangible assets	-	-	-	-	1,338	1,338
Associated companies	-	-	-	-	41,623	41,623
Non-current receivables	-	-	-	13,365	-	13,365
Deferred tax claims	-	-	-	-	-	-
Total non-current assets	-	68	205	13,684	74,284	88,241
Total current and non-current assets	11,772	23,693	1,729	13,684	74,284	125,162
Non-current assets classified as held for sale	-	-	-	-	-	-
Total at 31 December 2025	11,772	23,693	1,729	13,684	74,284	125,162
Liabilities and shareholders' equity						
Accounts payables	-	189	279	-	-	468
Current financial liabilities	-	35	19,026	-	-	19,061
Derivative financial instruments	-	-	88	-	-	88
Current tax liabilities	-	44	114	-	-	158
Other current liabilities	87	1,411	138	-	-	1,636
Current provisions	-	-	-	-	-	-
Total current liabilities	87	1,679	19,645	-	-	21,411
Non-current financial liabilities	-	69	210	396	1,178	1,853
Defined benefit obligation	-	-	-	709	-	709
Deferred tax liabilities	-	-	-	-	517	517
Provisions	-	-	-	-	-	-
Total non-current liabilities	-	69	210	1,105	1,695	3,079
Total liabilities	-	1,748	19,855	1,105	1,695	24,490
Contingent liabilities	-	-	-	-	-	-
Total at 31 December 2025	87	1,748	19,855	1,105	1,695	24,490

2024 in CHF 1,000	Demand	Due within 3 months	Due within 3 to 12 months	Due within 1 to 5 years	Due after 5 years	Total
Assets						
Cash and cash equivalents	14,853	206	-	-	-	15,059
Trading portfolio assets	11,499	-	-	-	-	11,499
Derivative financial instruments	-	11,179	-	-	-	11,179
Other financial assets at fair value	-	12,706	1,472	-	-	14,178
Due from third parties and associated companies	95	722	41	-	-	858
Accrued and deferred assets	18	421	266	-	-	705
Total current assets	26,465	25,234	1,779	-	-	53,478
Property, plant and equipment	-	68	205	597	235	1,105
Investment property	-	-	-	-	24,914	24,914
Goodwill and other intangible assets	-	-	-	-	1,128	1,128
Associated companies	-	-	-	-	41,993	41,993
Non-current receivables	-	-	-	16,201	-49	16,152
Deferred tax claims	-	-	-	-	400	400
Total non-current assets	-	68	205	16,798	68,621	85,692
Total current and non-current assets	26,465	25,302	1,984	16,798	68,621	139,170
Non-current assets classified as held for sale	-	-	-	-	-	-
Total at 31 December 2024	26,465	25,302	1,984	16,798	68,621	139,170
Liabilities and shareholders' equity						
Accounts payables	-	170	485	-	-	655
Current financial liabilities	-	-	40,459	-	-	40,459
Derivative financial instruments	-	-	34	-	-	34
Current tax liabilities	-	25	119	-	-	144
Other current liabilities	120	1,460	2,418	-	-	3,998
Current provisions	-	-	-	-	-	-
Total current liabilities	120	1,655	43,515	-	-	45,290
Non-current financial liabilities	-	68	205	819	968	2,060
Defined benefit obligation	-	-	-	835	-	835
Deferred tax liabilities	-	-	-	-	-	-
Provisions	-	-	-	-	-	-
Total non-current liabilities	-	68	205	1,654	968	2,895
Total liabilities	-	1,723	43,720	1,654	968	48,185
Contingent liabilities	-	-	-	-	-	-
Total at 31 December 2024	120	1,723	43,720	1,654	968	48,185

29. FAIR VALUE OF FINANCIAL INSTRUMENTS

The following table shows the carrying amounts and fair values of financial assets and financial liabilities:

in CHF 1,000	31.12.2025			31.12.2024		
	Book value	Fair value	Variation	Book value	Fair value	Variation
Assets						
Cash and cash equivalents	2,392	2,392	-	15,059	15,059	-
Due from third parties and associated companies	10,678	10,678	-	858	858	-
Accrued and deferred assets	589	589	-	705	705	-
Non-current receivables	13,365	13,365	-	16,152	16,152	-
Financial assets at amortised costs	27,024	27,024	-	32,774	32,774	-
Trading portfolio assets	9,958	9,958	-	11,499	11,499	-
Derivative financial instruments	-	-	-	11,179	11,179	-
Other financial assets at fair value	13,304	13,304	-	14,178	14,178	-
Financial assets at fair value	23,262	23,262	-	36,856	36,856	-
Liabilities						
Accounts payables	468	468	-	655	655	-
Current financial liabilities	19,061	19,061	-	40,459	40,459	-
Current income taxes	158	158	-	144	144	-
Other current liabilities	1,636	1,636	-	3,998	3,998	-
Non-current financial liabilities	1,853	1,853	-	2,060	2,060	-
Financial liabilities at amortised costs	23,176	23,176	-	47,316	47,316	-
Derivative financial instruments	88	88	-	34	34	-
Financial liabilities at fair value	88	88	-	34	34	-

The following table shows the financial assets and liabilities measured at fair value as well as the investment property, classified by a fair value hierarchy of three levels. For an explanation of the levels, please refer to the accounting principles, page 52.

2025 in CHF 1,000	Quoted market prices (level 1)	Valuation method based on market data (level 2)	Valuation method not based on market data (level 3)	31.12.2025
Assets				
Trading portfolio assets	8,088	255	1,615	9,958
Derivative financial instruments	-	-	-	-
Other financial assets at fair value	11,899	668	737	13,304
Investment property	-	-	31,138	31,138
Assets at fair value	19,987	923	33,490	54,400
Liabilities				
Derivative financial instruments	-	88	-	88
Total financial liabilities at fair value	-	88	-	88
2024 in CHF 1,000	Quoted market prices (level 1)	Valuation method based on market data (level 2)	Valuation method not based on market data (level 3)	31.12.2024
Assets				
Trading portfolio assets	9,365	297	1,837	11,499
Derivative financial instruments	-	11,179	-	11,179
Other financial assets at fair value	12,705	-	1,473	14,178
Investment property	-	-	24,914	24,914
Assets at fair value	22,070	11,476	28,224	61,770
Liabilities				
Derivative financial instruments	-	34	-	34
Total financial liabilities at fair value	-	34	-	34

The following table shows the movements of level 3 financial assets and liabilities measured at fair value as well as the investment property:

2025 in CHF 1,000	11.2025	Recognised in the income statement	Net income recognised in OCI	Transfer from/(to) level 1 and level 2	Purchase	Sales	31.12.2025
Trading portfolio assets	1,837	-222	-	-	-	-	1,615
Derivative financial instruments	-	-	-	-	-	-	-
Other financial assets at fair value	1,473	-736	-	-	-	-	737
Investment property	24,914	1,066	4,616	-	542	-	31,138
Total assets at fair value (level 3)	28,224	108	4,616	-	542	-	33,490
Derivative financial instruments	-	-	-	-	-	-	-
Total financial liabilities at fair value (level 3)	-	-	-	-	-	-	-
2024 in CHF 1,000	11.2024	Recognised in the income statement	Net income recognised in OCI	Transfer from/(to) level 1 and level 2	Purchase	Sales	31.12.2024
Trading portfolio assets	1,958	-121	-	-	-	-	1,837
Derivative financial instruments	-	-	-	-	-	-	-
Other financial assets at fair value	1,234	239	-	-	-	-	1,473
Investment property	27,629	-840	-3,393	-	1,518	-	24,914
Total assets at fair value (level 3)	30,821	-722	-3,393	-	1,518	-	28,224
Derivative financial instruments	-	-	-	-	-	-	-
Total financial liabilities at fair value (level 3)	-	-	-	-	-	-	-

Explanation of significant unobservable input parameters

The valuation of trading positions classified as level 3 is based on the annual financial statements of the corresponding securities and individual transactions observable on the market.

Significant unobservable input parameters for the valuation of investment property are the following:

Significant, unobservable inputs in the evaluation of the investment property Petrovsky Fort	31.12.2025	31.12.2024
Fair value of Petrovsky Fort (investment property)		
in RUB	3,063,400,000	2,906,000,000
in CHF	29,962,000	23,947,000
Vacancy rate	3.0%	3.0%
Capitalisation rate for income capitalisation	11.00%	11.00%
Discount rate for discounted cash flow	15.00%	16.00%
Estimated Rental Value (ERV) per square metre in RUB	15,183	13,658

Effects of changes in input parameters on fair value

The fair values of the investment property were determined using a 3 per cent vacancy rate for 2025 year-end valuation. Should this rate be increased by 5 per cent, the valuation of the property would decrease by RUB 63 million from RUB 3,063 million to RUB 3,000 million. The previous year valuation used a 3 per cent vacancy rate and had this rate increased by 5 per cent, the 2024 year-end valuation would have reduced by RUB 58 million from RUB 2,906 million to RUB 2,848 million.

If the ERV (Estimated Rental Value) decreases by 5 per cent then the value of the investment property would decrease by RUB 135 million from RUB 3,063 million to RUB 2,928 million. The same variance of ERV would have caused the investment property to decrease by RUB 125 million from RUB 2,906 million to RUB 2,781 million for the 2024 year-end valuation.

30. INFORMATION ON HEDGING INSTRUMENTS

in CHF 1,000	1.1.-31.12.2025	1.1.-31.12.2024
Fair value hedges		
Forward contract (spot element)	-	10,922
Total	-	10,922
in CHF 1,000	1.1.-31.12.2025	1.1.-31.12.2024
Ineffectiveness		
Fair value hedges	-	-
Total	-	-

As of 31 December 2025, the Group did not apply hedge accounting to any of its derivative financial instruments.

31. LONG TERM INCENTIVE PROGRAMME (LTI)

Number	2025	2024
Holdings of rights at 1 January	-	-
Allotted rights (addition) ¹⁾	70,400	69,100
Granted during the year (reduction) ¹⁾	-70,400	-69,100
Holdings of rights at 31 December	-	-
Average price of shares upon allotment, in CHF	11.50	11.90
in CHF 1,000		
Charged as personnel expense in the year under review	-504	-477
of which continued operations	-504	-477
of which discontinued operations	-	-

1) Refer to Valartis Group all shares granted to participants of the Long Term Incentive Programme.

The Long Term Incentive Programme (the “LTI”) as implemented by the Group is a share-based performance-related remuneration offered to elected members of the Board of Directors and Executive Management as well as employees to reward and retain them on a long-term basis. The LTI package consists of a certain number of grant shares (“Award Shares”) in combination of a sale of shares at preferential conditions (“Purchase Shares”) financed by way of a loan granted by the Valartis Group. The shares are awarded or sold at a preferential price corresponding to 84 per cent of the relevant market price on the day of shares allocation because the shares are restricted for a period of 3 years and cannot be sold during this period.

Ownership of shares will only vest to the eligible participant if their employment or mandate contract with Valartis Group, or a subsidiary controlled by Valartis Group has not been terminated. In case, they have left the Group:

- as a good leaver, both Award and Purchase Shares remain vested to the eligible participant
- as a medium leaver, Award Shares remain vested to the eligible participant. The Group has the right, but not the obligation to acquire any Purchase Shares at the lower of original purchase price and the fair market value.

- as a bad leaver, the Group has the right, but not the obligation to acquire any Award and Purchase Shares at the lower of original purchase price and the fair market value.

The Long Term Incentive Agreement governs conditions and the definition of good, medium and bad leaver.

In case, the Group would repurchase any restricted shares, it will reallocate them as well as the loan portion to one or more participants or buy them for its account to be reissued in a future programme.

In addition, put options are granted to each LTI participant for all Award and Purchase Shares in order to cover the loan value at maturity in case the market value of the shares would not be sufficient. The strike price has been set a 42 per cent of the relevant market price on the day of shares allocation.

The Group fulfils its requirement in regard to the LTI shares distribution using its treasury shares acquired over the former periods.

32. RELATED PARTIES AND COMPANIES

Persons and companies are considered related parties if they could control the Group or can exert a significant influence on operatio-

nal and financial decisions. The following table provides an overview of transactions with related parties and companies:

in CHF 1,000	31.12.2025	31.12.2024
Assets		
Key management and relatives	956	813
Associated companies	10,139	12,199
Other related entities ¹⁾	3,896	3,605
Total	14,991	16,617
Liabilities		
Key management and relatives	-	-
Associated companies	379	486
Other related entities	-	-
Total	379	486
Expenses		
Key management and relatives ²⁾	-1,478	-1,195
Associated companies	-	-59
Other related entities	-538	-366
Total	-2,016	-1,620
Income		
Key management and relatives	8	9
Associated companies	6,890	9,332
Other related entities	1,373	1,790
Total	8,271	11,131

1) Includes CHF 0.7 million (previous year: CHF 0.5 million) loan granted to the LTI participant to finance the Purchase Shares, please refer to Note 31.

2) Includes CHF 1.2 million (2024: CHF 1.2 million) short-term compensation as well as share based payment (LTI) of CHF 0.2 million (2024: CHF 0.2 million)

Assets in associated companies comprise CHF 5.5 million promissory notes and loans to Kaluga Flower Holding LLC, CHF 3.6 million of loans toward Inkonika LLC. Assets other related entities comprises a loan of CHF 2.7 million granted to a company privately held by the Chairman of the Board of Directors.

Expenses for other related parties include an amount of CHF 0.4 million which is attributable to the following circumstances: after the additional time burden for a Chairman of the Board of Directors and Delegate of the Board of Directors due to the very large reduction of staff in the Group service organisation has increased significantly and since 2017 included tasks which traditionally are not directly performed by these two functions, a consulting agreement was concluded between a Valartis Group company

and a Swiss stock corporation privately held by the Chairman of the Board of Directors. This agreement provides for the provision of national and international advisory services in the areas of the Group's investment policy and strategy and asset management, in particular short-term cash management, business development and project development. The contract was concluded with Valartis International Ltd. because this company uses most of these consulting and management services. In 2025, the fee from the consulting contract amounted to CHF 0.3 million plus VAT (2024: CHF 0.4 million). This fee is included in the total remuneration of the Chairman of the Board of Directors and the Delegate of the Board of Directors. Compensation of Key Management personnel is disclosed in the Compensation Report on page 30.

33. LOANS AND SHARE HOLDINGS BY MEMBERS OF THE BOARD OF DIRECTORS AND EXECUTIVE MANAGEMENT

2025

Members of the Board of Directors	Gustav Stenbolt, Chairman & Delegate of the BoD	Philipp LeibundGut, Vice Chairman	Olivier Brunisholz, Member	Diana Stenbolt, Member	Total
Numbers of shares	1,956,395	365,624	17,915	5,550	2,345,484
Loans and advances in CHF ¹⁾	603,972	262,807	46,751	42,379	955,909
Loans and advances in CHF to related parties	2,676,259	-	-	-	2,676,259
Number of put options (balance) ^{2) 3)}	98,175	46,500	9,100	5,550	159,325

1) Refer to loan granted to finance ("Purchase Shares") within the Long Term Incentive Programme 2020 to 2025.

3) 1:1 ratio with Group's shares

2) Put options have been granted to each LTI participant for all Award and Purchase Shares in order to cover the loan value at maturity in case the market value of the shares would not be sufficient to reimburse the financing loan.

2024

Members of the Board of Directors	Gustav Stenbolt, Chairman & Delegate of the BoD	Philipp LeibundGut, Vice Chairman	Olivier Brunisholz, Member	Diana Stenbolt, Member ⁴⁾	Total
Numbers of shares	1,932,743	351,124	16,515	4,150	2,304,532
Loans and advances in CHF ¹⁾	539,746	190,884	46,596	35,568	812,794
Loans and advances in CHF to related parties	2,633,423	-	-	-	2,633,423
Number of put options (balance) ^{2) 3)}	101,000	32,000	7,700	4,150	144,850

1) Refer to loan granted to finance ("Purchase Shares") within the Long Term Incentive Programme 2020 to 2024

3) 1:1 ratio with Group's shares

2) Put options have been granted to each LTI participant for all Award and Purchase Shares in order to cover the loan value at maturity in case the market value of the shares would not be sufficient to reimburse the financing loan.

Loans, shares and options held by the members of the Executive Management 2025 and 2024

Loans, shares and options held by Gustav Stenbolt as Delegate of the Board of Directors are shown above under Loans, shares and

options held by the members of the Board of Directors 2025 and 2024.

34. BUSINESS SEGMENTS

In the current organisational structure, there is only one management level in the sense of a leading decisions-maker (Delegate of the Board of Directors). Valartis Group now only has one single segment and, in accordance with IFRS 8, reporting is only for one component of the company.

Valartis Group's external segment reporting is based on the internal reporting as of 31 December 2025.

Valartis Group prepares a monthly Management Report containing consolidated financial information for the Executive

Management and quarterly for the Board of Directors. The same principles apply to the valuation as to the consolidated financial statements. Management reviews the consolidated financial information and uses it in its management decisions to implement the overall strategy.

Information on geographical areas by the domicile of the reporting unit is shown below. This geographical information does not reflect the Group's management structure.

Information on regions

in CHF 1,000	1.1.–31.12.2025			1.1.–31.12.2024		
	Domestic	Non-domestic	Total	Domestic	Non-domestic	Total
Operating income	5,239	10,281	15,520	6,365	11,863	18,228
Total assets	43,136	82,026	125,162	54,490	84,680	139,170

Reporting is based on operating locations.

Information about services

In 2025, the Financial Services represented an operating income of CHF 2.7 million (2024: CHF 3.2 million) and the Real estate management represented an operating income of CHF 4.4 million (2024: CHF 3.4 million).

Information about major customers

In 2025, the revenues related to external customers exceeding 10 per cent or more of Group's revenue amounted to CHF 1.9 million for one client (2024: CHF 2.1 million).

35. GROUP COMPANIES

In addition to the financials of Valartis Group AG, Fribourg, the consolidated financial statements include the financial statements of the following fully consolidated companies and associated companies:

Fully consolidated entities	Domicile	Purpose	Currency	Share capital	Participation in per cent 31.12.2025	Participation in per cent 31.12.2024
Valartis International Ltd.	Tortola, BVI	Investment Advisor	USD	20,000,000	100.00	100.00
VLR Property Management Ltd.	Moscow, RU	Investment Advisor	RUB	100,000	99.99	99.99
ENR Invest SA	Geneva, CH	Investment Company	CHF	32,790,585	100.00	99.76
ENR Investment Ltd.	Limassol, CY	Investment Company	EUR	6,576,660	100.00	99.76
ENR Private Equity Ltd.	Grand Cayman, CYM	Investment Company	USD	500	100.00	99.76
Stainfield Ltd.	Limassol, CY	Holding Company	EUR	3,420	100.00	99.76
ENR Development LLC	St. Petersburg, RU	Real estate project Company	RUB	15,535,100	100.00	99.76
Petrovsky Fort LLC	St. Petersburg, RU	Real estate Company	RUB	18,000	100.00	99.76
Romsay Properties Ltd.	Limassol, CY	Holding Company	EUR	1,710	100.00	99.76
Eastern Property Partners II LP	Grand Cayman, CYM	Limited Holding Partnership	USD	-	100.00	99.76
EPP GP Ltd.	Grand Cayman, CYM	Holding Company	USD	50,000	100.00	99.76
Parking Clé de Rive SA	Geneva, CH	Real estate project Company	CHF	148,500	50.98	50.98
Valartis AG	Fribourg, CH	Holding Company	CHF	100,000	100.00	100.00
MCT Luxembourg Management S.à.r.l.	Luxembourg, L	Investment Advisor	EUR	12,085	100.00	100.00
Valartis Advisory Services SA	Geneva, CH	Investment Advisory and Corporate Centre	CHF	1,896,210	100.00	100.00
Valartis Group Foundation	Vaduz, FL	Foundation	CHF	30,000	Liquidated	100.00
VLR Germany GmbH	Frankfurt am Main, DE	Investment Advisor	EUR	25,000	100.00	100.00
VLR Austria GmbH	Vienna, AT	Investment Advisor	EUR	35,000	100.00	100.00
Valartis Property Holdings Ltd	Tortola, BVI	Holding Company	USD	-	100.00	100.00
Alp Ticari Danismanlik Limited Sirketi	Istanbul, TR	Investment Advisor	TRY	1,000,000	100.00	0.00

Associated companies and joint arrangements	Domicile	Purpose	Currency	Share capital	Participation in per cent 31 December 2025	Participation in per cent 31 December 2024
Norinvest Holding SA	Geneva, CH	Holding Company	CHF	22,000,000	32.04	32.81
Darsi Investment Ltd.	Tortola, BVI	Real estate project Company	EUR	7,476,190	38.81	38.81
Vestive Ltd	Nicosia, CY	Holding Company	EUR	5,000	50.00	50.00
Briese Schifffahrts GmbH & Co. KG MS "Folmhusen"	Leer, DE	Shipping Limited Partnership	EUR	-	50.00	50.00
Briese Schifffahrts GmbH & Co. KG MS "Nesseborg"	Leer, DE	Shipping Limited Partnership	EUR	-	50.00	50.00
Briese Schifffahrts GmbH & Co. KG MS "Marz"	Leer, DE	Shipping Limited Partnership	EUR	-	50.00	50.00
Briese Schifffahrts GmbH & Co. KG MS "Westsee"	Leer, DE	Shipping Limited Partnership	EUR	-	48.36	49.00
Briese Schifffahrts GmbH & Co. KG MS "Arle"	Leer, DE	Shipping Limited Partnership	EUR	-	50.00	0.00
Inkonika LLC	Moscow, RU	Real estate Company	RUB	16,510,836	50.00	50.00
Kaluga Flower Holding LLC	Kaluga Oblast, RU	Flower Production Company	RUB	64,010,000	50.00	50.00
Florentika Management Company LLC	Kaluga Oblast, RU	Corporate director	RUB	20,000	50.00	50.00

36. ACQUISITION OF SUBSIDIARIES

Acquisition during the financial year

ENR Group

In 2025, the Group has acquired the outstanding 0.24 per cent of ENR Invest SA (“ENR”) by way of a squeeze out procedure. As a result, all remaining non-controlling interests have been derecognised as of year-end 2025.

The following table presents changes in a parent’s ownership interest in ENR:

Consequences of changes in a Group’s ownership interest in ENR Invest Group

in CHF 1,000

	ENR Invest SA
Decrease in share of non-controlling interests in per cent in 2025	0.24
Acquired Non-controlling interests	60
Fair value of the consideration paid	35
Amount attributed to the owners of Valartis Group	25
Change from 1 January to 31 December 2025	
Change in share of non-controlling interests in 2025 in percent	-0.24
Total of Non-controlling interests acquired in 2025	112
Share of result allocated to Non-controlling	-18
Foreign exchange translation difference	-34
Total amount attributed to the owners of Valartis Group in 2025	60
Fair value of total consideration recognised in 2025	35
Total amount attributed to the owners of Valartis Group in 2025	25

Alp Ticari Danismanlik Limited Sirketi

On the 24th November 2025, the Group acquired 100 per cent stake in Alp Ticari Danismanlik Limited Sirketi, an investment advisor company domiciled in Istanbul, Turkey. The company has

been acquired from one of the Board Members at the price of KCHF 8 representing the book value of the company. Acquired assets and liabilities had insignificant effect on Group’s balance sheet.

Acquisition in the same period of the previous year

In 2024, the Group has successfully entered into an agreement to acquire further 34.68 per cent of ENR Invest SA ("ENR") and in exchange to dispose a substantial portion of its holdings in investment Athris AG.

Following this transaction, further acquisitions of ENR shares have been undertaken on the market and by way of a public tender offer to acquire the remaining shares of ENR. As a result, during 2024, the Group acquired 36.54 of ENR corresponding to the decrease of non-controlling interests.

The following table presents changes in a parent's ownership interest in ENR:

Consequences of changes in a Group's ownership interest in ENR Invest Group

in CHF 1,000

	ENR Invest SA
Decrease in share of non-controlling interests in per cent from 21.08.2024	34.68
Acquired Non-controlling interests	10,721
Fair value of the consideration paid ¹⁾	4,989
Amount attributed to the owners of Valartis Group	5,732
Decrease in share of non-controlling interests in per cent until 8 October 2024 ²⁾	0.48
Acquired Non-controlling interests	138
Fair value of the consideration paid	69
Amount attributed to the owners of Valartis Group	69
Decrease in share of non-controlling interests in per cent from 10 December 2024 ³⁾	1.38
Acquired Non-controlling interests	398
Fair value of the consideration paid	198
Amount attributed to the owners of Valartis Group	200
Change from 1 January to 31 December 2024	
Change in share of non-controlling interests in 2024 in percent	-36.54
Total of Non-controlling interests acquired in 2024	17,080
Share of result allocated to Non-controlling	-1,072
Foreign exchange translation difference	-4,751
Total amount attributed to the owners of Valartis Group in 2024	11,257
Fair value of total consideration paid in 2024	5,256
Total amount attributed to the owners of Valartis Group in 2024	6,002

1) Consisting in an exchange against Athris AG shares

2) Valartis Group acquired further ENR Invest SA shares on the market until 8 October 2024

3) Corresponds to the settlement date of the Takeover on ENR Invest SA

37. ACQUISITION OF ASSOCIATED COMPANIES AND JOINT ARRANGEMENTS

Acquisition during the financial year

Briese Schiffahrts GmbH & Co. KG MS "Arle"

On the 7 April 2025, Valartis Group invested in a mid-size heavy-lift multipurpose ship entity, Briese Schiffahrts GmbH & Co. KG MS "Arle", which is a German KG (Kommanditgesellschaft) i.e. a limited partnership, characterised by the fact that at least one personally liable partner is present, who is indefinitely liable for the company's liabilities with his entire assets. The KG is the only mixed form among the partnerships in which, in addition to this

or these personally liable partners, there are also partners who are only liable with their capital contribution.

Valartis Group values this capital contribution as a limited partner at cost. Any differences between this estimate and actual results will be adjusted in the Group's consolidated financial statements when available.

Capital contribution in Briese Schiffahrts GmbH & Co. KG MS "Arle"

in CHF 1,000

07.04.2025

	Briese Schiffahrts GmbH & Co. KG MS "Arle"
Current assets, including cash & cash equivalents	n/a
Non-current assets, including investment property	n/a
Total assets	n/a
Current liabilities	n/a
Non-current liabilities	n/a
Total liabilities	n/a
Equity	4,434
Proportion of the Group's ownership in per cent	50.00
Group's share of equity	2,217
Unrecognized Group's share of equity	n/a
Carrying amount of the investment in associated company	2,217
Purchase price paid cash	2,217
Goodwill	-
Net cash outflow	-2,217

Briese Schifffahrts GmbH & Co. KG MS "Westsee"

On the 9 April and 31 August 2025, Valartis Group proceeded with a second and third tranches of investment for CHF 2.5 million in Briese Schifffahrts GmbH & Co. KG MS "Westsee", which is a partnership in the process of building a mid-size multipurpose ship.

In addition, Valartis Group has committed to invest an additional amount of CHF 0.5 million as a further capital contribution in Briese Schifffahrts GmbH & Co. KG MS "Westsee" until end of March 2026 to finance the construction of the new ship.

Capital contribution in Briese Schifffahrts GmbH & Co. KG MS "Westsee"

in CHF 1,000

	Briese Schifffahrts GmbH & Co. KG MS "Westsee"
Current assets, including cash & cash equivalents	961
Non-current assets, including investment property	11,685
Total assets	12,646
Current liabilities	1,985
Non-current liabilities	n/a
Total liabilities	n/a
Equity	10,661
Proportion of the Group's ownership in per cent	48.36
Group's share of equity	5,156
Unrecognised Group's share of equity	n/a
Carrying amount of the investment in associated company	5,156
Purchase price paid cash as of 26.07.2024	2,632
Purchase price paid cash as of 09.04.2025	2,004
Purchase price paid cash as of 31.08.2025	520
Goodwill	-
Net cash outflow in 2024	-2,632
Net cash outflow in 2025	-2,524

Acquisition in the previous year

Briese Schifffahrts GmbH & Co. KG MS "Westsee"

On the 3 July 2024, Valartis Group proceeded with the first tranche of investment of CHF 2.6 million in Briese Schifffahrts GmbH & Co. KG MS "Westsee".

38. SALE TRANSACTIONS

Disposals during the financial year

In the first half of 2025, the Group completed the liquidation of the Valartis Foundation, previously supporting the Long Term Incentive Programme, resulting in derecognition of a CHF 2.0 million liability.

Disposal in the previous year

In 2024, the Group liquidated Valartis Finance Holding AG. Proceeds of the liquidation were distributed to the Group. No gain or loss has been recognised following the liquidation of this entity. Company's balance sheet at closing is shown as follows:

in CHF 1,000	2012.2024
Balance sheet at closing date	Valartis Finance Holding AG in Liquidation
Assets	
Cash and cash equivalents	175
Total assets	175
Liabilities	
Accounts payable	29
Total liabilities	29
Net assets	146
Gain from liquidation of subsidiary	-

39. SUBSIDIARIES WITH MATERIAL NON-CONTROLLING INTERESTS

The following table shows the information on each subsidiary of the Group with significant non-controlling interests. Figures refer to the figures before intra-group elimination:

in CHF 1,000	Parking Clé de Rive SA		ENR Invest SA	
	31.12.2025	31.12.2024	31.12.2025 ¹⁾	31.12.2024
Share of non-controlling interests in per cent				
Participation	49.02%	49.02%	0.00%	0.24%
Voting rights	49.02%	49.02%	0.00%	0.24%
Total asset	29	29	-	40,002
Total liabilities	1,424	1,423	-	15,296
Net asset	-1,395	-1,394	-	24,706
Carrying amount of non-controlling interests	-683	-679	-	57
Operating income	-	-	-	-33
Profit/loss	-4	1	-	-3,111
Other comprehensive income	-	-	-	-1,127
Total comprehensive income	-4	1	-	-4,238
(Loss)/profit allocated to non-controlling interests	-2	-	-	1,072
Other comprehensive income allocated to non-controlling interests	-	-	-	4,751
Cash flow from operating activities	1	-	-	2,023
Cash flow investing from investment activities	-	-	-	-1,506
Cash flow from financing activity	-	-	-	-111
Foreign currency translation effects	-	-	-	-77
Net cash flow	1	-	-	329
Paid dividends to non-controlling interests	-	-	-	-

1) In 2025, the Group finalised a squeeze-out procedure to obtain full ownership of ENR Invest SA by acquiring all remaining minority shares. Consequently, as at 31 December 2025, no non-controlling interests remained in the entity.

Changes in non-controlling interests

The following table shows the effects of the change in the share-holding quota on non-controlling interests (minorities):

in CHF 1,000	Parking Clé de Rive SA	ENR Invest SA
	2024	2024
Non-controlling interests at 1 January	-681	11,314
Gains/losses from financial assets at fair value through OCI		
Foreign exchange translation differences		4,751
Other comprehensive income	-	4,751
Net (loss)/profit	2	1,072
Total comprehensive income	2	5,823
Transaction with non-controlling interests	-	-17,080
Increase in capital	-	-
Owner-related changes	-	-17,080
Total non-controlling interests at 31 December	-679	57
	Parking Clé de Rive SA	ENR Invest SA
	2025	2025
Non-controlling interests at 1 January	-679	57
Gains/losses from financial assets at fair value through OCI		
Foreign exchange translation differences		34
Other comprehensive income	-	34
Net (loss)/profit	-4	22
Total comprehensive income	-4	56
Transaction with non-controlling interests	-	-113
Increase in capital	-	-
Owner-related changes	-	-113
Total non-controlling interests at 31 December	-683	-

40. STRUCTURED ENTITIES

Valartis Group acts as an investment advisor to a collective investment instrument that meets the definition of IFRS 12 for structured entities. As Valartis Group acted as an agent in the interests of investors, this investment instrument was not consolidated. As of 31 December 2025, there was no contractual or constructive obligations to provide financial or other support to the investment fund. Valartis Group took on various administrative tasks for the collective investment instrument. For these services, it was compensated with customary market fees.

Gross income from services for the collective investment instrument amounted to CHF 0.5 million for the 2025 financial year (2024: CHF 0.7 million). Shares in own investment funds held by Valartis Group were treated as financial instruments.

The following table shows the development of the book value of the units in the collective investment instruments held by Valartis Group. The carrying amount corresponds to the maximum risk of loss.

in CHF 1,000	Trading portfolio assets	Trading portfolio assets
	2025	2024
Carrying amount 1 January	1,837	1,958
Purchase	-	-
Sales	-	-
Recognised in the income statement	-222	-121
Total as of 31 December	1,615	1,837

41. ASSETS PLEDGED OR ASSIGNED TO SECURE OWN LIABILITIES AND ASSETS UNDER RESERVATION OF OWNERSHIP

in CHF 1,000	31.12.2025		31.12.2024	
	Market value	Effective commitment	Market value	Effective commitment
Cash and cash equivalents	274	146	2,248	146
Trading portfolio assets	4,286	2,700	4,206	4,900
Other financial assets at fair value	11,899	15,866	12,706	23,627
Investment property	-	-	24,914	11,367
Non-current receivables	4,270	-	9,016	-
Total	20,729	18,712	53,090	40,040

42. EVENTS AFTER THE BALANCE SHEET DATE

None.



AUDITOR'S REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS



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Report of the Statutory Auditor

To the General Meeting of **Valartis Group AG, Fribourg**

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of Valartis Group AG (the Company) and its subsidiaries (the Group), which comprise the consolidated balance sheet as at 31 December 2025, the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the accompanying consolidated financial statements (pages 37 to 106) give a true and fair view of the consolidated financial position of the Group as at 31 December 2025 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards and comply with Swiss law.

Basis for Opinion

We conducted our audit in accordance with Swiss law, International Standards on Auditing (ISA) and Swiss Standards on Auditing (SA-CH). Our responsibilities under those provisions and standards are further described in the “Auditor's Responsibilities for the Audit of the Consolidated Financial Statements” section of our report. We are independent of the Group in accordance with the provisions of Swiss law and the requirements of the Swiss audit profession that are relevant to audits of the financial statements of public interest entities, as well as those of the International Ethics Standards Board for Accountants’ *International Code of Ethics for Professional Accountants (including International Independence Standards)* (IESBA Code), as applicable to audits of financial statements of public interest entities. We have also fulfilled out other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Valuation of the investment property "Petrovsky Fort"

Key Audit Matters	How the Key Audit Matter was addressed in the audit
<p>As of 31 December 2025, the investment property "Petrovsky Fort" is valued at KCHF 31,138 in the consolidated financial statements (KCHF 24,914 in 2024). This corresponds to 24.9% of the total assets as of 31 December 2025 (17.9% in 2024).</p> <p>On initial recognition (30 September 2014), the investment property was recognised at cost. For subsequent measurement, it is recorded at fair value and changes are recognised in the consolidated statement of comprehensive income. The fair value is determined based on an independent third-party valuation, as disclosed in note 16 of the consolidated financial statements.</p> <p>In our view, this key position is particularly important due to the significant judgement and estimation involved by both management and external appraiser.</p> <p>The valuation techniques used are subjective in nature and involve key assumptions concerning the pricing factors. These key assumptions include occupancy rates, future rental cash flows, capitalisation rates and discount rates. The use of different valuation techniques could result in different estimates of fair value.</p>	<p>In accordance with the described accounting principles, the valuation of the investment property is based on an independent expert appraisal. We engaged the component auditor to assess this valuation with their own real estate valuation expert, to evaluate the appropriateness of the valuation method and the underlying assumptions, including verifying the relevance of input factors such as rents, occupancy rates, interest rates, and expected maintenance costs, based on supporting documentation. Furthermore, we have also reviewed this work in collaboration with our own expert.</p> <p>We evaluated the application of IFRS 13 (Fair Value Measurement) and IAS 40 (Investment Property) to ensure compliance with accounting standards. Particular attention was given to the sensitivity of the valuation to changes in key assumptions. Finally, we reviewed the adequacy of related disclosures in the consolidated financial statements.</p> <p>Based on the audit procedures performed, we have obtained sufficient and appropriate audit evidence to address the risk of material misstatement related to the fair value measurement of the investment property "Petrovsky Fort" as of 31 December 2025.</p>

Valuation of the loans to Kaluga Flower Holding LLC

Key Audit Matters	How the Key Audit Matter was addressed in the audit
<p>The Group acquired a 50% interest in Kaluga Flower Holding LLC (KFH) in late 2019. KFH subsequently acquired a greenhouse facility for flower growing in Kaluga Oblast in Russia through a public auction.</p> <p>As of 31 December 2025, Group loans toward Kaluga Flower Holding LLC were valued at KCHF 12,200 (KCHF 9,524 in 2024). The loans were used by KFH to purchase a greenhouse facility in a public auction and for capital and operational expenses.</p> <p>During the year ended 31 December 2025, management recognised an impairment loss of approximately 55% (KCHF 6,710) (no impairment in 2024) on the loans and accrued interest granted to Kaluga Flower Holding LLC. This significant impairment reflects management’s updated assessment of the underlying market environment and the business model of Kaluga. The impairment was primarily driven by the challenging economic conditions in the region, operational performance below initial expectations, and uncertainties related to the recoverability of the loan balances.</p> <p>After impairment, the value of these loans amounts to KCHF 5,490 and corresponds to 4.4% of total asset as of December 2025 (6.8% of total assets in 2024).</p>	<p>We have assessed the underlying information and supporting documentation for the recording of the loans.</p> <p>We tested the IFRS classification as financial assets at amortised cost as per IFRS 9.</p> <p>Our audit procedures included a detailed review of management’s impairment analysis, which was based on discounted cash flow forecasts aligned with KFH’s business plan and market assumptions. We evaluated the reasonableness of key inputs such as projected revenues, operating costs, discount rates, and macroeconomic factors affecting the local market. We also assessed the consistency of the impairment approach with IFRS 9 requirements for expected credit losses and verified the accuracy of the underlying financial data used in the valuation.</p> <p>We have also assessed presentation in the annual report and the adequacy of disclosures in relation with the impairment review of the loan by the management.</p> <p>Based on the audit procedures performed, we have obtained sufficient and appropriate audit evidence to address the risk of material misstatement related to the valuation of loans to Kaluga Flower Holding LLC.</p>



Other Matter

The group financial statements of Valartis Group AG for the year ended 31 December 2024, were audited by another auditor whose report, dated 31 March 2025, expressed an unqualified opinion on those financial statements.

Other Information

The Board of Directors is responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements, the stand-alone financial statements, the compensation report and our auditor's reports thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Board of Directors' Responsibilities for the Consolidated Financial Statements

The Board of Directors is responsible for the preparation of the consolidated financial statements, which give a true and fair view in accordance with IFRS Accounting Standards and the provisions of Swiss law, and for such internal control as the Board of Directors determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Board of Directors is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern, and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Swiss law, ISA and SA-CH will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.



A further description of our responsibilities for the audit of the consolidated financial statements is located on EXPERTsuisse's website at: <https://www.expertsuisse.ch/en/audit-report>. This description forms an integral part of our report.”

Report on Other Legal and Regulatory Requirements

In accordance with Art. 728a para. 1 item 3 CO and PS-CH 890, we confirm that an internal control system exists, which has been designed for the preparation of the consolidated financial statements according to the instructions of the Board of Directors.

We recommend that the consolidated financial statements submitted to you be approved.

Deloitte SA

A blue ink signature of Vida Gratteau, consisting of a stylized, cursive script.

Vida Gratteau
Licensed Audit Expert
Auditor in Charge

A blue ink signature of Jean Compingt, consisting of a stylized, cursive script.

Jean Compingt
Licensed Audit Expert

Geneva, 30 March 2026



INCOME STATEMENT OF VALARTIS GROUP AG

Income

in CHF	Note	1.1.–31.12.2025	1.1.–31.12.2024
Dividend from participations		-	7,555,172
Reversal of impairment on financial assets and securities shareholdings (net)	3.1	3,544,902	-
Other financial income	3.2	54,508	347,407
Total income		3,599,410	7,902,579

Expenses

Impairment on financial assets and securities shareholdings (net)	3.1	-	-115,289
Operating expenses	3.3	-2,005,742	-2,771,545
Financial expenditure	3.4	-367,305	-460,074
Depreciation on property, plant and equipment		-	-1,090
Result for the year before extraordinary and off-period income and taxes		1,226,363	4,554,581

Extraordinary and out-of-period income		-	-
Result before tax		1,226,363	4,554,581

Direct Taxes		-16,926	-16,203
Annual result		1,209,437	4,538,378

STATEMENT OF FINANCIAL POSITION OF VALARTIS GROUP AG

Assets				
in CHF	Note	31.12.2025	31.12.2024	
Current assets				
Due from banks		38,120	281,620	
Trading portfolio		41,463	6,748	
Other short-term receivables	4.1	304,114	267,172	
Prepaid expenses and accrued income		52,212	63,425	
Total current assets		435,909	618,965	
Non-current assets				
Property, plant and equipment		-	-	
Loans	4.2	1,574,740	1,324,316	
Participations	4.3	99,302,162	95,757,260	
Total non-current assets		100,876,902	97,081,576	
Total assets		101,312,811	97,700,541	
Liabilities and Shareholders' equity				
Short-term liabilities				
Short-term interest-bearing liabilities	4.4	23,327,120	20,538,794	
Accrued expenses and deferred income		1,330,237	1,769,158	
Total short-term liabilities		24,657,357	22,307,952	
Long-term liabilities				
Other long-term liabilities		87,553	34,126	
Total long-term liabilities		87,553	34,126	
Shareholders' equity				
Share capital	4.5	3,023,295	3,023,295	
Legal retained earnings				
General legal retained earnings		1,000,000	1,000,000	
Reserve for treasury shares	4.6	1,838,603	2,948,917	
Voluntary retained earnings				
General voluntary retained earnings		2,401,535	1,291,221	
Profit brought forward		67,095,031	62,556,652	
Profit/(Loss) for the year		1,209,437	4,538,378	
Total shareholders' equity		76,567,901	75,358,463	
Total liabilities and shareholders' equity		101,312,811	97,700,541	

NOTES TO THE FINANCIAL STATEMENTS

1. GENERAL INFORMATION

Company/name, domicile

Valartis Group AG, rue de Romont 29/31, Fribourg. Swiss company identification number (UID) CHE-101.833.144.

Number of full-time employees

The Company had no employees in the year under review (previous year: none).

2. ACCOUNTING PRINCIPLES

General information on the accounting principles

The financial statements were prepared according to the provisions of the Swiss Code of Obligations (Art. 959 ff.). All amounts are disclosed in CHF unless expressed otherwise. The main valuation principles, other than required by law are explained below:

Securities

Investments are carried at cost less any necessary write-downs.

Long Term Incentive Programme

Expenditures related to the Valartis Group shares awarded or sold to Company's Board member as well as to employees of subsidiaries at preferential price as part of the Long Term Incentive Programme have been charged to other operating expenses. Details on the compensation system can be found in the Compensation Report (see page 26 ff).

Information on exchange rates

The financial statements are kept and accounted for in Swiss francs. For foreign currency translations, closing rates are used

for the balance sheet items, average rates are used for transactions during the year and the income statement.

	31.12.2025	31.12.2024
USD balance-sheet date rate	0.7933	0.9038
USD average price	0.8293	0.8824
EUR balance-sheet date rate	0.9311	0.9419
EUR average price	0.9365	0.9530

Treasury shares

Treasury shares, if any, are held for the purpose of servicing employee participation programmes. Treasury shares held directly are recognised at cost as a negative item in equity at the time of acquisition.

On subsequent resale, the gain or loss is recognised in the income statement as financial income or expense. For indirect Valartis Group AG shares held by other Group companies, a reserve for treasury shares is created in equity.

In case of cancellation, the corresponding treasury shares reserve is offset with corresponding amount of General voluntary retained earnings and share capital.

No cash flow statement and additional disclosures in the appendix

Since Valartis Group AG prepares consolidated financial statements in accordance with a recognised accounting standard (IFRS), it has waived the disclosures in the notes on interest-bearing liabilities and auditing fees as well as the presentation of a cash flow statement in these annual financial statements in accordance with statutory provisions.

3. INCOME STATEMENT

in CHF	2025	2024
3.1 Impairment on financial assets and investments (net)		
Reversals of impairment on investments	3,544,902	881,615
Allowances for investments	-	-996,904
Total	3,544,902	-115,289

In 2025, the reversal of impairment losses relates Valartis International Ltd (CHF 3.5 million).

In 2024, the allowance for investments related to ENR Invest SA (CHF 1.0 million) and the reversal of impairment losses related to Valartis Advisory Services SA (CHF 0.9 million).

in CHF	2025	2024
3.2 Other financial income		
Income from cash and marketable securities	41,222	31,060
Interest income	13,286	15,505
Fair value adjustment on long term liabilities, net	-	300,842
Total	54,508	347,407

in CHF	2025	2024
3.3 Operating expenses		
Occupancy expense	-16,279	-16,350
Consulting and auditing expenses	-228,731	-371,209
Other operating expenses	-1,760,732	-2,383,986
Total	-2,005,742	-2,771,545

Other operating expenses include intercompany cost allocations based on a service level agreement (transfer pricing) of CHF 1.8 million (previous year: CHF 2.4 million).

in CHF	2025	2024
3.4 Financial expenditure		
Interest expense from interest-bearing liabilities to subsidiaries	-339,315	-437,110
Losses from marketable securities	-2,647	-230
Fair value adjustment on long term liabilities, net	-5,555	-
Other financial expenses (incl. losses from foreign currencies)	-19,788	-22,734
Total	-367,305	-460,074

4. BALANCE SHEET

in CHF	31.12.2025	31.12.2024
4.1 Other short-term receivables		
Third parties	78,183	138,258
Group companies	225,931	128,914
Total	304,114	267,172

4.2 Loans

Loans to shareholders	1,574,740	1,324,316
Total	1,574,740	1,324,316

Loans to shareholders refer to the loans granted to participants of the Long Term Incentive Programmes as implemented by Valartis Group during years 2020 to 2025.

4.3 Participations

Name and domicile	Capital/ participation quote 2025	Capital/ participation quote 2024	Share capital
Valartis AG, Fribourg, Switzerland	100%/100%	100%/100%	CHF 100,000
Valartis Advisory Services SA, Geneva & Zurich, Switzerland	100%/100%	100%/100%	CHF 1,896,210
Valartis International Ltd., Tortola, BVI	100%/100%	100%/100%	USD 20,000,000
Parking Clé de Rive SA, Geneva, Switzerland	50.98%/50.98%	50.98%/50.98%	CHF 148,500
MCT Luxembourg Management S.à.r.l., Luxembourg	100%/100%	100%/100%	EUR 12,500
ENR Invest SA, Geneva, Switzerland	23.43%/23.43%	23.43%/23.43%	CHF 32,790,585
Valartis Property Holdings Ltd, Tortola, BVI	100%/100%	100%/100%	-

Significant indirect investments

Name and domicile	Parent company	Capital/ participation quote 2025	Capital/ participation quote 2024	Share capital/ Nominal capital
ENR Invest SA, Geneva, Switzerland	Valartis AG	73.92%/73.92%	73.68%/73.68%	CHF 32,790,585
Norinvest Holding SA, Geneva, Switzerland	Valartis AG	32.13%/32.13%	32.81%/32.81%	CHF 22,000,000
Briese Schifffahrts GmbH & Co. KG MS "Folmhusen", Leer, Germany 1)	Valartis International Ltd.	50%/50%	50%/50%	-
Briese Schifffahrts GmbH & Co. KG MS "Nesseborg", Leer, Germany 1)	Valartis International Ltd.	50%/50%	50%/50%	-
Briese Schifffahrts GmbH & Co. KG MS "Marz", Leer, Germany 1)	Valartis International Ltd.	50%/50%	50%/50%	-
Briese Schifffahrts GmbH & Co. KG MS "Westsee", Leer, Germany 1)	Valartis Property Holdings Ltd.	48.36%/48.36%	49%/49%	-
Briese Schifffahrts GmbH & Co. KG MS "Arle", Leer, Germany 1)	Valartis Property Holdings Ltd.	50%/50%	0%/0%	-
VLR Germany GmbH, Frankfurt am Main, Germany	Valartis AG	100%/100%	100%/100%	EUR 25,000
VLR Austria GmbH, Vienna, Austria	VLR Germany GmbH	100%/100%	100%/100%	EUR 35,000
Petrovsky Fort LLC, Saint Petersburg, Russia	Romsay Properties Ltd 2)	100%/100%	100%/100%	RUB 18,000

1) Briese Schifffahrts GmbH & Co. KG MS "Folmhusen", Briese Schifffahrts GmbH & Co. KG MS "Nesseborg", Briese Schifffahrts GmbH & Co. KG MS "Marz", Briese Schifffahrts GmbH & Co. KG MS "Westsee" and Briese Schifffahrts GmbH & Co. KG MS "Arle" are German KG (Kommanditgesellschaft) i.e. Limited partnerships. Valartis Group, AG through various subsidiaries, is indirectly limited Partner in these companies.

2) Romsay Properties Ltd is a subsidiary of ENR Invest SA

in CHF 31.12.2025 31.12.2024

4.4 Short-term interest-bearing liabilities

Short-term interest-bearing loans from participations	23,327,120	20,538,794
Total	23,327,120	20,538,794

4.5 Share capital

	31.12.2025	31.12.2024
Share capital (CHF)	3,023,295	3,023,295
Number of registered shares	3,023,295	3,023,295
Nominal value per share (CHF)	1	1

Since 6 May 2025, Valartis Group AG has introduced a capital band of between CHF 2,000,000 (lower limit) and CHF 4,000,000 (upper limit). Within the scope of the capital band, the Board of Directors is authorised to increase or reduce the share capital once or several times and in any amount until 6 May 2030 or until the capital band expires earlier. The capital increase or reduction can be by issuing fully paid-up registered shares carried out or by increasing or reducing the nominal value of the existing regis-

tered shares within the scope of the capital band with a nominal value of CHF 1.00 each or cancelling registered shares with a nominal value of CHF 1.00 each.

In June 2024, Valartis Group AG reduced its share capital by CHF 103,000 corresponding to the nominal value of shares acquired during the share buyback programme approved by the Annual General Meeting on 16 May 2023 and realised during the same year.

4.6 Treasury shares

	Quantity 2025	Quantity 2024	in CHF 2025	in CHF 2024
Balance at 1 January	186,978	359,078	2,948,917	5,454,977
Purchases				
Cancellation		-103,000	-	-1,416,250
Long Term Incentive Programme	-70,400	-69,100	-1,110,314	-1,089,810
Balance at 31 December	116,578	186,978	1,838,603	2,948,917
thereof held directly by Valartis Group AG	-	-	-	-
thereof held directly by Valartis Group AG for purpose of cancellation	-	-	-	-
thereof held by participations	116,578	186,978	1,838,603	2,948,917
			2025	2024
Average purchase price per share in the reporting period			-	-
Average disposal price per share in the reporting period			11.50	13.01
Average acquisition price per share as of balance sheet date			15.77	15.77

At its meeting on 16 May 2023, the Annual General Meeting approved the repurchase of treasury shares up to a maximum of 120,000 shares. Based on this authorisation, a share buyback offer has been submitted by the Board of Directors of Valartis Group AG on 27 November 2023 for a maximum of 103,000 registered shares at a fixed price of CHF 13.75 per registered share for the purpose of capital reduction. Valartis was tendered a total

of 134,576 registered shares during the offer period from 4 to 15 December 2023. After the number of registered shares tendered exceeded the volume of the buyback offer, the registered shares were repurchased from the tendering shareholders on a pro rata basis, i.e. the tender was reduced on a pro rata basis to a maximum of 103,000 registered shares, which were cancelled following Annual General Meeting of 14 May 2024.

in CHF	31.12.2025	31.12.2024
Presentation in the equity		
Deduction from equity for treasury shares held directly	-	-
Reserve for treasury shares of Valartis Group AG held by participations	1,838,603	2,948,917

5. ADDITIONAL INFORMATION

in CHF	31.12.2025	31.12.2024
Total amount of assets used to secure own liabilities		
Total amount of assets used to secure own liabilities	6,840	6,840
Total assets under restricted control		
Total assets under restricted control	6,840	6,840

Shareholders

The share capital has been divided into registered shares (previously bearer shares) since 18 May 2017. According to the Swiss Financial Market Infrastructure Act (FinMIA), anyone holding shares in a company listed on the SIX is obliged to notify the company concerned and SIX as soon as their voting rights exceed or fall below certain thresholds.

The following is a summary of the holders of 3 or more per cent in Valartis Group AG, based on the published reports:

in per cent	31.12.2025	31.12.2024
MCG Holding SA, Baar ZG	71.1	71.1
Avalon Park Group Holding AG ¹⁾	3.0	3.0
Gustav Stenbolt	4.1	3.3
Philipp LeibundGut	1.5	1.1

1) According to their reporting of 10 December 2024

As per 31 December 2025, the beneficial owners of MCG Holding SA are Gustav Stenbolt, Geneva, Tidesea Ltd., Fribourg (100 per cent controlled by Gustav Stenbolt, Geneva) and Philipp LeibundGut, Zurich. The following are deemed to be holders of qualified participations: a) Gustav Stenbolt, who holds 85.2 per cent of the voting rights (80.3 per cent of the share capital) of MCG Holding SA (partly held through Tidesea Ltd.) and b) Philipp LeibundGut, who holds 14.8 per cent of the voting rights (19.7 per cent of the share capital) of MCG Holding SA.

According to its latest reporting dated 10 December 2024, the beneficial owner of Avalon Park Group Holding AG was Beat Kähli, Zurich.

Loans and equity holdings of the members of the Board of Directors at year end

2025	Gustav Stenbolt, Chairman & Delegate of the BoD	Philipp LeibundGut, Vice Chairman	Olivier Brunisholz, Member	Diana Stenbolt, Member	Total
Shareholdings held by and Loans / loans to Directors					
Number of shares held ¹⁾	1,956,395	365,624	17,915	5,550	2,345,484
Number of shares (entitlements) ²⁾	15,000	7,250	700	700	23,650
Value of shares (entitlements) in CHF ²⁾	144,834	70,003	13,518	13,518	241,873
Loans and credits in CHF ³⁾	603,972	262,807	46,751	42,379	955,909
Number of put options (entitlements) ^{4) 5)}	30,000	14,500	1,400	1,400	47,300
Value of put options (entitlements) in CHF	21,000	10,150	980	980	33,110
Number of put options (balance)	98,175	46,500	9,100	5,550	159,325

1) Includes entitled Valartis Group shares during 2025

2) Entitled shares refer to all shares of Valartis Group granted to participants of the Long Term Incentive Programme in 2025.

3) Refer to outstanding loans granted to finance ("Purchase Shares") within the Long Term Incentive Programme from 2020 to 2025.

4) Put options have been granted to each LTI participant for all Award and Purchase Shares in order to cover the loan value at maturity in case the market value of the shares would not be sufficient to reimburse the financing loan.

5) 1:1 ratio with Group's shares

2024	Gustav Stenbolt, Chairman & Delegate of the BoD	Philipp LeibundGut, Vice Chairman	Olivier Brunisholz, Member	Diana Stenbolt, Member	Total
Shareholdings held by and Loans / loans to Directors					
Number of shares held ¹⁾	1,932,743	351,124	16,515	4,150	2,304,532
Number of shares (entitlements) ²⁾	15,000	7,500	1,400	1,400	25,300
Value of shares (entitlements) in CHF ²⁾	149,872	74,936	13,988	13,988	252,784
Loans and credits in CHF ³⁾	539,746	190,884	46,596	35,568	812,794
Number of put options (entitlements) ^{4) 5)}	30,000	15,000	1,400	1,400	47,800
Value of put options (entitlements) in CHF	6,900	3,450	322	322	10,994
Number of put options (balance)	101,000	32,000	7,700	4,150	144,850

1) Includes entitled Valartis Group shares during 2024

2) Entitled shares refer to all shares of Valartis Group granted to participants of the Long Term Incentive Programme in 2024.

3) Refer to outstanding loans granted to finance ("Purchase Shares") within the Long Term Incentive Programme from 2020 to 2024.

4) Put options have been granted to each LTI participant for all Award and Purchase Shares in order to cover the loan value at maturity in case the market value of the shares would not be sufficient to reimburse the financing loan.

5) 1:1 ratio with Group's shares

Loans and equity holdings of the members of Executive Management at year end

Loans, shares and options held by Gustav Stenbolt as Delegate of the Board of Directors are shown above under Loans, shares and options held by the members of the Board of Directors 2025 and 2024.

EVENTS AFTER THE BALANCE SHEET DATE

None.

PROPOSAL OF THE BOARD OF DIRECTORS TO THE GENERAL MEETING OF SHAREHOLDERS

The Board of Directors will submit the following proposal to the Ordinary General Meeting of Shareholders on 5 May 2026 in respect of the distribution of retained earnings:

in CHF	2025
Profit brought forward from previous year	67,095,030
Net result	1,209,437
Retained earnings available for the General Meeting of Shareholders	68,304,467
Profit to be carried forward	68,304,467

Dividend payments

For the financial year 2025, the Board of Directors proposes to the Shareholders' Meeting 2026 to pay no dividend (previous year: nil).



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Report of the Statutory Auditor

To the General Meeting of **Valartis Group AG, Fribourg**

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Valartis Group AG (the Company), which comprise the statement of financial position as at 31 December 2025, the statement of income for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements (pages 114 to 123) comply with Swiss law and the Company's articles of incorporation.

Basis for Opinion

We conducted our audit in accordance with Swiss law and Swiss Standards on Auditing (SA-CH). Our responsibilities under those provisions and standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the provisions of Swiss law and the requirements of the Swiss audit profession that are relevant to audits of the financial statements of public interest entities. We have also fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Valuation of the participations and impairment assessment

Key Audit Matters	How the Key Audit Matter was addressed in the audit
<p>As of 31 December 2025, the Company discloses participations in the note 4.3 of its statutory financial statements, for a total value of KCHF 99,302 (KCHF 95,757 in 2024). These participations are accounted for at the lower of acquisition costs and net realisable value according to the principle of individual valuation. A potential impairment loss is determined by comparing the book value with the net asset value.</p> <p>This position represents 98.0% percent of total assets as of the balance sheet date (98.0% in 2024) and was therefore, in our opinion, of particular importance.</p> <p>The determination of potential impairment losses on participations involves significant judgement and estimation uncertainty, primarily due to the use of valuation models that rely on various assumptions and inputs.</p> <p>During the year 2025, the Company proceeded with a reversal of impairment on one of its participations, relating to Valartis International Ltd., amounting to KCHF 3,545, as disclosed in note 3.1 of the statutory financial statements.</p>	<p>We tested the existence of the participations recognised as of the balance sheet date by matching them to the shareholders' registers of the respective companies.</p> <p>We inquired with management and assessed the appropriateness of their valuation methodology (net asset value approach) and assumptions used in the impairment calculations to determine the recoverable amount of the investments.</p> <p>For the most significant participations, we obtained the most recent financial statements and recalculated the net asset value to compare it against the carrying amount. We specifically challenged the basis for the MCHF 3.5 impairment reversal by analysing the underlying performance and net asset position of that entity.</p> <p>We analysed whether the net asset value was lower than the cost of acquisition. In the event of any changes in the value of the investments, we have also examined whether these changes are correctly reflected in the income statement. We also assessed the relevant disclosures regarding participations (within note 4.3) and the impairment reversal (within note 3.1) in the financial statements.</p> <p>Based on the audit procedures performed, we have obtained sufficient and appropriate audit evidence to address the risk of material misstatement related to the valuation of participations, including the reversal of impairment on Valartis International Ltd.</p>



Other Matter

The financial statements of Valartis Group AG for the year ended 31 December 2024, were audited by another auditor whose report, dated 31 March 2025, expressed an unqualified opinion on those financial statements.

Other Information

The Board of Directors is responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements, the stand-alone financial statements, the compensation report and our auditor's reports thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Board of Directors' Responsibilities for the Financial Statements

The Board of Directors is responsible for the preparation of the financial statements in accordance with the provisions of Swiss law and the Company's articles of incorporation, and for such internal control as the Board of Directors determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern, and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Swiss law and SA-CH will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on EXPERTsuisse's website at: <https://www.expertsuisse.ch/en/audit-report>. This description forms an integral part of our report."



Report on Other Legal and Regulatory Requirements

In accordance with Art. 728a para. 1 item 3 CO and PS-CH 890, we confirm that an internal control system exists, which has been designed for the preparation of the financial statements according to the instructions of the Board of Directors.

Based on our audit in accordance with Art. 728a para. 1 item 2 CO, we confirm that the proposal of the Board of Directors complies with Swiss law and the Company's articles of incorporation. We recommend that the financial statements submitted to you be approved.

Deloitte SA

Vida Gratteau
Licensed Audit Expert
Auditor in Charge

Jean Compingt
Licensed Audit Expert

Geneva, 30 March 2026



VALARTIS GROUP AG REGISTERED SHARE

in CHF	31.12.2021	31.12.2022	31.12.2023	31.12.2024	31.12.2025
Share capital Valartis Group AG	4,299,295	4,299,295	3,126,295	3,023,295	3,023,295
Number of VLRT shares issued	4,299,295	4,299,295	3,126,295	3,023,295	3,023,295
Number of outstanding VLRT shares, entitled to dividends	3,945,317	4,011,317	2,767,217	2,836,317	2,906,717
Nominal value of VLRT share	1.00	1.00	1.00	1.00	1.00
Closing price VLRT share	13.80	18.00	12.70	12.50	12.20
High for the year VLRT share	13.80	18.50	18.50	12.80	15.00
Low for the year VLRT share	8.00	10.90	11.85	10.00	9.60
Market capitalisation	59,330,271	77,387,310	39,703,947	37,791,188	36,884,199
Dividend per share	0.00	0.00	0.50	0.00	0.00
Dividend yield	0.0%	0.0%	3.9%	0.0%	0.0%
Price-to-book ratio	0.50	0.61	0.43	0.41	0.36

ADDRESSES AND IMPRINT

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Valartis Market Information

Stock exchange listing: SIX Swiss Exchange
Securities symbol: VLRT
Reuters: VLRT.S
Bloomberg: VLRT SW
ISIN: CH0367427686
www.valartisgroup.ch

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NeidhartSchön AG, Zurich

